



Western Australian
Regional Capitals Alliance

**Western Australian Regional Capitals
Alliance Meeting**

AGENDA

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AGENDA

1 OFFICIAL OPENING

2 RECORD OF ATTENDANCE / APOLOGIES / ABSENCE

Members:

Peter Long	Mayor City of Karratha (Chair)
Chris Adams	CEO City of Karratha
Dennis Wellington	Mayor City of Albany
Andrew Sharpe	CEO City of Albany
Ron Johnston	Mayor Shire of Broome
Sam Mastrolembo	CEO Shire of Broome
Gary Brennan	Mayor City of Bunbury
Malcolm Osbourne	Acting CEO City of Bunbury
Grant Henley	Mayor City of Busselton
Mike Archer	CEO City of Busselton
Victoria Brown	Shire President Shire of Esperance
Matthew Scott	CEO Shire of Esperance
Shane van Styn	Mayor City of Greater-Geraldton
Ross McKim	Acting CEO City of Greater Geraldton
John Bowler	Mayor City of Kalgoorlie-Boulder
John Walker	CEO City of Kalgoorlie-Boulder
Steven Pollard	Shire President Shire of Northam
Jason Whiteaker	CEO Shire of Northam
Paul Rosair	Executive Officer WARCA

Dial in:

Guests:

Mike Rowe	Director General, Department of Water and Environment Regulations
Michelle Andrews	Deputy Director General, Department of Premier and Cabinet

Apologies:

Camilo Blanco	Mayor Town of Port Hedland
David Pentz	CEO Town of Port Hedland

Absent:

3 DECLARATIONS OF INTEREST

4 CONFIRMATION OF MINUTES AND BUSINESS ARISING FROM MINUTES OF PREVIOUS MEETINGS

OFFICER’S RECOMMENDATION

That the Minutes of the Western Australian Regional Capitals Alliance Meeting held on Wednesday, 3 May 2017, be confirmed as a true and correct record of proceedings.

5 TREASURERS REPORT MAY 2017

Date of Report:	12 June 2017
Report Author:	CEO - City of Greater Geraldton
Disclosure of Interest:	Nil
Attachment(s)	1. Balance Sheet as at 31 May 2017 2. Budgeted Profit and Loss for the period ending 31 May 2017 3. Supplier Balance Summary as at 31 May 2017

Purpose

The following notes are provided as an explanation to significant variances in the Budgeted Profit and Loss Statement:

1. Accountancy fees are underspent as the Audit cost considerably less than expected. Next year's Budget will be adjusted accordingly.
2. General Expenses are over budget due to sundry meeting costs that should have been allocated to the Meetings and Functions Budget item.
3. Meetings and Functions are underspent due to the use of free meeting space for Board meetings. Next year's budget will be adjusted accordingly.
4. Travel Expenses are under budget as we have not had to pay for travel costs associated with secretariat travelling to regional centres for Board Meetings.
5. UWA Secretariat and Website Development are underspent due to the termination of the agreement with UWA.

With respect to the Balance Sheet, the City of Greater Geraldton intend to return the advance contributions paid by the City of Greater Geraldton to avoid any confusion in relation to these balances subsequent to the resignation of Ken Diehm.

Recommendation

That the Board receive and note the Treasurer's Report for the period ending 31 May 2017 and accompanying financial statements.

Balance Sheet as at 31 May 2017

	<u>May 31, 17</u>
ASSETS	
Current Assets	
Chequing/Savings	
Cash at Bank	132,025.56
Total Chequing/Savings	<u>132,025.56</u>
Total Current Assets	<u>132,025.56</u>
TOTAL ASSETS	<u>132,025.56</u>
LIABILITIES	
Current Liabilities	
Accounts Payable	
Trade creditors	2,250.00
Total Accounts Payable	2,250.00
Other Current Liabilities	
Income in advance	60,309.00
Tax Payable	20,384.59
Total Other Current Liabilities	<u>80,693.59</u>
Total Current Liabilities	<u>82,943.59</u>
TOTAL LIABILITIES	<u>82,943.59</u>
NET ASSETS	<u>49,081.97</u>
EQUITY	
Opening Bal Equity	136,570.00
Retained Earnings	-
Net Income	134,023.94
Total Equity	<u>46,535.91</u>
TOTAL EQUITY	<u>49,081.97</u>

Budgeted Profit and Loss for the period ending 31 May 2017

	<u>Jul 16 - May 17</u>	<u>Budget</u>	<u>\$ Over Budget</u>
Ordinary Income/Expense			
Income			
Interest received	0.00	100.00	-100.00
Memberships 2016/2017	<u>314,538.00</u>	<u>314,539.00</u>	<u>-1.00</u>
Total Income	<u>314,538.00</u>	<u>314,639.00</u>	<u>-101.00</u>
Gross Profit	314,538.00	314,639.00	-101.00
Expense			
Accountancy fees	400.00	2,000.00	-1,600.00
Executive Support	2,045.45	0.00	2,045.45
General expenses	512.95	0.00	512.95
Meetings & Functions	71.36	2,000.00	-1,928.64
RCA Memberships 2016/2017	49,000.00	56,000.00	-7,000.00
Travelling expenses	0.00	4,000.00	-4,000.00
UWA - Media Relations	1,666.67	5,000.00	-3,333.33
UWA - Research Contribution	198,639.00	198,639.00	0.00
UWA - Secretariat	13,000.00	39,000.00	-26,000.00
UWA - Website Development	<u>2,666.66</u>	<u>8,000.00</u>	<u>-5,333.34</u>
Total Expense	<u>268,002.09</u>	<u>314,639.00</u>	<u>-46,636.91</u>
Net Ordinary Income	<u>46,535.91</u>	<u>0.00</u>	<u>46,535.91</u>
	<u>46,535.91</u>	<u>0.00</u>	<u>46,535.91</u>

Supplier Balance Summary as at 31 May 2017

			May 17, 17
	NAJA	Business	Consulting
	Services		<u>2,250.00</u>
TOTAL			<u><u>2,250.00</u></u>

6 MONTHLY REPORT

Date of Report: 8 June 2017
Report Author: Executive Officer
Disclosure of Interest: Nil
Attachment(s) Executive Officer Monthly Report

Monthly Update

WARCA Executive Officer Services

Prepared for WA Regional Capitals Alliance

April – May 2017



Business Consulting Services

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1. Objectives and Monthly Actions

Commenced role as Executive Officer 18 April 2017.

- Conducted familiarisation of role and content.
- Researched relevant material and website.
- Discussed at length the agreed objectives and operating model with CEO Karratha City and CEO Albany.
- Developed and agreed administrative support arrangements with the CEO Karratha and Secretariat.
- Developed monthly reporting template.
- Established filing systems and record management

KEY OBJECTIVES		OVERVIEW OF MONTHLY ACTIONS
ADVOCACY & POLICY INFLUENCE	Engagement with Relevant Political Leaders and Senior Government Executive	Refer Section 2
	Preparation of Submission and Delegations	No action as yet
	Advocacy and Lobbying on Key Issues	General advocacy occurring with all stakeholders working with Alliance to develop a more comprehensive and systematic advocacy strategy. Secured Minister Templeman’s attendance at April alliance meeting at late notice.
	Development of Policy Position Papers	No action as yet
PARTNERSHIP & COLLABORATION	Insurance Services	No action as yet
	Development of <i>WA Regional Capitals Platform</i>	Commenced initial review of Growth plans to identify common themes, areas for collaboration and minimum levels of services and infrastructure.
	Development of Bids	No action as yet
	Engagement with Federal Government – City Deals and Smart Cities	No action as yet



KEY OBJECTIVES		OVERVIEW OF MONTHLY ACTIONS
GOVERNANCE	Establishment Of Not-For-Profit Incorporated Association	No action as yet
	Communications Support	Commenced investigation of website deficiencies and strategies for developing a communications plan and website upgrade.
	Meetings and Reporting	CEO Meeting 21 April 2017 WARCA Meeting 3 May 2017
	Development Of Strategic Plan	<p>Commenced the development of a strategic plan that will effectively guide the decision making of WARCA. Proposal to develop a 3-5 year strategic plan was tabled and discussed at WARCA meeting with a resolution agreed to commence.</p> <p>The following proposal was developed for consideration by WARCA to provide a high-level overview of the vision, key objectives and strategies that unpack how the key objectives areas will be addressed on an operational level. It was suggested that a separate operational Annual Action Plan be developed following the completion of the Strategic Plan to detail specific operational activities and milestones.</p> <p>The Strategic Plan will include the following elements:</p> <ul style="list-style-type: none"> • Vision • Mission • Overview of WARCA • Our Membership (brief profiles of each member) • Overview of key objectives, planned outcomes and broad strategies for each area (advocacy and policy influence, partnership and collaboration, and governance)
ADDITIONAL OUTPUTS		



2. Stakeholder Engagement

Stakeholder representatives	Meeting Date	Key Meeting Outcomes
Chris Adam CEO - Karratha City	19 April 2017	Discussed and agreed role and operating arrangements for Executive Officer
Chris Adams, Tishka Hanlon and Rachel Bending	26 April 2017	Discussed and agreed administrative arrangements between WARCA Secretariat and NAJA Executive
Ken Diehm CEO – Geraldton City	27 April 2017	Financial and Invoicing arrangements agreed.
Darren Walsh CEO - Strategen Pty Ltd	28 April 2017	Discussions around approach to Growth Planning review strategy. Provided overview of WARCA role and objectives more generally.
Frank Marra CEO and John Hackett – Landcorp	3 May 2017	Discussions around approach to Growth Planning review strategy. Provided overview of WARCA role and objectives more generally.
Kenn Donohue CEO – Shire of Serpentine Jarrahdale	9 May 2017	General discussions and background on WARCA including Broome’s WARCA history and lack of Capital within Peel Region.
Jason Whittaker CEO – Shire of Northam	8 May 2017	Discussion of Northam’s growth planning and key areas of focus and relevant issues and constraints
Duncan Ord CEO – Department of Culture and Arts	11 May 2017	Discussed emerging opportunities and issues confronting the Sector and provided an overview of WARCA role and objectives more generally.

3. Issues and Opportunities

Overview of Issue/Opportunity	Recommendations
Growth Planning / Regional Capitals Platform	Developing key commonalities, collaborative opportunities and minimum levels of services and Infrastructure across Capitals.
Regionalising Government Services	Leverage opportunities from the current State Government Machinery of Government (MOG) review by working with Individual CEOs to identify possible service delivery arrangements in Regional areas.



Overview of Issue/Opportunity	Recommendations
Marketing and Communications	See separate paper tabled at WARCA meeting 15 June 2017.

4. Time allocation summary

Allocated total annual hours	Month total hours	YTD hours
400	35	45

7 STRATEGIC PLAN QUOTATION

Date of Report:	8 June 2017
Report Author:	Executive Officer
Disclosure of Interest:	Nil
Attachment(s)	Nil

Purpose

To table the Strategic Plan Quotation prepared by NAJA Business Consulting Services.

Recommendation

That the Board receive and consider the Strategic Plan Quotation proposal prepared by NAJA Business Consulting Services

STRATEGIC PLAN DEVELOPMENT QUOTATION

Prepared for WA Regional Capitals Alliance

May 2017



Business Consulting Services

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1. Background

WARCA is keen to develop a practical Strategic Plan to guide direction and decision-making to yield positive outcomes for the Alliance. WARCA has undertaken some work to establish an organisational vision and high-level objectives. Further work is required to design a strategic approach to underpin operational activities designed to work towards achieving these objectives.

WARCA seeks a Strategic Plan that encompasses the following functions:

- provides a shared understanding of the long-term priorities and approach of WARCA;
- guide high-level decision making by WARCA;
- offer a communication tool to share the long-term priorities and approach of WARCA with stakeholders; and
- underpin an operational plan to guide strategies to be executed in the short term.

2. Scope

NAJA offers to prepare a three-year Strategic Plan for WARCA, providing a high-level overview of the vision, key objectives and strategies that unpack how the key objectives areas will be addressed on an operational level. It is suggested that a separate operational Annual Action Plan be developed following the completion of the Strategic Plan to detail specific operational activities and milestones.

It is proposed that the Strategic Plan would include the following elements:

- Vision
- Mission
- Overview of WARCA
- Our Membership (brief profiles of each member)
- Overview of key objectives, planned outcomes and broad strategies for each area (advocacy and policy influence, partnership and collaboration, and governance)

The Strategic Plan will be professionally designed, in alignment with current WARCA branding, in electronic format suitable for sharing with stakeholders. A print-ready version will also be delivered if WARCA wishes to have physical copies for distribution. Print pricing can be obtained, if required.

It is understood that WARCA will provide current Style Guide and branding elements. If there is not a current Style Guide, NAJA will prepare a mini Style Guide for use in future design work to ensure consistency across documentation. This will be undertaken as part of the overall work as quoted.

It is also understood that WARCA member's will each provide access to an officer with authority to provide insight and feedback during the development and review phases. Paul Rosair will make a mutually convenient time for a one-on-one phone call or video conference with each WARCA member wishing to provide input into the development of the Strategic Plan. Each WARCA member will be provided with the opportunity to provide feedback to Paul on the draft Strategic Plan via phone, video conference or email.



Each WARCA member will also provide a selection of professional standard images which reflect the essence of their location for potential inclusion in the final document.

3. Methodology

3.1.Engagement Phase

Paul Rosair will engage with WARCA members wishing to contribute to the development of the Strategic Plan. This will occur via phone or video-conference at a mutually convenient time.

3.2. Development Phase

Paul Rosair and Anna Dixon (CreativeIQ) will review existing material and feedback from WARCA members provided during the Engagement Phase. They will then develop a draft Strategic Plan content for consideration of the members.

3.3. Review Phase

Each WARCA member will be provided the opportunity to provide feedback to Paul Rosair on the draft Strategic Plan via phone, video conference or email. This could be completed one-on-one or via a group video conference.

3.4. Design Phase

Paul Rosair and Anna Dixon (CreativeIQ) will finalise the Strategic Plan content, considering feedback from WARCA members during the Review Phase. Electronic and print-ready desktop published versions of the Strategic Plan will be produced for final delivery.

4. Timelines

	Week								
	1	2	3	4	5	6	7	8	9
Engagement Phase	█	█							
Development Phase		█	█	█	█				
Review Phase						█	█		
Design Phase								█	█



5. Pricing

As part of the WARCA EO role, Paul Rosair will undertake the Engagement and Review Phases of this project within his standard engagement terms, with an estimation that each of these phases will represent 8-hours work.

The additional services in terms of developing the Strategic Plan content and graphic design/desktop publishing work are outside of the scope of the EO role. These remaining elements of the project can be provided for \$6,325, ex GST.

8 WARCA RULES OF ASSOCIATION

Date of Report:	10 May 2017
Report Author:	CEO – City of Karratha
Disclosure of Interest:	Nil
Attachment(s)	Model Rules (inc. Guidance notes)

Purpose

For WARCA to consider Draft Rules of Association for the proposed Not-for Profit Group

Background

WARCA has previously determined that its preferred future from a governance perspective is for the body to become a Not-For Profit incorporated association. At its 3rd May meeting, WARCA resolved to:

1. *Adopt the name West Australian Regional Capitals Association (Inc.) in its application for incorporation*
2. *Receive a report at the next available meeting with Draft Association rules that are compliant with the Associations Incorporation Act 2015.*

To enable WARCA to become incorporated certain matters need to be ratified. These are briefly outlined below:

- A) Determine the name of the Association: The name West Australian Regional Capital Alliance (Inc.) has been selected. Confirmation has been received that this name is valid and not in use by any other party/group.
- B) Determine the objects of the Association: The objects of the association need to be determined. It is proposed that these simply be *“To progress the sustainable growth and development of Western Australia’s Regional Capitals.”*
- C) Determine the Rules of Association: The Rules of Association (or Constitution) for WARCA needs to be determined. The Department of Commerce has Model Rules of Association (see attachment.) The model rules have been reviewed to determine their appropriateness (or otherwise) for the WARCA group. In general, the Model rules seem to fit WARCA’s needs. An area that may not ‘fit’ neatly relates to Item 8 – Classes of Membership (Pg 6 of Attachment).

The Model rules are structured for groups that primarily have individuals as members rather than entities hence the rules talk about individuals applying to be members. While the wording is not 100% ideal as WARCA has indicated a desire to be selective around membership availability, the rules are workable as they require all membership applications to be considered by the committee to determine whether the application for membership should be approved or not. Additionally, the requirement to pay a membership fee is likely to limit frivolous and/or unwanted membership applications.

- D) Administrative/Governance matters:
- a. Meeting Quorum: A quorum for committee and general meetings needs to be determined. It is suggested that a quorum be set at five (5) members for all meetings.
 - b. Financial Year: The date of the start and finish of WARCA's financial year needs to be ratified. The current process of starting on 1 July and finishing on 30 June is proposed to be retained.
- E) Pay the Registration Fee: If WARCA adopts the Model Rules of Association (which is recommended) an application fee of \$145 is payable. If modified or own rules of association are to be applied for the fee increases to \$180 and the timeframe for assessment is extended as the modified rules need to be considered in more detail by the Department of Commerce

Link to Strategic Directions

A key action in the 2017 WARCA Strategic Directions Document is for the Alliance to become a formal incorporated association

Budget Implications

Application for incorporation costs \$145-180 depending on the rules of association that are chosen. This amount can be easily accommodated within WARCA's finances.

Options

As a component of becoming incorporated WARCA needs to determine its:

- Name
- Objects
- Rules
- Quorum
- Financial year start date

Conclusion

While WARCA has established for several years, it has had no formal legal status. Over the years various WARCA members have undertaken roles and functions on behalf of the group. While this system has been satisfactory, members have agreed that it is time for the group to become more formalized via an incorporation process.

Recommendation

That WARCA apply to the Department for Commerce to become an incorporated association with the following key matters being included within the application

- **Name: West Australian Regional Capitals Alliance (Inc)**
- **Objects: To progress the sustainable growth and development of Western Australia's Regional Capitals.**
- **Rules: Use the Model rules of Association provided by Department of Commerce**
- **Quorum: Committee meetings and General Meetings – Minimum of five (5) members**
- **Financial Year: 1 July to 30 June**

MODEL RULES AND GUIDANCE NOTES

This document includes additional summaries of the obligations arising from the *Associations Incorporation Act 2015* and other explanatory material. These are presented in the form of 'Guidance Notes' and 'Act Requirements'. These summaries do not form part of the model rules. They have been included to assist associations adopting the model rules or modifying them to create a set of own rules to understand each of the various requirements.

Note for these rules:

If an association or incorporated association approves the adoption of these model rules as its own rules, section 7(4) or 29(5) of the Act, as appropriate, requires the association or incorporated association to notify the Commissioner of the following information —

- (a) the name of the association;
- (b) the objects or purposes of the association;
- (c) the quorum for a general meeting of members of the association;
- (d) the quorum for a meeting of the management committee of the association;
- (e) if relevant, the period of the first financial year of the association.

Guidance Note – Information provided to the Commissioner under section 29(5) – This information is part of the rules of your association and must be attached to the copy of the rules provided to members.

The information provided to the Commissioner should be inserted here:

- A. The name of the Association is:
- B. The objects of the Association are:
.....
.....
- C. Any..... members personally present (being members entitled to vote under these rules at a general meeting) will constitute a quorum for the conduct of business at a general meeting.
- D. Anycommittee members constitute a quorum for the conduct of the business of a committee meeting.
- E. The association's financial year will be the period of 12 months commencing onand ending on..... of each year.

PART 1 — PRELIMINARY

1. Terms used

In these rules, unless the contrary intention appears —

Act means the *Associations Incorporation Act 2015*;

associate member means a member with the rights referred to in rule 8(6);

Association means the incorporated association to which these rules apply;

books, of the Association, includes the following —

- (a) a register;
- (b) financial records, financial statements or financial reports, however compiled, recorded or stored;
- (c) a document;
- (d) any other record of information;

by laws means by-laws made by the Association under rule 64;

chairperson means the Committee member holding office as the chairperson of the Association;

Commissioner means the person for the time being designated as the Commissioner under section 153 of the Act;

committee means the management committee of the Association;

committee meeting means a meeting of the committee;

committee member means a member of the committee;

financial records includes —

- (a) invoices, receipts, orders for the payment of money, bills of exchange, cheques, promissory notes and vouchers; and
- (b) documents of prime entry; and
- (c) working papers and other documents needed to explain —
 - (i) the methods by which financial statements are prepared; and
 - (ii) adjustments to be made in preparing financial statements;

financial report, of a tier 2 association or a tier 3 association, has the meaning given in section 63 of the Act;

financial statements means the financial statements in relation to the Association required under Part 5 Division 3 of the Act;

financial year, of the Association, has the meaning given in rule 2;

general meeting, of the Association, means a meeting of the Association that all members are entitled to receive notice of and to attend;

member means a person (including a body corporate) who is an ordinary member or an associate member of the Association;

ordinary committee member means a committee member who is not an office holder of the Association under rule 27(3);

ordinary member means a member with the rights referred to in rule 8(5);

register of members means the register of members referred to in section 53 of the Act;

rules means these rules of the Association, as in force for the time being;

secretary means the committee member holding office as the secretary of the Association;

special general meeting means a general meeting of the Association other than the annual general meeting;

special resolution means a resolution passed by the members at a general meeting in accordance with section 51 of the Act;

subcommittee means a subcommittee appointed by the committee under rule 48(1)(a);

tier 1 association means an incorporated association to which section 64(1) of the Act applies;

tier 2 association means an incorporated association to which section 64(2) of the Act applies;

tier 3 association means an incorporated association to which section 64(3) of the Act applies;

treasurer means the committee member holding office as the treasurer of the Association.

2. Financial year

- (1) The first financial year of the Association is to be the period notified to the Commissioner under section 7(4)(e) or, if relevant, section 29(5)(e) of the Act.
- (2) Each subsequent financial year of the Association is the period of 12 months commencing at the termination of the first financial year or the anniversary of that termination.

PART 2 — ASSOCIATION TO BE NOT FOR PROFIT BODY

3. Not-for-profit body

- (1) The property and income of the Association must be applied solely towards the promotion of the objects or purposes of the Association and no part of that property or income may be paid or otherwise distributed, directly or indirectly, to any member, except in good faith in the promotion of those objects or purposes.
- (2) A payment may be made to a member out of the funds of the Association only if it is authorised under subrule (3).
- (3) A payment to a member out of the funds of the Association is authorised if it is —
 - (a) the payment in good faith to the member as reasonable remuneration for any services provided to the Association, or for goods supplied to the Association, in the ordinary course of business; or
 - (b) the payment of interest, on money borrowed by the Association from the member, at a rate not greater than the cash rate published from time to time by the Reserve Bank of Australia; or
 - (c) the payment of reasonable rent to the member for premises leased by the member to the Association; or
 - (d) the reimbursement of reasonable expenses properly incurred by the member on behalf of the Association.

Note for this rule-

Section 5(1) of the Act provides that an association is not eligible to be incorporated under the Act if it is formed or carried on for the purpose of securing pecuniary profit for its members from its transactions, and section 5(3) of the Act provides details about when an association is not ineligible under section 5(1) of the Act.

Act Requirements – Powers of Incorporated Association - Under section 14 of the Act the Association may do all things necessary or convenient for carrying out its objects or purposes. Section 14(1)(a)-(g) provides particular examples.

PART 3 — MEMBERS

Act Requirements - Membership - Under sections 4 and 17 of the Act an association must always have at least 6 members with full voting rights.

Act Requirements – Liabilities of the association - Under section 19 of the Act a member of the management committee, trustee or a member of the association is not liable in respect of the liabilities of the association. This does not apply to liabilities incurred by or on behalf of the association prior to incorporation.

Guidance Note – Liability of Members - A member is only liable for their own outstanding membership fees (if any) payable under rule 12.

Division 1 — Membership

4. Eligibility for membership

- (1) Any person who supports the objects or purposes of the Association is eligible to apply to become a member.
- (2) An individual who has not reached the age of 15 years is not eligible to apply for a class of membership that confers full voting rights.

Guidance Note – Eligibility for membership

- The by-laws may require members to hold specified educational, trade or professional qualifications.
- The association must comply with all legal and regulatory obligations that may apply to the association under any other law when assessing eligibility of an applicant for membership.

5. Applying for membership

- (1) A person who wants to become a member must apply in writing to the Association.
- (2) The application must include a member's nomination of the applicant for membership.
- (3) The application must be signed by the applicant and the member nominating the applicant.
- (4) The applicant must specify in the application the class of membership, if there is more than one, to which the application relates.

6. Dealing with membership applications

- (1) The committee must consider each application for membership of the Association and decide whether to accept or reject the application.
- (2) Subject to subrule (3), the committee must consider applications in the order in which they are received by the Association.
- (3) The committee may delay its consideration of an application if the committee considers that any matter relating to the application needs to be clarified by the applicant or that the applicant needs to provide further information in support of the application.
- (4) The committee must not accept an application unless the applicant —
 - (a) is eligible under rule 4; and
 - (b) has applied under rule 5.

- (5) The committee may reject an application even if the applicant —
 - (a) is eligible under rule 4; and
 - (b) has applied under rule 5.
- (6) The committee must notify the applicant of the committee's decision to accept or reject the application as soon as practicable after making the decision.
- (7) If the committee rejects the application, the committee is not required to give the applicant its reasons for doing so.

7. Becoming a member

- An applicant for membership of the Association becomes a member when —
- (a) the committee accepts the application; and
 - (b) the applicant pays any membership fees payable to the Association under rule 12.

Guidance Note – Becoming a member - *The applicant immediately becomes a member, when rule 7 has been fulfilled, and is entitled to exercise all the rights and privileges of membership, including the right to vote (if applicable), and must comply with all of the obligations of membership under these rules.*

Act requirement – Member to receive rules – *section 36(1)(b) of the Act provides that the association must give each person who become a member of the association of copy of the rules in force at the time their membership commences.*

Guidance note – Format of rules provided - *It is acceptable for the association to provide a copy of the rules to new members by electronic transmission or providing the details for the website whether the rules may be downloaded. A hard copy must be provided if the member requests that the rules be provided in that manner.*

8. Classes of membership

- (1) The Association consists of ordinary members and any associate members provided for under subrule (2).
- (2) The Association may have any class of associate membership approved by resolution at a general meeting, including junior membership, senior membership, honorary membership and life membership.
- (3) An individual who has not reached the age of 15 years is only eligible to be an associate member.
- (4) A person can only be an ordinary member or belong to one class of associate membership.
- (5) An ordinary member has full voting rights and any other rights conferred on members by these rules or approved by resolution at a general meeting or determined by the committee.
- (6) An associate member has the rights referred to in subrule (5) other than full voting rights.
- (7) The number of members of any class is not limited unless otherwise approved by resolution at a general meeting.

Guidance Note - Voting rights of Members

- *Each ordinary member of the Association has one vote at a general meeting of the Association.*
- *Each ordinary member of the Association that is a body corporate has one vote at a general meeting of the Association.*

9. When membership ceases

- (1) A person ceases to be a member when any of the following takes place —
 - (a) for a member who is an individual, the individual dies;
 - (b) for a member who is a body corporate, the body corporate is wound up;
 - (c) the person resigns from the Association under rule 10;
 - (d) the person is expelled from the Association under rule 15;
 - (e) the person ceases to be a member under rule 12(4).
- (2) The secretary must keep a record, for at least one year after a person ceases to be a member, of —
 - (a) the date on which the person ceased to be a member; and
 - (b) the reason why the person ceased to be a member.

10. Resignation

- (1) A member may resign from membership of the Association by giving written notice of the resignation to the secretary.
- (2) The resignation takes effect —
 - (a) when the secretary receives the notice; or
 - (b) if a later time is stated in the notice, at that later time.
- (3) A person who has resigned from membership of the Association remains liable for any fees that are owed to the Association (the **owed amount**) at the time of resignation.
- (4) The owed amount may be recovered by the Association in a court of competent jurisdiction as a debt due to the Association.

11. Rights not transferable

The rights of a member are not transferable and end when membership ceases.

Division 2 — Membership fees

12. Membership fees

- (1) The committee must determine the entrance fee (if any) and the annual membership fee (if any) to be paid for membership of the Association.
- (2) The fees determined under subrule (1) may be different for different classes of membership.
- (3) A member must pay the annual membership fee to the treasurer, or another person authorised by the committee to accept payments, by the date (the **due date**) determined by the committee.
- (4) If a member has not paid the annual membership fee within the period of 3 months after the due date, the member ceases to be a member on the expiry of that period.
- (5) If a person who has ceased to be a member under subrule (4) offers to pay the annual membership fee after the period referred to in that subrule has expired —
 - (a) the committee may, at its discretion, accept that payment; and
 - (b) if the payment is accepted, the person's membership is reinstated from the date the payment is accepted.

Division 3 — Register of members

13. Register of members

Act Requirements – Register of members

Section 53 of the Act requires an incorporated association to maintain a register of its members and record in the register any change in the membership of the association. Any change to the register must be recorded within 28 days after the change occurs.

Under section 53(2) of the Act the register of members must include each member's name and a residential, postal or email address.

Under section 54 of the Act a member is entitled to inspect the register free of charge. The member may make a copy of, or take an extract from, the register but has no right to remove the register for that purpose.

Under section 56 of the Act the management committee is authorised by to determine a reasonable charge for providing a copy of the register.

- (1) The secretary, or another person authorised by the committee, is responsible for the requirements imposed on the Association under section 53 of the Act to maintain the register of members and record in that register any change in the membership of the Association.
- (2) In addition to the matters referred to in section 53(2) of the Act, the register of members must include the class of membership (if applicable) to which each member belongs and the date on which each member becomes a member.
- (3) The register of members must be kept at the secretary's place of residence, or at another place determined by the committee.
- (4) A member who wishes to inspect the register of members must contact the secretary to make the necessary arrangements.
- (5) If —
 - (a) a member inspecting the register of members wishes to make a copy of, or take an extract from, the register under section 54(2) of the Act; or
 - (b) a member makes a written request under section 56(1) of the Act to be provided with a copy of the register of members,

the committee may require the member to provide a statutory declaration setting out the purpose for which the copy or extract is required and declaring that the purpose is connected with the affairs of the Association.

PART 4 — DISCIPLINARY ACTION, DISPUTES AND MEDIATION

Division 1 — Term used

14. Term used: member

In this Part —

member, in relation to a member who is expelled from the Association, includes former member.

Division 2 — Disciplinary action

15. Suspension or expulsion

- (1) The committee may decide to suspend a member's membership or to expel a member from the Association if —
 - (a) the member contravenes any of these rules; or
 - (b) the member acts detrimentally to the interests of the Association.
- (2) The secretary must give the member written notice of the proposed suspension or expulsion at least 28 days before the committee meeting at which the proposal is to be considered by the committee.
- (3) The notice given to the member must state —
 - (a) when and where the committee meeting is to be held; and
 - (b) the grounds on which the proposed suspension or expulsion is based; and
 - (c) that the member, or the member's representative, may attend the meeting and will be given a reasonable opportunity to make written or oral (or both written and oral) submissions to the committee about the proposed suspension or expulsion;
- (4) At the committee meeting, the committee must —
 - (a) give the member, or the member's representative, a reasonable opportunity to make written or oral (or both written and oral) submissions to the committee about the proposed suspension or expulsion; and
 - (b) give due consideration to any submissions so made; and
 - (c) decide —
 - (i) whether or not to suspend the member's membership and, if the decision is to suspend the membership, the period of suspension; or
 - (ii) whether or not to expel the member from the Association.
- (5) A decision of the committee to suspend the member's membership or to expel the member from the Association takes immediate effect.
- (6) The committee must give the member written notice of the committee's decision, and the reasons for the decision, within 7 days after the committee meeting at which the decision is made.
- (7) A member whose membership is suspended or who is expelled from the Association may, within 14 days after receiving notice of the Committee's decision under subrule (6), give written notice to the secretary requesting the appointment of a mediator under rule 23.
- (8) If notice is given under subrule (7), the member who gives the notice and the committee are the parties to the mediation.

Guidance Note – Suspension or expulsion of a Member - Once the committee has decided to suspend or expel a member under rule 15(5) the member is immediately suspended or expelled.

16. Consequences of suspension

- (1) During the period a member's membership is suspended, the member —
 - (a) loses any rights (including voting rights) arising as a result of membership; and
 - (b) is not entitled to a refund, rebate, relief or credit for membership fees paid, or payable, to the Association.

- (2) When a member's membership is suspended, the secretary must record in the register of members —
 - (a) that the member's membership is suspended; and
 - (b) the date on which the suspension takes effect; and
 - (c) the period of the suspension.

- (3) When the period of the suspension ends, the secretary must record in the register of members that the member's membership is no longer suspended.

Division 3 — Resolving disputes

17. Terms used

In this Division —

grievance procedure means the procedures set out in this Division;

party to a dispute includes a person —

- (a) who is a party to the dispute; and
- (b) who ceases to be a member within 6 months before the dispute has come to the attention of each party to the dispute.

Guidance Note - Resolving disputes

- For the purposes of rules 17 and 18, the term ***this Division*** relates to rules 19 – 21.

18. Application of Division

The procedure set out in this Division (the grievance procedure) applies to disputes —

- (a) between members; or
- (b) between one or more members and the Association.

19. Parties to attempt to resolve dispute

The parties to a dispute must attempt to resolve the dispute between themselves within 14 days after the dispute has come to the attention of each party.

20. How grievance procedure is started

- (1) If the parties to a dispute are unable to resolve the dispute between themselves within the time required by rule 19, any party to the dispute may start the grievance procedure by giving written notice to the secretary of —
 - (a) the parties to the dispute; and
 - (b) the matters that are the subject of the dispute.
- (2) Within 28 days after the secretary is given the notice, a committee meeting must be convened to consider and determine the dispute.
- (3) The secretary must give each party to the dispute written notice of the committee meeting at which the dispute is to be considered and determined at least 7 days before the meeting is held.
- (4) The notice given to each party to the dispute must state —
 - (a) when and where the committee meeting is to be held; and
 - (b) that the party, or the party's representative, may attend the meeting and will be given a reasonable opportunity to make written or oral (or both written and oral) submissions to the committee about the dispute.
- (5) If —
 - (a) the dispute is between one or more members and the Association; and
 - (b) any party to the dispute gives written notice to the secretary stating that the party —
 - (i) does not agree to the dispute being determined by the committee; and
 - (ii) requests the appointment of a mediator under rule 23,

the committee must not determine the dispute.

21. Determination of dispute by committee

- (1) At the committee meeting at which a dispute is to be considered and determined, the committee must —
 - (a) give each party to the dispute, or the party's representative, a reasonable opportunity to make written or oral (or both written and oral) submissions to the committee about the dispute; and
 - (b) give due consideration to any submissions so made; and
 - (c) determine the dispute.
- (2) The committee must give each party to the dispute written notice of the committee's determination, and the reasons for the determination, within 7 days after the committee meeting at which the determination is made.
- (3) A party to the dispute may, within 14 days after receiving notice of the committee's determination under subrule (1)(c), give written notice to the secretary requesting the appointment of a mediator under rule 23.
- (4) If notice is given under subrule (3), each party to the dispute is a party to the mediation.

Division 4 — Mediation

Guidance Note - Mediation

- For the purposes of rule 22, the term **this Division** relates to rules 22-25.

22. Application of Division

- (1) This Division applies if written notice has been given to the secretary requesting the appointment of a mediator —
 - (a) by a member under rule 15(7); or
 - (b) by a party to a dispute under rule 20(5)(b)(ii) or 21(3).
- (2) If this Division applies, a mediator must be chosen or appointed under rule 23.

23. Appointment of mediator

- (1) The mediator must be a person chosen —
 - (a) if the appointment of a mediator was requested by a member under rule 15(7) — by agreement between the Member and the committee; or
 - (b) if the appointment of a mediator was requested by a party to a dispute under rule 20(5)(b)(ii) or 21(3) — by agreement between the parties to the dispute.
- (2) If there is no agreement for the purposes of subrule (1)(a) or (b), then, subject to subrules (3) and (4), the committee must appoint the mediator.
- (3) The person appointed as mediator by the committee must be a person who acts as a mediator for another not-for-profit body, such as a community legal centre, if the appointment of a mediator was requested by —
 - (a) a member under rule 15(7); or
 - (b) a party to a dispute under rule 20(5)(b)(ii); or
 - (c) a party to a dispute under rule 21(3) and the dispute is between one or more members and the Association.
- (4) The person appointed as mediator by the committee may be a member or former member of the Association but must not —
 - (a) have a personal interest in the matter that is the subject of the mediation; or
 - (b) be biased in favour of or against any party to the mediation.

24. Mediation process

- (1) The parties to the mediation must attempt in good faith to settle the matter that is the subject of the mediation.
- (2) Each party to the mediation must give the mediator a written statement of the issues that need to be considered at the mediation at least 5 days before the mediation takes place.
- (3) In conducting the mediation, the mediator must —
 - (a) give each party to the mediation every opportunity to be heard; and
 - (b) allow each party to the mediation to give due consideration to any written statement given by another party; and
 - (c) ensure that natural justice is given to the parties to the mediation throughout the mediation process.

- (4) The mediator cannot determine the matter that is the subject of the mediation.
- (5) The mediation must be confidential, and any information given at the mediation cannot be used in any other proceedings that take place in relation to the matter that is the subject of the mediation.
- (6) The costs of the mediation are to be paid by the party or parties to the mediation that requested the appointment of the mediator.

Note for this rule:

Section 182(1) of the Act provides that an application may be made to the State Administrative Tribunal to have a dispute determined if the dispute has not been resolved under the procedure provided for in the incorporated association's rules.

25. If mediation results in decision to suspend or expel being revoked

If —

- (a) mediation takes place because a member whose membership is suspended or who is expelled from the Association gives notice under rule 15(7); and
- (b) as the result of the mediation, the decision to suspend the member's membership or expel the member is revoked,

that revocation does not affect the validity of any decision made at a committee meeting or general meeting during the period of suspension or expulsion.

PART 5 — COMMITTEE

Division 1 — Powers of Committee

26. Committee

- (1) The committee members are the persons who, as the management committee of the Association, have the power to manage the affairs of the Association.
- (2) Subject to the Act, these rules, the by-laws (if any) and any resolution passed at a general meeting, the committee has power to do all things necessary or convenient to be done for the proper management of the affairs of the Association.
- (3) The committee must take all reasonable steps to ensure that the Association complies with the Act, these rules and the by-laws (if any).

Division 2 — Composition of Committee and duties of members

27. Committee members

- (1) The committee members consist of —
 - (a) the office holders of the Association; and
 - (b) at least one ordinary committee member.
- (2) The committee must determine the maximum number of members who may be ordinary committee members.
- (3) The following are the office holders of the Association —
 - (a) the chairperson;
 - (b) the deputy chairperson;
 - (c) the secretary;
 - (d) the treasurer.
- (4) A person may be a committee member if the person is —
 - (a) an individual who has reached 18 years of age; and
 - (b) an ordinary member.
- (5) A person must not hold 2 or more of the offices mentioned in subrule (3) at the same time.

Act Requirements – Persons who are not to be members of Committee

- *Under section 39 of the Act the following persons must not, without leave of the Commissioner, accept an appointment or act as a member of a management committee of an association:*
 - *a person who is, according to the Interpretation Act 1984 section 13D, a bankrupt or person whose affairs are under insolvency laws;*
 - *a person who has been convicted, within or outside the State, of-*
 - *an indictable offence in relation to the promotion, formation or management of a body corporate; or*
 - *an offence involving fraud or dishonesty punishable by imprisonment for a period of not less than three months; or*
 - *an offence under Part 4 Division 3 or section 127 of the Act*

Section 39 only applies to a person who has been convicted of the above offences only for a period of 5 years from the time of the person's conviction, or if the conviction results in a term of imprisonment, from the time of the person's release from custody.

Act Requirements - Duties of Committee Members and Officers

Section 3 of the Act provides a definition of “officer”. The duties provisions will apply to committee members and to those persons who have the ability to influence the management committee but who do not hold a formal committee position

- Under section 44 of the Act an officer of an association must exercise his or her powers and discharge his or her duties with a degree of care and diligence that a reasonable person would exercise if that person-
 - (a) were an officer of the association in the association’s circumstances; and
 - (b) occupied the office held by, and had the same responsibilities within the association as, the officer.
- Under section 45 of the Act an officer of an association must exercise his or her powers and discharge his or her duties-
 - (a) in good faith in the best interests of the Association; and
 - (b) for a proper purpose.
- Under section 46 an officer of an association must not improperly use his or her position to-
 - (a) gain an advantage for the officer or another person; or
 - (b) cause detriment to the Association.
- Under section 47 a person who obtains information because the person is, or has been, an officer of an association must not improperly use the information to-
 - (a) gain an advantage for the person or another person; or
 - (b) cause detriment to the Association.

28. Chairperson

- (1) It is the duty of the chairperson to consult with the secretary regarding the business to be conducted at each committee meeting and general meeting.
- (2) The chairperson has the powers and duties relating to convening and presiding at committee meetings and presiding at general meetings provided for in these rules.

29. Secretary

The Secretary has the following duties —

- (a) dealing with the Association’s correspondence;
- (b) consulting with the chairperson regarding the business to be conducted at each committee meeting and general meeting;
- (c) preparing the notices required for meetings and for the business to be conducted at meetings;
- (d) unless another member is authorised by the committee to do so, maintaining on behalf of the Association the register of members, and recording in the register any changes in the membership, as required under section 53(1) of the Act;
- (e) maintaining on behalf of the Association an up-to-date copy of these rules, as required under section 35(1) of the Act;

- (f) unless another member is authorised by the committee to do so, maintaining on behalf of the Association a record of committee members and other persons authorised to act on behalf of the Association, as required under section 58(2) of the Act;
- (g) ensuring the safe custody of the books of the Association, other than the financial records, financial statements and financial reports, as applicable to the Association;
- (h) maintaining full and accurate minutes of committee meetings and general meetings;
- (i) carrying out any other duty given to the secretary under these rules or by the committee.

Guidance note – Record of Office Holders - detailed information about what must be included in the record of office holders is included under rule 68.

30. Treasurer

The treasurer has the following duties —

- (a) ensuring that any amounts payable to the Association are collected and issuing receipts for those amounts in the Association's name;
- (b) ensuring that any amounts paid to the Association are credited to the appropriate account of the Association, as directed by the committee;
- (c) ensuring that any payments to be made by the Association that have been authorised by the committee or at a general meeting are made on time;
- (d) ensuring that the Association complies with the relevant requirements of Part 5 of the Act;
- (e) ensuring the safe custody of the Association's financial records, financial statements and financial reports, as applicable to the Association;
- (f) if the Association is a tier 1 association, coordinating the preparation of the Association's financial statements before their submission to the Association's annual general meeting;
- (g) if the Association is a tier 2 association or tier 3 association, coordinating the preparation of the Association's financial report before its submission to the Association's annual general meeting;
- (h) providing any assistance required by an auditor or reviewer conducting an audit or review of the Association's financial statements or financial report under Part 5 Division 5 of the Act;
- (i) carrying out any other duty given to the treasurer under these rules or by the committee.

Division 3 — Election of committee members and tenure of office

31. How members become Committee members

A member becomes a committee member if the member —

- (a) is elected to the committee at a general meeting; or
- (b) is appointed to the committee by the committee to fill a casual vacancy under rule 38.

32. Nomination of committee members

- (1) At least 42 days before an annual general meeting, the secretary must send written notice to all the members —
 - (a) calling for nominations for election to the committee; and
 - (b) stating the date by which nominations must be received by the secretary to comply with subrule (2).
- (2) A member who wishes to be considered for election to the committee at the annual general meeting must nominate for election by sending written notice of the nomination to the secretary at least 28 days before the annual general meeting.
- (3) The written notice must include a statement by another member in support of the nomination.
- (4) A member may nominate for one specified position of office holder of the Association or to be an ordinary committee member.
- (5) A member whose nomination does not comply with this rule is not eligible for election to the committee unless the member is nominated under rule 33(2) or 34(2)(b).

33. Election of office holders

- (1) At the annual general meeting, a separate election must be held for each position of office holder of the Association.
- (2) If there is no nomination for a position, the chairperson of the meeting may call for nominations from the ordinary members at the meeting.
- (3) If only one member has nominated for a position, the chairperson of the meeting must declare the Member elected to the position.
- (4) If more than one member has nominated for a position, the ordinary members at the meeting must vote in accordance with procedures that have been determined by the committee to decide who is to be elected to the position.
- (5) Each ordinary member present at the meeting may vote for one member who has nominated for the position.
- (6) A member who has nominated for the position may vote for himself or herself.
- (7) On the member's election, the new chairperson of the Association may take over as the chairperson of the meeting.

34. Election of ordinary committee members

- (1) At the annual general meeting, the Association must decide by resolution the number of ordinary committee members (if any) to hold office for the next year.
- (2) If the number of members nominating for the position of ordinary committee member is not greater than the number to be elected, the chairperson of the meeting —
 - (a) must declare each of those members to be elected to the position; and
 - (b) may call for further nominations from the ordinary members at the meeting to fill any positions remaining unfilled after the elections under paragraph (a).
- (3) If —
 - (a) the number of members nominating for the position of ordinary committee member is greater than the number to be elected; or
 - (b) the number of members nominating under subrule (2)(b) is greater than the number of positions remaining unfilled,

the ordinary members at the meeting must vote in accordance with procedures that have been determined by the committee to decide the members who are to be elected to the position of ordinary committee member.

- (4) A member who has nominated for the position of ordinary committee member may vote in accordance with that nomination.

35. Term of office

- (1) The term of office of a committee member begins when the member —
 - (a) is elected at an annual general meeting or under subrule 36(3)(b); or
 - (b) is appointed to fill a casual vacancy under rule 38.
- (2) Subject to rule 37, a committee member holds office until the positions on the committee are declared vacant at the next annual general meeting.
- (3) A committee member may be re-elected.

Guidance Note – Committee members upon incorporation - *The committee members appointed on incorporation of the association will hold office until the conclusion of the first annual general meeting of the association and will be eligible for re-election.*

36. Resignation and removal from office

- (1) A committee member may resign from the committee by written notice given to the secretary or, if the resigning member is the secretary, given to the chairperson.
- (2) The resignation takes effect —
 - (a) when the notice is received by the secretary or chairperson; or
 - (b) if a later time is stated in the notice, at the later time.
- (3) At a general meeting, the Association may by resolution —
 - (a) remove a committee member from office; and
 - (b) elect a member who is eligible under rule 27(4) to fill the vacant position.
- (4) A committee member who is the subject of a proposed resolution under subrule (3)(a) may make written representations (of a reasonable length) to the secretary or chairperson and may ask that the representations be provided to the members.

- (5) The secretary or chairperson may give a copy of the representations to each member or, if they are not so given, the committee member may require them to be read out at the general meeting at which the resolution is to be considered.

37. When membership of committee ceases

A person ceases to be a committee member if the person —

- (a) dies or otherwise ceases to be a member; or
- (b) resigns from the committee or is removed from office under rule 36; or
- (c) becomes ineligible to accept an appointment or act as a committee member under section 39 of the Act;
- (d) becomes permanently unable to act as a committee member because of a mental or physical disability; or
- (e) fails to attend 3 consecutive Committee meetings, of which the person has been given notice, without having notified the Committee that the person will be unable to attend.

Note for this rule:

Section 41 of the Act imposes requirements, arising when a person ceases to be a member of the management committee of an incorporated association, that relate to returning documents and records.

Act requirements – handing over documents and records – where a person ceases to be a member of the association's committee section 41 of the Act requires that person to, as soon as practicable after their membership ceases, deliver to a member of the committee all of the relevant documents and records they hold pertaining to the management of the association's affairs.

38. Filling casual vacancies

- (1) The committee may appoint a member who is eligible under rule 27(4) to fill a position on the committee that —
 - (a) has become vacant under rule 37; or
 - (b) was not filled by election at the most recent annual general meeting or under rule 36(3)(b).
- (2) If the position of secretary becomes vacant, the committee must appoint a member who is eligible under rule 27(4) to fill the position within 14 days after the vacancy arises.
- (3) Subject to the requirement for a quorum under rule 45, the committee may continue to act despite any vacancy in its membership.
- (4) If there are fewer committee members than required for a quorum under rule 45, the committee may act only for the purpose of —
 - (a) appointing committee members under this rule; or
 - (b) convening a general meeting.

39. Validity of acts

The acts of a committee or subcommittee, or of a committee member or member of a subcommittee, are valid despite any defect that may afterwards be discovered in the election, appointment or qualification of a committee member or member of a subcommittee.

40. Payments to committee members

- (1) In this rule —
committee member includes a member of a subcommittee;
committee meeting includes a meeting of a subcommittee.
- (2) A committee member is entitled to be paid out of the funds of the Association for any out-of-pocket expenses for travel and accommodation properly incurred —
 - (a) in attending a committee meeting or
 - (b) in attending a general meeting; or
 - (c) otherwise in connection with the Association's business.

Division 4 — Committee meetings

41. Committee meetings

- (1) The committee must meet at least 3 times in each year on the dates and at the times and places determined by the committee.
- (2) The date, time and place of the first committee meeting must be determined by the committee members as soon as practicable after the annual general meeting at which the committee members are elected.
- (3) Special committee meetings may be convened by the chairperson or any 2 committee members.

42. Notice of committee meetings

- (1) Notice of each committee meeting must be given to each committee member at least 48 hours before the time of the meeting.
- (2) The notice must state the date, time and place of the meeting and must describe the general nature of the business to be conducted at the meeting.
- (3) Unless subrule (4) applies, the only business that may be conducted at the meeting is the business described in the notice.
- (4) Urgent business that has not been described in the notice may be conducted at the meeting if the committee members at the meeting unanimously agree to treat that business as urgent.

43. Procedure and order of business

- (1) The chairperson or, in the chairperson's absence, the deputy-chairperson must preside as chairperson of each committee meeting.
- (2) If the chairperson and deputy chairperson are absent or are unwilling to act as chairperson of a meeting, the committee members at the meeting must choose one of them to act as chairperson of the meeting.
- (3) The procedure to be followed at a committee meeting must be determined from time to time by the committee.

- (4) The order of business at a committee meeting may be determined by the committee members at the meeting.
- (5) A member or other person who is not a committee member may attend a committee meeting if invited to do so by the committee.
- (6) A person invited under subrule (5) to attend a committee meeting —
 - (a) has no right to any agenda, minutes or other document circulated at the meeting; and
 - (b) must not comment about any matter discussed at the meeting unless invited by the committee to do so; and
 - (c) cannot vote on any matter that is to be decided at the meeting.

Act Requirements -Material Personal Interests of Committee Members

- *Under section 42 of the Act a member of the committee who has a material personal interest in a matter being considered at a committee meeting must:*
 - *as soon as he or she becomes aware of that interest, disclose the nature and extent of his or her interest to the Committee;*
 - *disclose the nature and extent of the interest at the next general meeting of the association*
- *Under section 42(3) of the Act this rule does not apply in respect of a material personal interest*
 - (a) *that exists only because the member-*
 - *is an employee of the incorporated association; or*
 - *is a member of a class of persons for whose benefit the association is established; or*
 - (b) *that the member has in common with all, or a substantial proportion of, the members of the Association.*
- *Under section 43 of the Act a member of the management committee who has a material personal interest in a matter being considered at a meeting of the management committee must not be present while the matter is being considered at the meeting or vote on the matter.*

Under section 42(6) of the Act the association must record every disclosure made by a committee member of a material personal interest in the minutes of the committee meeting at which the disclosure is made.

44. Use of technology to be present at committee meetings

- (1) The presence of a committee member at a committee meeting need not be by attendance in person but may be by that committee member and each other committee member at the meeting being simultaneously in contact by telephone or other means of instantaneous communication.
- (2) A member who participates in a committee meeting as allowed under subrule (1) is taken to be present at the meeting and, if the member votes at the meeting, the member is taken to have voted in person.

45. Quorum for committee meetings

- (1) Subject to rule 38(4), no business is to be conducted at a committee meeting unless a quorum is present.
- (2) If a quorum is not present within 30 minutes after the notified commencement time of a committee meeting —
 - (a) in the case of a special meeting — the meeting lapses; or
 - (b) otherwise, the meeting is adjourned to the same time, day and place in the following week.
- (3) If —
 - (a) a quorum is not present within 30 minutes after the commencement time of a committee meeting held under subrule (2)(b); and
 - (b) at least 2 committee members are present at the meeting,

those members present are taken to constitute a quorum.

Note for this rule:

If these model rules are adopted, the quorum for a committee meeting is as notified to the Commissioner under section 7(4)(d) or 29(5)(d) of the Act.

46. Voting at committee meetings

- (1) Each committee member present at a committee meeting has one vote on any question arising at the meeting.
- (2) A motion is carried if a majority of the committee members present at the committee meeting vote in favour of the motion.
- (3) If the votes are divided equally on a question, the chairperson of the meeting has a second or casting vote.
- (4) A vote may take place by the committee members present indicating their agreement or disagreement or by a show of hands, unless the committee decides that a secret ballot is needed to determine a particular question.
- (5) If a secret ballot is needed, the chairperson of the meeting must decide how the ballot is to be conducted.

47. Minutes of committee meetings

- (1) The committee must ensure that minutes are taken and kept of each committee meeting.
- (2) The minutes must record the following —
 - (a) the names of the committee members present at the meeting;
 - (b) the name of any person attending the meeting under rule 43(5);
 - (c) the business considered at the meeting;
 - (d) any motion on which a vote is taken at the meeting and the result of the vote.
- (3) The minutes of a committee meeting must be entered in the Association's minute book within 30 days after the meeting is held.
- (4) The chairperson must ensure that the minutes of a committee meeting are reviewed and signed as correct by —
 - (a) the chairperson of the meeting; or
 - (b) the chairperson of the next committee meeting.
- (5) When the minutes of a committee meeting have been signed as correct they are, until the contrary is proved, evidence that —

- (a) the meeting to which the minutes relate was duly convened and held; and
- (b) the matters recorded as having taken place at the meeting took place as recorded; and
- (c) any appointment purportedly made at the meeting was validly made.

Note for this rule:

Section 42(6) of the Act requires details relating to the disclosure of a committee member's material personal interest in a matter being considered at a committee meeting to be recorded in the minutes of the meeting.

Division 5 — Subcommittees and subsidiary offices

48. Subcommittees and subsidiary offices

- (1) To help the committee in the conduct of the Association's business, the committee may, in writing, do either or both of the following —
 - (a) appoint one or more subcommittees;
 - (b) create one or more subsidiary offices and appoint people to those offices.
- (2) A subcommittee may consist of the number of people, whether or not members, that the committee considers appropriate.
- (3) A person may be appointed to a subsidiary office whether or not the person is a member.
- (4) Subject to any directions given by the committee —
 - (a) a subcommittee may meet and conduct business as it considers appropriate; and
 - (b) the holder of a subsidiary office may carry out the functions given to the holder as the holder considers appropriate.

49. Delegation to subcommittees and holders of subsidiary offices

- (1) In this rule —

non-delegable duty means a duty imposed on the committee by the Act or another written law.
- (2) The committee may, in writing, delegate to a subcommittee or the holder of a subsidiary office the exercise of any power or the performance of any duty of the committee other than —
 - (a) the power to delegate; and
 - (b) a non-delegable duty.
- (3) A power or duty, the exercise or performance of which has been delegated to a subcommittee or the holder of a subsidiary office under this rule, may be exercised or performed by the subcommittee or holder in accordance with the terms of the delegation.
- (4) The delegation may be made subject to any conditions, qualifications, limitations or exceptions that the committee specifies in the document by which the delegation is made.
- (5) The delegation does not prevent the committee from exercising or performing at any time the power or duty delegated.
- (6) Any act or thing done by a subcommittee or by the holder of a subsidiary office, under the delegation has the same force and effect as if it had been done by the committee.
- (7) The committee may, in writing, amend or revoke the delegation.

PART 6 — GENERAL MEETINGS OF ASSOCIATION

50. Annual general meeting

- (1) The committee must determine the date, time and place of the annual general meeting.
- (2) If it is proposed to hold the annual general meeting more than 6 months after the end of the Association's financial year, the secretary must apply to the Commissioner for permission under section 50(3)(b) of the Act within 4 months after the end of the financial year.
- (3) The ordinary business of the annual general meeting is as follows —
 - (a) to confirm the minutes of the previous annual general meeting and of any special general meeting held since then if the minutes of that meeting have not yet been confirmed;
 - (b) to receive and consider —
 - (i) the committee's annual report on the Association's activities during the preceding financial year; and
 - (ii) if the Association is a tier 1 association, the financial statements of the Association for the preceding financial year presented under Part 5 of the Act; and
 - (iii) if the Association is a tier 2 association or a tier 3 association, the financial report of the Association for the preceding financial year presented under Part 5 of the Act;
 - (iv) if required to be presented for consideration under Part 5 of the Act, a copy of the report of the review or auditor's report on the financial statements or financial report;
 - (c) to elect the office holders of the Association and other committee members;
 - (d) if applicable, to appoint or remove a reviewer or auditor of the Association in accordance with the Act;
 - (e) to confirm or vary the entrance fees, subscriptions and other amounts (if any) to be paid by members.
- (4) Any other business of which notice has been given in accordance with these rules may be conducted at the annual general meeting.

Note for this rule:

Unless the Commissioner allows otherwise, under section 50(3) of the Act the annual general meeting must be held within 6 months after the end of the Association's financial year. If it is the first annual general meeting, section 50(2) of the Act provides that it may be held at any time within 18 months after incorporation.

51. Special general meetings

- (1) The committee may convene a special general meeting.
- (2) The committee must convene a special general meeting if at least 20% of the members require a special general meeting to be convened.
- (3) The members requiring a special general meeting to be convened must —
 - (a) make the requirement by written notice given to the secretary; and
 - (b) state in the notice the business to be considered at the meeting; and
 - (c) each sign the notice.
- (4) The special general meeting must be convened within 28 days after notice is given under subrule (3)(a).

- (5) If the committee does not convene a special general meeting within that 28 day period, the members making the requirement (or any of them) may convene the special general meeting.
- (6) A special general meeting convened by members under subrule (5) —
 - (a) must be held within 3 months after the date the original requirement was made; and
 - (b) may only consider the business stated in the notice by which the requirement was made.
- (7) The Association must reimburse any reasonable expenses incurred by the members convening a special general meeting under subrule (5).

52. Notice of general meetings

- (1) The secretary or, in the case of a special general meeting convened under rule 51(5), the members convening the meeting, must give to each member —
 - (a) at least 21 days' notice of a general meeting if a special resolution is to be proposed at the meeting; or
 - (b) at least 14 days' notice of a general meeting in any other case.
- (2) The notice must —
 - (a) specify the date, time and place of the meeting; and
 - (b) indicate the general nature of each item of business to be considered at the meeting; and
 - (c) if the meeting is the annual general meeting, include the names of the members who have nominated for election to the committee under rule 32(2); and
 - (d) if a special resolution is proposed —
 - (i) set out the wording of the proposed resolution as required by section 51(4) of the Act; and
 - (ii) state that the resolution is intended to be proposed as a special resolution; and
 - (iii) comply with rule 53(7).

Note for this paragraph:

Section 51(1) of the Act states that a resolution is a special resolution if it is passed —

- (a) at a general meeting of an incorporated association; and
- (b) by the votes of not less than three-fourths of the members of the association who cast a vote at the meeting.

Act requirements – Notice to be given to reviewer or auditor – For Tier 2 and 3 associations – under section 86 of the Act a reviewer or auditor of an incorporated association is entitled to receive all notices of and other communications relating to any general meetings of the association that a member is entitled to receive.

53. Proxies

- (1) Subject to subrule (2), an ordinary member may appoint an individual who is an ordinary member as his or her proxy to vote and speak on his or her behalf at a general meeting.
- (2) An ordinary member may be appointed the proxy for not more than 5 other members.
- (3) The appointment of a proxy must be in writing and signed by the member making the appointment.
- (4) The member appointing the proxy may give specific directions as to how the proxy is to vote on his or her behalf.

- (5) If no instructions are given to the proxy, the proxy may vote on behalf of the member in any matter as the proxy sees fit.
- (6) If the committee has approved a form for the appointment of a proxy, the member may use that form or any other form —
 - (a) that clearly identifies the person appointed as the member's proxy; and
 - (b) that has been signed by the member.
- (7) Notice of a general meeting given to an ordinary member under rule 52 must —
 - (a) state that the member may appoint an individual who is an ordinary member as a proxy for the meeting; and
 - (b) include a copy of any form that the committee has approved for the appointment of a proxy.
- (8) A form appointing a proxy must be given to the secretary before the commencement of the general meeting for which the proxy is appointed.
- (9) A form appointing a proxy sent by post or electronically is of no effect unless it is received by the Association not later than 24 hours before the commencement of the meeting.

54. Use of technology to be present at general meetings

- (1) The presence of a member at a general meeting need not be by attendance in person but may be by that member and each other member at the meeting being simultaneously in contact by telephone or other means of instantaneous communication.
- (2) A member who participates in a general meeting as allowed under subrule (1) is taken to be present at the meeting and, if the member votes at the meeting, the member is taken to have voted in person.

55. Presiding member and quorum for general meetings

- (1) The chairperson or, in the chairperson's absence, the deputy chairperson must preside as chairperson of each general meeting.
- (2) If the chairperson and deputy chairperson are absent or are unwilling to act as chairperson of a general meeting, the committee members at the meeting must choose one of them to act as chairperson of the meeting.
- (3) No business is to be conducted at a general meeting unless a quorum is present.
- (4) If a quorum is not present within 30 minutes after the notified commencement time of a general meeting —
 - (a) in the case of a special general meeting — the meeting lapses; or
 - (b) in the case of the annual general meeting — the meeting is adjourned to —
 - (i) the same time and day in the following week; and
 - (ii) the same place, unless the chairperson specifies another place at the time of the adjournment or written notice of another place is given to the members before the day to which the meeting is adjourned.
- (5) If —
 - (a) a quorum is not present within 30 minutes after the commencement time of an annual general meeting held under subrule (4)(b); and
 - (b) at least 2 ordinary members are present at the meeting,
 those members present are taken to constitute a quorum.

Note for this rule:

If these model rules are adopted, the quorum for a general meeting is as notified to the Commissioner under section 7(4)(c) or 29(5)(c) of the Act.

56. Adjournment of general meeting

- (1) The chairperson of a general meeting at which a quorum is present may, with the consent of a majority of the ordinary members present at the meeting, adjourn the meeting to another time at the same place or at another place.
- (2) Without limiting subrule (1), a meeting may be adjourned —
 - (a) if there is insufficient time to deal with the business at hand; or
 - (b) to give the members more time to consider an item of business.
- (3) No business may be conducted on the resumption of an adjourned meeting other than the business that remained unfinished when the meeting was adjourned.
- (4) Notice of the adjournment of a meeting under this rule is not required unless the meeting is adjourned for 14 days or more, in which case notice of the meeting must be given in accordance with rule 52.

57. Voting at general meeting

- (1) On any question arising at a general meeting —
 - (a) subject to subrule (6), each ordinary member has one vote unless the member may also vote on behalf of a body corporate under subrule (2); and
 - (b) ordinary members may vote personally or by proxy.
- (2) An ordinary member that is a body corporate may, in writing, appoint an individual, whether or not the individual is a member, to vote on behalf of the body corporate on any question at a particular general meeting or at any general meeting, as specified in the document by which the appointment is made.
- (3) A copy of the document by which the appointment is made must be given to the secretary before any general meeting to which the appointment applies.
- (4) The appointment has effect until —
 - (a) the end of any general meeting to which the appointment applies; or
 - (b) the appointment is revoked by the body corporate and written notice of the revocation is given to the secretary.
- (5) Except in the case of a special resolution, a motion is carried if a majority of the ordinary members present at a general meeting vote in favour of the motion.
- (6) If votes are divided equally on a question, the chairperson of the meeting has a second or casting vote.
- (7) If the question is whether or not to confirm the minutes of a previous general meeting, only members who were present at that meeting may vote.
- (8) For a person to be eligible to vote at a general meeting as an ordinary member, or on behalf of an ordinary member that is a body corporate under subrule (2), the ordinary member —
 - (a) must have been an ordinary member at the time notice of the meeting was given under rule 52; and
 - (b) must have paid any fee or other money payable to the Association by the member.

58. When special resolutions are required

- (1) A special resolution is required if it is proposed at a general meeting —
 - (a) to affiliate the Association with another body; or
 - (b) to request the Commissioner to apply to the State Administrative Tribunal under section 109 of the Act for the appointment of a statutory manager.
- (2) Subrule (1) does not limit the matters in relation to which a special resolution may be proposed.

Note for this rule:

Under the Act, a special resolution is required if an incorporated association proposes to do any of the following—

- (a) to adopt these model rules (section 29(1));
- (b) to alter its rules, including changing the name of the association (section 30(1));
- (c) to decide to apply for registration or incorporation as a prescribed body corporate (section 93(1));
- (d) to approve the terms of an amalgamation with one or more other incorporated associations (section 102(4));
- (e) to be wound up voluntarily (section 121(2)) or by the Supreme Court (section 124(a) and Schedule 4 item 9);
- (f) to cancel its incorporation (section 129).

59. Determining whether resolution carried

- (1) In this rule —

poll means the process of voting in relation to a matter that is conducted in writing.

- (2) Subject to subrule (4), the chairperson of a general meeting may, on the basis of general agreement or disagreement or by a show of hands, declare that a resolution has been —
 - (a) carried; or
 - (b) carried unanimously; or
 - (c) carried by a particular majority; or
 - (d) lost.
- (3) If the resolution is a special resolution, the declaration under subrule (2) must identify the resolution as a special resolution.
- (4) If a poll is demanded on any question by the chairperson of the meeting or by at least 3 other ordinary members present in person or by proxy —
 - (a) the poll must be taken at the meeting in the manner determined by the chairperson;
 - (b) the chairperson must declare the determination of the resolution on the basis of the poll.
- (5) If a poll is demanded on the election of the chairperson or on a question of an adjournment, the poll must be taken immediately.
- (6) If a poll is demanded on any other question, the poll must be taken before the close of the meeting at a time determined by the chairperson.
- (7) A declaration under subrule (2) or (4) must be entered in the minutes of the meeting, and the entry is, without proof of the voting in relation to the resolution, evidence of how the resolution was determined.

60. Minutes of general meeting

- (1) The secretary, or a person authorised by the committee from time to time, must take and keep minutes of each general meeting.
- (2) The minutes must record the business considered at the meeting, any resolution on which a vote is taken and the result of the vote.
- (3) In addition, the minutes of each annual general meeting must record —
 - (a) the names of the ordinary members attending the meeting; and
 - (b) any proxy forms given to the chairperson of the meeting under rule 53(8); and
 - (c) the financial statements or financial report presented at the meeting, as referred to in rule 50(3)(b)(ii) or (iii); and
 - (d) any report of the review or auditor's report on the financial statements or financial report presented at the meeting, as referred to in rule 50(3)(b)(iv).
- (4) The minutes of a general meeting must be entered in the Association's minute book within 30 days after the meeting is held.
- (5) The chairperson must ensure that the minutes of a general meeting are reviewed and signed as correct by —
 - (a) the chairperson of the meeting; or
 - (b) the chairperson of the next general meeting.
- (6) When the minutes of a general meeting have been signed as correct they are, in the absence of evidence to the contrary, taken to be proof that —
 - (a) the meeting to which the minutes relate was duly convened and held; and
 - (b) the matters recorded as having taken place at the meeting took place as recorded; and
 - (c) any election or appointment purportedly made at the meeting was validly made.

PART 7 — FINANCIAL MATTERS

61. Source of funds

The funds of the Association may be derived from entrance fees, annual subscriptions, donations, fund-raising activities, grants, interest and any other sources approved by the committee.

62. Control of funds

- (1) The Association must open an account in the name of the Association with a financial institution from which all expenditure of the Association is made and into which all funds received by the Association are deposited.
- (2) Subject to any restrictions imposed at a general meeting, the committee may approve expenditure on behalf of the Association.
- (3) The committee may authorise the treasurer to expend funds on behalf of the Association up to a specified limit without requiring approval from the committee for each item on which the funds are expended.
- (4) All cheques, drafts, bills of exchange, promissory notes and other negotiable instruments of the Association must be signed by —
 - (a) 2 committee members; or
 - (b) one committee member and a person authorised by the committee.
- (5) All funds of the Association must be deposited into the Association's account within 5 working days after their receipt.

63. Financial statements and financial reports

- (1) For each financial year, the committee must ensure that the requirements imposed on the Association under Part 5 of the Act relating to the financial statements or financial report of the Association are met.
- (2) Without limiting subrule (1), those requirements include —
 - (a) if the Association is a tier 1 association, the preparation of the financial statements; and
 - (b) if the Association is a tier 2 association or tier 3 association, the preparation of the financial report; and
 - (c) if required, the review or auditing of the financial statements or financial report, as applicable; and
 - (d) the presentation to the annual general meeting of the financial statements or financial report, as applicable; and
 - (e) if required, the presentation to the annual general meeting of the copy of the report of the review or auditor's report, as applicable, on the financial statements or financial report.

Notes for this rule:

1. Under section 66 of the Act, an incorporated association must keep financial records that: -
 - (a) correctly record and explain its transactions and financial position and performance; and
 - (b) enable true and fair financial statements to be prepared in accordance with Part 5 Division 3 of the Act.
2. Under section 67 of the Act, an incorporated association must retain its financial records for at least 7 years after the transactions covered by the records are completed.

PART 8 — GENERAL MATTERS

64. By-laws

Guidance Note – Status of By-laws - A by-law must be consistent with the Act, the regulations and these rules. The rules of an association bind the association and the members as an enforceable contract between them. By-laws may not have that status. Therefore, the use of by-laws should be reserved for more procedural or administrative matters.

- (1) The Association may, by resolution at a general meeting, make, amend or revoke by-laws.
- (2) By-laws may —
 - (a) provide for the rights and obligations that apply to any classes of associate membership approved under rule 8(2); and
 - (b) impose restrictions on the committee's powers, including the power to dispose of the association's assets; and
 - (c) impose requirements relating to the financial reporting and financial accountability of the association and the auditing of the association's accounts; and
 - (d) provide for any other matter the association considers necessary or convenient to be dealt with in the by-laws.
- (3) A by-law is of no effect to the extent that it is inconsistent with the Act, the regulations or these rules.
- (4) Without limiting subrule (3), a by-law made for the purposes of subrule (2)(c) may only impose requirements on the Association that are additional to, and do not restrict, a requirement imposed on the Association under Part 5 of the Act.
- (5) At the request of a member, the Association must make a copy of the by-laws available for inspection by the member.

65. Executing documents and common seal

- (1) The Association may execute a document without using a common seal if the document is signed by —
 - (a) 2 committee members; or
 - (b) one committee member and a person authorised by the committee.
- (2) If the Association has a common seal —
 - (a) the name of the Association must appear in legible characters on the common seal; and
 - (b) a document may only be sealed with the common seal by the authority of the committee and in the presence of —
 - (i) 2 committee members; or
 - (ii) one committee member and a person authorised by the committee,and each of them is to sign the document to attest that the document was sealed in their presence.
- (3) The secretary must make a written record of each use of the common seal.
- (4) The common seal must be kept in the custody of the secretary or another committee member authorised by the committee.

66. Giving notices to members

(1) In this rule —

recorded means recorded in the register of members.

- (2) A notice or other document that is to be given to a member under these rules is taken not to have been given to the member unless it is in writing and —
- delivered by hand to the recorded address of the member; or
 - sent by prepaid post to the recorded postal address of the member; or
 - sent by facsimile or electronic transmission to an appropriate recorded number or recorded electronic address of the member.

67. Custody of books and securities

- (1) Subject to subrule (2), the books and any securities of the Association must be kept in the secretary's custody or under the secretary's control.
- (2) The financial records and, as applicable, the financial statements or financial reports of the Association must be kept in the treasurer's custody or under the treasurer's control.
- (3) Subrules (1) and (2) have effect except as otherwise decided by the committee.
- (4) The books of the Association must be retained for at least 7 years.

68. Record of office holders

Act Requirements – Record of office holders

Under section 58 of the Act an association must maintain a record of —

- the names and addresses of the persons who are members of its management committee; or hold other offices of the association provided for by its rules;*
- the name and address of any person who is authorised to use the common seal of the association (if it has a common seal); and*
- the name and address of any person who is appointed or acts as trustee on behalf of the association.*

Under section 58 of the Act the association must, upon the request of a member of the association, make available the record for the inspection of the member. The member may make a copy of or take an extract from the record but does not have a right to remove the record for that purpose.

The record of committee members and other persons authorised to act on behalf of the Association that is required to be maintained under section 58(2) of the Act must be kept in the secretary's custody or under the secretary's control.

Note for this rule

Section 58 of the Act —

- sets out the details of the record that an incorporated association must maintain of the committee members and certain others; and
- provides for members to inspect, make a copy of or take an extract from the record; and
- prohibits a person from disclosing information in the record except for authorised purposes.

69. Inspection of records and documents

- (1) Subrule (2) applies to a member who wants to inspect —
 - (a) the register of members under section 54(1) of the Act; or
 - (b) the record of the names and addresses of committee members, and other persons authorised to act on behalf of the Association, under section 58(3) of the Act; or
 - (c) any other record or document of the association.
- (2) The member must contact the secretary to make the necessary arrangements for the inspection.
- (3) The inspection must be free of charge.
- (4) If the member wants to inspect a document that records the minutes of a committee meeting, the right to inspect that document is subject to any decision the committee has made about minutes of committee meetings generally, or the minutes of a specific committee meeting, being available for inspection by members.
- (5) The member may make a copy of or take an extract from a record or document referred to in subrule (1)(c) but does not have a right to remove the record or document for that purpose.

Note for this subrule:

Sections 54(2) and 58(4) of the Act provide for the making of copies of, or the taking of extracts from, the register referred to in subrule (1)(a) and the record referred to in subrule (1)(b).

- (6) The member must not use or disclose information in a record or document referred to in subrule (1)(c) except for a purpose —
 - (a) that is directly connected with the affairs of the Association; or
 - (b) that is related to complying with a requirement of the Act.

Note for this subrule:

Sections 57(1) and 58(5) of the Act impose restrictions on the use or disclosure of information in the register referred to in subrule (1)(a) and the record referred to in subrule (1)(b).

70. Publication by committee members of statements about Association business prohibited

A committee member must not publish, or cause to be published, any statement about the business conducted by the Association at a general meeting or committee meeting unless —

- (a) the committee member has been authorised to do so at a committee meeting; and
- (b) the authority given to the committee member has been recorded in the minutes of the committee meeting at which it was given.

71. Distribution of surplus property on cancellation of incorporation or winding up

Act Requirements – Distribution of surplus property

Under section 24(1) of the Act surplus property can only be distributed to one or more of the following —

- *an incorporated association;*
- *a company limited by guarantee that is registered as mentioned in the Corporations Act section 150;*
- *a company holding a licence that continues in force under the Corporations Act section 151;*

- a body corporate that at the time of the distribution is the holder of a licence under the Charitable Collections Act 1946;
- a body corporate that —
 - is a member or former member of the incorporated association; and
 - at the time of the distribution of surplus property, has rules that prevent the distribution of property to its members;
- a trustee for a body corporate referred to in paragraph (e);
- a co-operative registered under the Co-operatives Act 2009 that, at the time of the distribution of surplus property, is a non-distributing co-operative as defined in that Act.

(1) In this rule —

surplus property, in relation to the Association, means property remaining after satisfaction of —

- (a) the debts and liabilities of the Association; and
- (b) the costs, charges and expenses of winding up or cancelling the incorporation of the Association,

but does not include books relating to the management of the Association.

(2) On the cancellation of the incorporation or the winding up of the Association, its surplus property must be distributed as determined by special resolution by reference to the persons mentioned in section 24(1) of the Act.

Note for this rule:

Section 24(1) of the Act sets out a provision that is implied in these rules describing the entities to which the surplus property of an incorporated association may be distributed on the cancellation of the incorporation or the winding up of the association. Part 9 of the Act deals with the winding up of incorporated associations, and Part 10 of the Act deals with the cancellation of the incorporation of incorporated associations.

72. Alteration of rules

If the Association wants to alter or rescind any of these rules, or to make additional rules, the Association may do so only by special resolution and by otherwise complying with Part 3 Division 2 of the Act.

Note for this rule:

Section 31 of the Act requires an incorporated association to obtain the Commissioner's approval if the alteration of its rules has effect to change the name of the association.

Section 33 of the Act requires an incorporated association to obtain the Commissioner's approval if the alteration of its rules has effect to alter the objects or purposes of the association or the manner in which surplus property of the association must be distributed or dealt with if the association is wound up or its incorporation is cancelled.

Guidance Note – Alteration of Rules. Amendments to the rules do not take effect until required documents are lodged with the Commissioner, even if the amendments do not require the approval of the Commissioner under section 31 or section 33. The required documents must be lodged within one month after the special resolution is passed.

9 INSURANCE TENDER PROCESS

Date of Report:	9 June 2017
Report Author:	CEO -City of Kalgoorlie-Boulder
Disclosure of Interest:	Nil
Attachment(s)	Nil

Purpose

During March 2017, six of the seven WARCA member councils agreed to tender collectively for their insurance renewals. The City of Albany decided to not participate. The primary reason for the tender was to ensure that this large expenditure was market tested and competitive, particularly as there was some disquiet about the premium and performance of LGIS.

Background

Risk Advisory Services was engaged by the City of Kalgoorlie-Boulder on behalf of all six councils to manage the total process on our behalf and to evaluate the responses. These services were provided at a fee per council of \$10,000.

Whilst a joint tender document was issued, each council managed its own information flow, evaluated the offers and determined the result that best suited them.

Three brokers were selected to submit bids to each council. These were Aon, Marsh and JLT/LGIS. The latter ultimately chose to not participate directly but to submit offers to each council separately. Submissions closed on the 28 April 2017 and initial responses showed significant savings would accrue to all councils. The three southern most councils (Geraldton, Bunbury and Kalgoorlie-Boulder) had larger savings than those further north because of the different risk profiles involved.

Link to Strategic Directions

N/A

Budget Implications

The actual savings for each council are confidential to each however it is apparent that collective annual savings over the previous year are in the order of \$1.5m annually. It would also appear that all six councils will remain with LGIS which is possibly a good result for the sector.

Options

N/A

Conclusion

Whilst premiums have softened and some savings may have been made this year there is no doubt that the initiative was successful both for what it achieved financially and as a collaborative group project for WARCA.

Recommendation

Information only

10 WARCA WEBSITE AND COMMUNICATIONS STRATEGY

Date of Report:	7 June 2017
Report Author:	Executive Officer
Disclosure of Interest:	Nil
Attachment(s):	Nil

Purpose

To provide WACRA with advice about the current status of the WARCA website, along with advice on an overall communications strategy and channels.

Background

In late May, it was discovered that the hosting account for the WARCA website had been suspended. There was a general lack of clarity about the hosting of the website and domain. Investigations found that the site had been established by Sally Haslam through a number of third parties who are no longer responsible for the site.

It was determined that hosting was provided by Norris & Hyde IT, who are resellers for domain and website hosting services. They had issued an invoice for renewal of hosting to the billing address listed, unfortunately it was sent to UWA. As a result of non-payment, the account was suspended.

Following being alerted of the payment oversight, the City of Geraldton organized expedited payment of this account. The account details for billing have been updated to reflect City of Geraldton's role as WARCA treasurer.

After some difficulties with access the site content, Norris & Hyde IT have rectified the issues and the website was live as of the afternoon of 7 June.

Discussion

This issue with the website, along with the overall ad hoc communication strategy of WARCA, highlight a range of issues, both strategic and technical, that need to be addressed.

As part of the EO role, this audit of the website has been completed

Website Audit

Area	Comments
Website Platform & Hosting	<ul style="list-style-type: none"> Website uses the Wordpress.org platform. Considered by most developers to be most flexible and dynamic platform Open source so no cost for use, most plug-ins are free or low-cost. Hosting provided by Norris & Hyde IT in Geraldton who have been helpful and responsive to-date. We have not checked their credentials in terms of security, but it is anticipated they have adequate or better security features. Pricing similar to industry standards.
Visual presentation	<ul style="list-style-type: none"> Uses Avada theme, with is a flexible, popular theme, highly customizable. Current format does not reflect current trends in visual format of corporate websites.

Area	Comments
	<ul style="list-style-type: none"> • Current visual presentation reflects the lack of a professionally developed Style Guide to inform visual choices. • Presentation on mobile device appears barely adequate however no specific work seems to have been done to improve viewing on a mobile. • Initial investigations suggest Avada does not support visual builder tool, which is a far easier way for site owners to update websites without relying on a developer for changes. • The license key for the theme appears to be the third party provided used by UWA to develop the site – if they were to cancel their ownership of the license, this would impact on WARCA’s ability to use the theme.
Content	<ul style="list-style-type: none"> • The purpose of the site is not clear, nor is the intended reader. • The overall experience for the site visitor is unclear – the intended journey through materials is not obvious. • A key page (Objectives) within the website is listed as ‘under construction’. • Existing content has not been professionally copy writing and does not strongly communicate the vision, mission and intentions of the organization. • Content requires updating to reflect new members of Alliance. • Social sharing buttons are broken links at the WARCA does not have any social media accounts. • Blog posts have not been updated since July 2016 and gives the impression of an inactive organization. • Governance documents do not seem to reflect regular meetings and the purpose of sharing these is not clear. • Academic papers not presented in an accessible way.
Technical	<ul style="list-style-type: none"> • It is not clear where the website is backing up to, could become critical in event of hacking. • Website has not been backed up since December. • A number of unused plug-ins are installed, which can impact on overall site loading performance. • Anti-spam plug-in is installed by not active, reducing the protection from spammers on blog items. • No plug-ins to protect against malicious attacks installed – brute force attacks for unprotected websites are a real threat. • No Search Engine Optimization (SEO) plug-in used and no work to improve SEO rankings undertaken. • No mailing list plug-in used to collect email addresses of potential audience for electronic communications. • Google Analytics not installed, no site traffic data available. • Wordpress sites require at least monthly maintenance to update themes and plug-ins to ensure security, this does not seem to be occurring.
Contact information	<ul style="list-style-type: none"> • Not current – lists UWA contacts. • No generic email using the domain or contact number – this would avoid issues with succession in the event of future changes to EO provider.

In addition to these issues identified with the website, it also seems that there is not an overall strategic approach to communications and engagement from WARCA. Developing a Strategic Plan is the initial step to creating a more cohesive and consistent message.

There are a number of implications which are immediately apparent from this preliminary work:

- Potential that the perceived level of professionalism of WARCA is below the standard expected by key stakeholders
- Communication activities are being undertaken in an ad hoc and reactive manner
- Risk of WARCA members or support staff undertaking communication activities disseminate material not aligned with the organization's priorities or approach, are inconsistent across channels or are not maximizing the impact of any efforts in this area

Link to Strategic Directions

Governance – Communications Support

Budget Implications

Nil at this stage

Options

- Website redevelopment options:
 - No change
 - Basic update – change of contact information, install of basic security and back-up plug-ins
 - Cosmetic update – basic plus application of Style Guide and modernisation of appearance without changes to site map
 - Content update – cosmetic plus addition of equivalent information about new members
 - Complete update – content plus revision of site map and user experience, improvement to copy writing and SEO.
- Contact Information: It is recommended that an email address such as info@waregionalcapitals.com.au is established by Norris & Hyde IT and that this address is monitored by the Secretariat. Low volumes of enquiries via the website are anticipated. It is also recommended that the Secretariat's contact number is listed so that in the future if WARCA sources EO services from an alternate provider no issues around contact information will occur.

Conclusion

As part of the EO role, I have organized for this initial audit of the website to be undertaken. Based on these findings, it appears that there is, at a minimum, some work will need to be done to update contact information and ideally a more comprehensive approach would be adopted.

As outlined in my offer, implementing the recommendations of a communications strategy, including the provision of services to provide website updating and maintenance, social media communications and e-newsletter are outside the scope of what would be reasonable to achieve within the constraints of the allocated time for this role, however I am in a position to organise a quote for the undertaking of these tasks by my team or alternatively WARCA may prefer to go out to market.

Based on the organizational direction set out in the Strategic Plan, it is recommended that a range of guiding documents be created to allow the Alliance to better position the organization:

- High-level Communications Plan to guide messaging and communications activities (completed as part of EO role)
- Development of mini Style Guide (included in NAJA's quote to provide Strategic Plan, alternate arrangement to develop this will need to be made if different provider is used)
- Identification of a cost-effective strategy to implement Communication Plan activities (such as website updating, content development and maintenance; social media communications and e-newsletter – these activities will be dependent on the direction laid out in Strategic Plan and budget allocation)

Recommendation

- 1. NAJA to create a high-level Communications Plan as part of the EO role. This would be undertaken in parallel with the development of a Strategic Plan (either by NAJA as per quote provider, or third party if outsourced). Identification of annual budget for communication activities is required.**
- 2. Immediate decision made about contact information for website is made and website updated accordingly.**
- 3. A decision made during June as to the scope of work and budget for the website updating and NAJA seek quotes from providers to undertake the work on behalf of WARCA.**

11 OTHER BUSINESS

12 CLOSURE & DATE OF NEXT MEETING

The meeting closed at _____.