



Regional Capitals Alliance

WESTERN AUSTRALIA

Western Australian Regional Capitals Alliance
Meeting

MINUTES

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MINUTES

1 OFFICIAL OPENING

10.33am

2 RECORD OF ATTENDANCE

Members:

Peter Long	Mayor City of Karratha (Chair)
Chris Adams	CEO City of Karratha
Dennis Wellington	Mayor City of Albany
Andrew Sharpe	CEO City of Albany
Harold Tracey	Mayor Shire of Broome
Malcolm Osbourne	CEO City of Bunbury (arrived 10.44am)
Grant Henley	Mayor City of Busselton
Mike Archer	CEO City of Busselton
Victoria Brown	Shire President Shire of Esperance
Matthew Scott	CEO Shire of Esperance
Shane van Styn	Mayor City of Greater-Geraldton
Ross McKim	CEO City of Greater Geraldton
Chris Antonio	Shire President Shire of Northam
Jason Whiteaker	CEO Shire of Northam
Paul Rosair	Executive Officer RCAWA
Jane Lewis	EA to Executive Officer

Dial in:

Camilo Blanco	Mayor Town of Port Hedland
John Walker	CEO City of Kalgoorlie-Boulder

Apologies:

Sam Mastrolembo	CEO Shire of Broome
Gary Brennan	Mayor City of Bunbury
John Bowler	Mayor City of Kalgoorlie-Boulder
David Pentz	CEO Town of Port Hedland

3 DECLARATIONS OF INTEREST

Nil

4 CONFIRMATION OF MINUTES AND + BUSINESS ARISING FROM MINUTES OF PREVIOUS MEETINGS

DATE	ITEM	ACTION	STATUS	PRIORITY
			OS=Outstanding I=In Progress C=Complete OG=ON GOING	1=Urgent 2=high 3=moderate 4=low
13/12/18	6. RCAWA Annual Report	1. Treasurer to seek quotes to provide book-keeping services and appoint an appropriate firm to undertake this task, with the maximum value of the contract being \$2000 pa. 2. Annual Report be produced in a format where it can be used as a marketing/promotional tool for RCAWA.	OS	2
13/12/18	8. General Business	RCAWA members provide statistical data/input as requested by the EO to enable the development of a comprehensive, compelling Federal Election flyer.	C	1

RCAWA Resolution

That the Minutes of the Western Australian Regional Capitals Alliance Meeting held on Thursday, 13 December 2018, be confirmed as a true and correct record of proceedings.

MOVED: Dennis Wellington - Mayor City of Albany
SECONDED: Harold Tracey - Shire President Shire of Broome

CARRIED

5 CORRESPONDENCE

Date of Report: 31 January 2019
Report Author: Paul Rosair
Disclosure of Interest: Nil
Attachment(s) Correspondence In and Out

Correspondence In:

Premier of Western Australia, Mark McGowan MLA

Re: Albany City Deal

Correspondence Out:

Hon. Francis Logan MLA

Minister for Emergency Services; Corrective Services

Re: Rural Fire Division

Melissa Northcott

Disability Services Commission Board Member

Ability Centre Australasia Ltd Board Director

Re: Awards Ambassador Role MACWA Awards

The Honourable Rita Saffioti MLA

Re: Infrastructure WA

The Honourable Mark McGowan

Premier of Western Australia

Re: Infrastructure WA

Rick Wilson MP,

Member for O'Connor

Re: Showcase WA 2018



Premier of Western Australia

Our Ref: 59-075022
Your Ref: OCR168559

CITY OF KARRATHA
RECEIVED

- 2 OCT 2018

Action By: Tishka Hanlon
File No: GR-94
Document ID: 12194007
CC:

Mr Peter Long
Chair
Regional Capitals Alliance WA
PO Box 219
KARRATHA WA 6714


Dear Mr Long

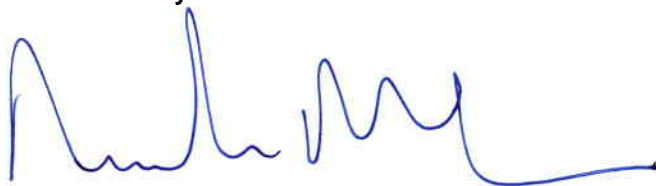
Thank you for your letter of 7 August 2018, regarding the Regional Capitals Alliance of Western Australia's (RCAWA) interest in submitting a proposal for an Albany City Deal, for consideration under the Commonwealth's City Deals agenda.

The State and Commonwealth Governments signed a Memorandum of Understanding on 27 April 2018 to work together on City Deals, beginning with a City Deal focused on the Perth metropolitan region. Since this time, the State has been engaged with the Commonwealth to determine how best to deliver a prospective City Deal to achieve optimal outcomes for the State.

The State Government will continue to work with the Commonwealth to ensure that Western Australia is in the best position to take advantage of possible future City Deals or similar Commonwealth initiatives, including for regional cities, towns and communities. Any proposal developed by the RCAWA or its member councils will be given consideration as part of these ongoing deliberations, and I would welcome further information about any developing proposals. I can also assure you that the State is working with the Commonwealth to seek funding for priority initiatives such as the Albany Ring Road.

I appreciate that you have taken the time to inform me of your interest and commend the RCAWA's collaborative approach to regional development.

Yours sincerely



Mark McGowan MLA
PREMIER

2 5 SEP 2018

Our Ref: OCR178168
Enquiries: Paul Rosair paul@naja.com.au

Hon. Francis Logan MLA
Minister for Emergency Services; Corrective Services
10th Floor
Dumas House
2 Havelock Street
WEST PERTH WA 6005

Dear Minister,

Rural Fire Division

The Regional Capitals Alliance of Western Australia (RCAWA) welcomes the Government's 2018-19 state budget announcement of the creation of a new rural fire division within the revamped Department of Fire and Emergency Services. We understand that this will recognise the expertise and experience of WA's bushfire volunteers and enable them to have greater input into fire management.

As part of your exciting announcement, we also noted your commitment to a \$18M Bushfire Centre of Excellence to enhance bushfire management practices across the state, and provide a specialised facility for volunteers to train other volunteers in bushfire firefighting. An additional \$15m to be invested in bushfire management plans to help local governments identify and manage their bush fire risks is also welcomed.

The Alliance is keen to engage with the state on all of these initiatives and, in particular, offers collaborative support to locate either the division or Centre of Excellence within one of its jurisdictions. If you have already committed to a locality, we are still keen to be involved with the development of policy and practices, given that many of our Alliance members have been impacted by fires recently within their jurisdictions. The Alliance represents over half of the state's regional population, so is uniquely placed to provide information and support to the state to assist it progressing these initiatives.

We would welcome the opportunity to meet with you to discuss these opportunities further. Contact can be made through myself, Peter Long at <mailto:mayor@karratha.wa.gov.au>, or RCAWA's Executive Officer Paul Rosair at <mailto:paul@naja.com.au>

I have attached a copy of our Strategic Plan for your perusal, and further information can be found on our website: www.waregionalcapitals.com.au/.

Yours faithfully



Peter Long
CHAIR

30 January 2019

Our Ref: OCR178383
Enquiries: Paul Rosair paul@naja.com.au

Ms Melissa Northcote
Email: northcott_mel@westnet.com.au

Dear Melissa

Awards Ambassador Role MACWA Awards

Following on from your conversation with Paul Rosair the other day, I would like to once again thank you for your outstanding passion and commitment to the inaugural MACWA Awards. The awards themselves proved to be well received, so will be continuing on next year.

The members of the RCAWA would like to extend an offer of the position of 'Awards Ambassador' to you. This role includes an honorarium of \$500 for transport and out-of-pocket expenses. We have made note of your commitments in May, and will keep them in mind when making arrangements for this year's event.

Looking forward to working with you once again

Yours faithfully



Peter Long
Chair

1 February 2019

The Honourable Rita Saffioti MLA
Minister for Transport and Planning
9th Floor Dumas House
2 Havelock St
West Perth 6005

Dear Minister,

Infrastructure WA

I would like to wish you well for 2019 and take this opportunity to also follow-up on our discussions last year recognising the significant contribution regional capitals make to the economy and prosperity of Western Australia.

It is an exciting time ahead for regional Western Australia as it prepares for the next phase in the economic cycle. Trends show that a number of regional capitals are experiencing very significant growth over the past five years. This is because each regional capital offers a unique well-connected community with well-developed infrastructure, services and lifestyle opportunities that makes them ideal locations for Government and private sector investment.

Regional capitals are connected by global supply chains and are now interacting with emerging global economies, each with capacity and prospects to grow. Indeed, the combined value of trade exports from and through Western Australia's regional capitals continues to significantly contribute to the national economy. In terms of port production alone regional capitals account for 74% (705 million tonnes) of WA's exports share, valuing almost \$71 billion in 2017.

However, leveraging this momentum requires a focused and tailored approach to infrastructure planning, funding and delivery in a way that enables and unlocks the productive capacity of each regional capital. The Alliance already collaborates to deliver transformative 'cross-regional' projects and has developed a regional investment framework to assist with infrastructure planning and coordination in regional capitals.

For these reasons the Alliance is uniquely placed to advise Government on what, when and how physical and community infrastructure can be delivered to best match the strategic needs and productive capacity of Western Australia's regional capitals. Accordingly, I invite you to consider the appointment of the RCAWA as a member of Infrastructure WA.

RCAWA's pursuit of the sustainable strategic growth of regional capitals is outlined in the attached Strategic Plan and more information can be found at: www.waregionalcapitals.com.au

On behalf of the Alliance, I look forward to collaborating with you on future regional infrastructure matters.

Yours faithfully

A handwritten signature in blue ink, appearing to read 'Peter Long', with a stylized flourish at the end.

Peter Long
CHAIR

30 January 2019

Our Ref: OCR178178
Enquiries: Paul Rosair paul@naja.com.au

The Honourable Mark McGowan
Premier of Western Australia
Dumas House
2 Havelock St
West Perth 6005

Dear Premier,

Infrastructure WA

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Peter Long
CHAIR

30 January 2019

Our Ref: OCR178383
Enquiries: Paul Rosair paul@naja.com.au

Rick Wilson MP,
Member for O'Connor
PO Box 10415
Kalgoorlie, WA, 6430

Dear Rick,

Re: Showcase WA 2018

Dear Rick,

On behalf of the Regional Capitals Alliance of Western Australia (RCAWA), I would like to acknowledge the initiative behind, and organisation of, the inaugural "Showcase WA" in Canberra late last year. I believe that it was a very successful event and that the regional producers and other stakeholders who were afforded the opportunity to exhibit to new interstate and overseas markets were very appreciative.

RCAWA represents the ten regional capitals which make up half the population of regional Western Australia. The Alliance Board is comprised of the ten elected Mayors and 10 CEOs across the regional capitals. We believe that we can (as does the Parliamentary Friends of WA) play an important role in ensuring our produce, tourism and business assets are promoted. We are strong advocates for regional growth and strengthening of our diverse regional economies; providing strategic advice to government on the social and economic issues, impacting on, and often unique to, regional locations and requesting fair consideration of these needs at State and Federal levels.

One of the Alliances priorities is partnership and collaboration; hence, as well as congratulating you on the Showcase event, we would like to extend an invitation for you to engage with us in any projects which would be deemed mutually beneficial.

I have attached a copy of our Strategic Plan for your perusal, and further information can be found on our website: www.waregionalcapitals.com.au/.

Contact can be made through myself, Peter Long at <mailto:mayor@karratha.wa.gov.au>, or RCAWA's Executive Officer Paul Rosair at <mailto:paul@naja.com.au>

Yours faithfully



Peter Long
Chair

1 February 2019

6 TREASURERS REPORT JANUARY 2019

Date of Report:	31 January 2019
Report Author:	Mayor – City of Greater Geraldton
Disclosure of Interest:	Nil
Attachment(s)	1. Balance Sheet as at 31st of January 2019 2. Budgeted Profit and Loss for the period ending 31 01 2019

Purpose

The following notes are provided as an explanation to the attached statements:

1. Executive Support: NAJA invoice processed in January for services in December.
2. No Membership Fees outstanding as at 31 January 2019.

RCAWA Resolution

That the Board receive and note the Treasurers Report for the period ending 31 December 2019 and the accompanying financial statements.

MOVED: Grant Henley - Mayor City of Busselton
SECONDED: Victoria Brown - Shire President Shire of Esperance

CARRIED

WA Regional Capitals Alliance Inc
Balance Sheet
As of January 31, 2019

	<u>Jan 31, 19</u>
ASSETS	
Current Assets	
Chequing/Savings	
WARCA Cheque Account	217.35
WARCA Savings Account	93,554.57
Total Chequing/Savings	<u>93,771.92</u>
Total Current Assets	<u>93,771.92</u>
TOTAL ASSETS	<u>93,771.92</u>
LIABILITIES	
Current Liabilities	
Other Current Liabilities	
Tax Payable	-2,857.52
Total Other Current Liabilities	<u>-2,857.52</u>
Total Current Liabilities	<u>-2,857.52</u>
TOTAL LIABILITIES	<u>-2,857.52</u>
NET ASSETS	<u>96,629.44</u>
EQUITY	
Opening Bal Equity	136,570.00
Retained Earnings	-111,755.95
Net Income	71,815.39
TOTAL EQUITY	<u>96,629.44</u>

WA Regional Capitals Alliance Inc
Profit & Loss Budget vs. Actual
 July 2018 through January 2019

	<u>Jul 18 - Jan 19</u>	<u>Budget</u>	<u>\$ Over Budget</u>
Ordinary Income/Expense			
Income			
Interest received	182.42	100.00	82.42
Membership Fee 2018/19	117,000.00	117,000.00	0.00
Total Income	<u>117,182.42</u>	<u>117,100.00</u>	<u>82.42</u>
Gross Profit	117,182.42	117,100.00	82.42
Expense			
Accountancy fees	0.00	1,100.00	-1,100.00
Audit fees	400.00		
Executive Support	43,181.92	85,909.00	-42,727.08
Meetings & Functions	1,709.10	2,000.00	-290.90
Miscellaneous/ Sundry	76.01		
Projects	0.00	25,000.00	-25,000.00
Travelling expenses	0.00	3,000.00	-3,000.00
Total Expense	<u>45,367.03</u>	<u>117,009.00</u>	<u>-71,641.97</u>
Net Ordinary Income	<u>71,815.39</u>	<u>91.00</u>	<u>71,724.39</u>
Net Income	<u><u>71,815.39</u></u>	<u><u>91.00</u></u>	<u><u>71,724.39</u></u>

7 EXECUTIVE OFFICER TRI MONTHLY REPORT (NOV 2018 – JAN 2019)

Date of Report: 31 January 2019
Report Author: EO – Paul Rosair
Disclosure of Interest: Nil
Attachment(s): Tri-Monthly Report – Nov 2018 – Jan 2019

Purpose

To update RCAWA on the Executive Officer services provided for the period November 2018 – January 2019.

Background

I have been performing the Executive Officer role for over 22 months and have had further meetings with alliance members (one-on-one and as a group) and key government, industry and political stakeholders. This report provides information about the services provided under the following main headings:

- Summary of tri-monthly actions
- Stakeholder engagement
- Issues and Opportunities
- Time Allocation

Discussion

As required.

Link to Strategic Directions

Advocacy and policy Influence
Partnership and collaboration
Representation

Budget Implications

As per 2018/19 approved RCAWA budget.

RCAWA Resolution

- 1. That the information be received.**
- 2. EO write to the Premier seeking commitment to ministerial engagement with RCAWA.**

MOVED: Chris Adams - CEO City of Karratha
SECONDED: Dennis Wellington - Mayor City of Albany

CARRIED

Tri-Monthly Update

RCAWA Executive Officer Services

Prepared for WA Regional Capitals Alliance

November 2018 – January 2019



Business Consulting Services

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W naja.com.au



Section 1: Summary of Tri-Monthly Actions

I have been performing the Executive Officer role for over 22 months. Over the past 3 months I have had further meetings with Alliance members (one-on-one and as a group) and key government, industry and political stakeholders. On behalf of the group, I have been working on the following:

- Modernising the WA Planning System: Identified key issues contained within the RCAWA submission document and collated a summary document that highlights the key initiatives that RCAWA members would like to see as part of this reform process. See Agenda Item.
- Review of Local Government Act 1995 – As an ongoing activity, I continued to liaise and advocate with relevant government and industry bodies regarding the Local Government Act Review reiterating the agreed upon four principles (as per meeting 12/4/18).
- Investment Framework Strategy – continuing to promote the Alliance’s stance on regional investment. Have delivered frameworks to numerous stakeholders, as per Stakeholder Engagement Report, with the aim of influencing government to incorporate IFS into government planning.
- Strategic Plan Implementation Strategy – continuing to work on Action Plan 2018, adopted at the meeting in February 2018, and commencing work on refreshing the 2018 Action Plan for 2019.
- Communications Plan – continuing to work on progressing actions from the plan, adopted at the meeting in December 2017, and commencing work on refreshing the 2018 Communications Plan for 2019.
- Actions and Business Arising - a report collating all Actions and Business Arising from RCAWA meetings has been established. This report will be tabled as an agenda item in this and future meetings, reflecting updates as they occur. Letters written as part of the Action Plan have been reviewed by appropriate Alliance members/Secretariat and will also be tabled as ‘correspondence out’ in this and future meetings.
- MACWA Awards – 2019 awards process has commenced and an appointment letter written to Melissa Northcott inviting her to be the ambassador of the awards.
- Election Pitch flyer – collated information/feedback from members and produced an info-graphic flyer for tabling at this meeting. See Agenda Item.
- LGIS workers compensation – a meeting was held with Johnathon Seth (CEO of LGIS) on 22/1/19 to further negotiate workers compensation premiums for the Alliance. An update will be provided under general business at today’s meeting.
- Annual General Meeting – preparations were made for the RCAWA AGM, at which office bearers were appointed for 2019, and the Annual Report was tabled as per constitution.
- Annual Report – prepared in a format suitable for publishing. See Agenda Item.
- Tourism Round-Table – preparations were made for the tourism round-table meeting held on 7/2/19, including meeting with, or contacting, stakeholders in the tourism industry, inviting them to participate and setting attached agenda.
- A) Service Priority Review B) Public Library System C) Review of Heritage Act 1990 D) Local Government Act – watching brief and liaison with appropriate stakeholders as required.
- Stakeholder Engagement: Regular meetings with relevant stakeholders as per Section 3.



Section 2: Details of Tri-Monthly Actions

KEY OBJECTIVES		OVERVIEW OF MONTHLY ACTIONS
ADVOCACY & POLICY INFLUENCE	Engagement with Relevant Political Leaders, Industry and Senior Government Executive	Refer Section 3
	Preparation of Submissions and Delegations	<p>Currently working on:</p> <ul style="list-style-type: none"> • Developing Federal Election Alliance strategy and Pitch • Planning Institute of Australia - National Settlements Strategy • Green Paper for Planning Reform • Energy Strategy • LG Professionals Benchmarking Project • Most Accessible Community in Western Australia (MACWA) • Service Priority Review • Investment Framework • Local Government Act Review • Heritage Act Review • Inquiry into the Indicators of, and Impact of Regional Inequality in Australia, requesting attendance at a hearing.
	Advocacy on Key Issues	<p>Continuing to contact relevant stakeholders to further the work being done by RCAWA on all key issues.</p> <p>Secured the attendance of the following at upcoming meetings:</p> <ul style="list-style-type: none"> • Hon. Ben Wyatt (<i>Treasurer; Minister for Finance; Energy; Aboriginal Affairs</i>) to attend meeting in new year. Invitation accepted - Date to be confirmed • Lynn Craigie (<i>President WALGA</i>) Invitation accepted - Date to be confirmed • Mike Rowe (<i>DG Department of Water</i>) Invitation accepted - Date to be confirmed • Hon Paul Papalia (<i>Minister for Tourism; Racing and Gaming; Small Business; Defence Issues; Citizenship and Multicultural Interests</i>) Invitation accepted - Date to be confirmed • Zaen Khan (<i>Director – Public Utilities Office</i>). Invitation accepted - Date to be confirmed • Robert Taylor (CEO WAITOC) Attending 7/2/19 • LandCorp: George McCullagh (<i>CEO – LandCorp</i>) Frank Marra (<i>Chief Financial Officer/Executive General Manager Finance & Strategy – LandCorp</i>) June 2019



KEY OBJECTIVES		OVERVIEW OF MONTHLY ACTIONS
		<ul style="list-style-type: none"> • Nathan Harding (<i>Chairman of Tourism WA</i>) Attending 7/2/19 • Derryn Belford (<i>Executive Director Tourism WA</i>) Attending 7/2/19 • Peter Yu (<i>Board Member of the North Australian Indigenous Land and Sea Management Alliance Ltd</i>) Invitation accepted - Date to be confirmed • Minister Bill Johnston (<i>Minister for Mines and Petroleum, Energy, Industrial Relations</i>) Invitation accepted - Date to be confirmed • Dean Blakemore (<i>WA Building Better Regions Fund</i>) Invitation accepted - Date to be confirmed • WALGA Conference and AGM • Rebecca Brown (<i>Director General of the Department of Jobs, Tourism, Science and Innovation</i>) Invitation accepted - Date to be confirmed • Australian Hotel Association WA: Bradley Woods (<i>Chief Executive Officer</i>), Victoria Jackson (<i>Government relations Manager</i>). Attending 7/2/19 • Ian Johnson (<i>Executive services Manager, tourism</i>) Attending 7/2/19 • Brodie Carr (<i>Tourism Western Australia Managing Director</i>) Invitation accepted - Date to be confirmed • Deb Carr (<i>Branch Manager western Australia: Australian Tourism Export Council</i>) Attending 7/2/19 • Ralph Addis (<i>Director General Primary Industries and Regional Development</i>) Invitation accepted - Date to be confirmed.
ADVOCACY & POLICY INFLUENCE	Development of Policy Position Papers	<ul style="list-style-type: none"> • Completed submission to a Green Paper on Modernising Western Australia’s planning system. (Refer Agenda) • Sent email on behalf of Alliance to the Senate Economics References Committee - Inquiry into the Indicators of, and Impact of Regional Inequality in Australia, requesting attendance at a hearing.
PARTNERSHIP & COLLABORATION	Insurance Services	Continuing to negotiate with LGIS. Met with Jonathon Seth on 22/1/19 to further negotiate workers compensation premiums.
	Development of <i>WA Regional Capitals Platform</i>	In the 2018-19 Stage Budget (Page 189) there is a budget allocation of \$4.5m for Regional Centres Development Plans – Stage 2. This was carried forward from the 2017-18 budget. There is little clarity around the purpose of this fund and the process for applying. With the Regional Investment Framework / Growth Planning paper now complete. The EO is looking at how this budget allocation may be best applied in light of the RCAWA adopted investment framework.



KEY OBJECTIVES		OVERVIEW OF MONTHLY ACTIONS
	Development of Bids	Similarly, the EO is looking at opportunities to develop bids for accessing the Innovation Fund to Drive Regional Jobs (<i>a \$16.7 million fund over four years that will support and accelerate new and emerging businesses to diversify the Western Australian economy and create new WA jobs and industries</i>)
	Federal Government – City Deals and Smart Cities	Letter written to Premier of WA notifying him of the Alliance Position and seeking the State’s support to progress the Alliance’s nomination to the next stage. Letter of reply received. To be discussed as General Business.
GOVERNANCE	Establishment of Not-For-Profit Inc. Association	13 th December 2018: Annual General Meeting was held for election of new office bearers and tabling of Annual Report. Publishable Annual Report completed (Refer Agenda item.
	Communications Support	EO, Secretary and EA are continuing to implement actions contained within the Communications Plan and are now refreshing for 2019.
	Development of Strategic Plan	Continuing to implement the 2018 Action Plan developed from the Strategic Plan. Commencement of review to form the 2019 Action Plan.
	Meetings and Reporting	<ul style="list-style-type: none"> • RCAWA CEO teleconference 4 December 2018 • RCAWA Alliance Meeting (Perth) 12 December 2018 • AGM (Perth) – 17 December 2018 • RCAWA CEO teleconference 30 January 2018

Section 3: Stakeholder Engagement

Stakeholder representatives	Meeting Date	Key Meeting Outcomes
Peter Zadeian <i>Former Executive Director Department of Planning & Lands</i>	2 November 2018	Overview of RCAWA Alliance and providing induction to Executive Officer Support Role
David Hunter <i>Executive Director Racing and Wagering WA (RAWWA)</i>	5 November 2018	RCAWA Overview and general discussion about RAWWA
Adrian Murphy <i>Principle of Social-Licence Former Premier in Cabinet Officer</i>	5 November 2018	RCAWA Overview and general discussion regarding native title and industry
Prendiville Group: Peter Prendiville <i>Chairman of Prendiville Group & former Chairman Tourism WA</i> Tony Dichiera	5 November 2018	RCAWA Overview and general discussion regarding hotel and tourism industries.



Stakeholder representatives	Meeting Date	Key Meeting Outcomes
<i>CEO Prendiville Group</i>		
David Menzel <i>President Shire of Wyndham East Kimberley Board Member Kimberley Regional Group</i>	12 November 2018	General discussion regarding development issues in the Kimberley area.
Tim Frazer <i>Chief of Staff for Paul Papalia-Minister for Tourism; Racing and Gaming; Small Business; Defence Issues; Citizenship and Multicultural Interests</i>	13 November 2018	RCAWA Overview and general discussion regarding portfolio matters.
Bill Johnson <i>Minister for Mines and Petroleum; Energy; Industrial Relations</i>	13 November 2018	RCAWA Overview and general discussion regarding portfolio matters. Invitation offered to attend a RCAWA meeting.
Ralph Addis <i>Director General Primary Industries and Regional Development</i>	14 November 2018	RCAWA Overview and general discussion regarding portfolio matters. Invitation offered to attend a RCAWA meeting.
Peter Yu <i>Board Member of the North Australian Indigenous Land and Sea Management Alliance</i>	27 November 2018	RCAWA Overview and general discussion about engagement opportunities in Northern Australia. Invitation offered to attend a RCAWA meeting.
Paul Ferrante <i>Executive Director LandCorp</i> Tony Engelbrecht <i>Executive Director LandCorp</i>	28 November 2018	RCAWA Overview and general discussion regarding opportunities with Alliance members areas, in particular industrial estates.
Cole Thurley <i>Chief of Staff for Alanna MacTiernan</i>	29 November 2018	RCAWA Overview and general discussion regarding portfolio. Invitation offered to attend a RCAWA meeting.
Chris Adams <i>RCAWA secretariat</i>	4 December 2018	General secretariat matters
Almetra Bethlemea <i>Finance City of Kalgoorlie-boulder</i>	11 December 2018	RCAWA Statistics collation
Craig Starceвич <i>CEO Goldfields Esperance Development Commission (GEDC)</i>	11 December 2018	RCAWA Overview and general discussion
Melissa Murphy <i>Executive Director Department of Primary Industries and Regional Development (DPIRD)</i>	20 December 2018	RCAWA Overview and general discussion
Tiffany Allen <i>Director Land and Housing, Construction, Department of Communities</i>	23 December 2018	RCAWA Overview and general discussion
Minister Paul Papalia <i>Minister for Tourism, Racing and Gaming, Small Business, Defence Issues, Citizenship and Multicultural Interests</i>	14 January 2019	RCAWA Overview and general discussion Meeting invitation
George McCullagh <i>Chairman LandCorp</i> Frank Marra <i>CEO LandCorp</i>	15 January 2019	RCAWA Overview and general discussion Land tenure Policy Framework in the context of red and green tape reduction. Meeting invitation



Stakeholder representatives	Meeting Date	Key Meeting Outcomes
Joe Ostojich (in lieu of Director General Rebecca Brown) <i>Deputy Director General Policy Planning and Economic Development, Department of Jobs, Tourism, Science and Innovation</i>	15 January 2019	RCAWA Overview and general discussion including Regional Investment Framework, Land tenure Policy Framework. Meeting invitation to Rebecca Brown
Jonathan Seth <i>CEO LGIS</i>	22 January 2018	Discussed LGIS Role and Services and in particular Workers Compensation Insurance. Refer to General Business
Mike Rowe <i>Director General Department of Environment and Regulation (DER)</i>	29 January 2019	RCAWA Overview and general discussion
Brodie Carr <i>Managing Director Tourism Western Australia</i>	30 January 2019	RCAWA Overview and general discussion
RCAWA Members	Regularly	General discussions around RCAWA issues

Section 5: Issues and Opportunities

Overview of Issue/Opportunity	Update
Federal Election	Take advantage of the opportunity for the Alliance to put its profile and agenda to both sides of politics. Federal Election Pitch flyer to be completed and promoted accordingly. Refer Agenda at today's meeting.
Workers compensation Premiums (LGIS)	Following on from the November meeting, Paul met with Johnathon Seth (LGIS) on 22 nd January with the aim of negotiating lower premiums for workers compensation insurance. LGIS are considering what, if any, concessions they can offer the group. EO will follow up. Refer General Business at today's meeting.
Marketing and Communications	Continuing to implement activities identified on the 2018 Action Plan. Revisiting works agenda for 2019 accordingly.
Strategic Planning	Continuing to implement activities identified on the 2018 Strategic Plan. Revisiting works agenda for 2019 accordingly.
Administrative Support	Some difficulties experienced in transferring new administrative arrangements and responsibilities however new arrangements now in place for February 2019 meeting onwards.
Regionalising Government Services	A letter has been prepared seeking membership to Infrastructure WA, an independent advisory body that will provide expert advice to Government on the infrastructure needs and priorities to support WA's growth. EO will monitor this initiative to ensure the Alliance is informed about any progress and opportunities to pursue their infrastructure needs. Continuing to participate in State Government's Service Priority review by regular contact with Michelle Andrews (Deputy DG – DPC) to keep abreast of the review and monitor opportunities to participate further.



Time allocation summary

Allocated total annual hrs	Total hrs billed	YTD hrs
May 2018 – April 2019 400 hrs	Total hours for November 2018 – January 2019 85hrs billed (hrs actual)	2018-19 295 hrs billed (312.5 hrs actual)

8 TOURISM ROUND-TABLE

Date of Report:	31 January 2019
Report Author:	EO – Paul Rosair
Disclosure of Interest:	Nil
Attachment(s):	Tourism Round-Table Agenda

Purpose

To identify key tourism issues or opportunities for Alliance Members and to gain exposure to key tourism leaders, both in government and industry sectors, in a Round-Table discussion.

Background

A meeting between the Executive Officer and Nathan Harding, Chairman of Tourism WA, on 22/8/2018 resulted in an invitation to host a RCAWA tourism-based meeting to be held at Tourism WA. It was deemed appropriate that other key tourism leaders be invited so that an overview of each organisation's priorities, strategies and issues could be presented to the Alliance members and that the Alliance had an opportunity to provide feedback and concerns regarding tourism throughout the regions.

Discussion

An agenda was developed (attached) in consultation with Alliance CEOs and Industry participants. It is envisaged that the Round-table discussion is primarily a meet and greet and open dialogue between all parties into the opportunities and challenges facing regional tourism and the development of any collaborative actions which may resolve them.

Link to Strategic Directions

Advocacy and policy influence.
Partnership and collaboration.

Budget Implications

Nil

RCAWA Resolution

That the information from the Round-table discussion be summarised and any forthcoming actions be prioritised accordingly.

RCAWA TOURISM ROUND-TABLE
 AGENDA
 FEBRUARY 7TH 2019 11AM
 Boardroom of Tourism WA Offices
 2 Mill St Perth



Time	Topic	Presenter/Convenor
11.00 am	Welcome and introductory remarks	Peter Long: <i>Chair RCAWA</i>
11.05 am	Tourism WA overview	Nathan Harding: <i>Chairman Tourism WA</i>
11.15 am	RCAWA tourism opportunities and issues	Paul Rosair: <i>Executive Officer RCAWA</i>
11.20 am	Minister for Tourism agenda	Ian Johnson: <i>Minister for Tourism Policy Officer</i>
11.30 am	Round-table discussion	Key government and industry leaders <ul style="list-style-type: none"> • Brodie Carr: <i>Managing Director Tourism Western Australia</i> • Evan Hall: <i>Chief Executive Officer Tourism Council of WA - TBC</i> • Deb Carr: <i>WA Branch Manager Australian Tourism Export Council</i> • Robert Taylor: <i>CEO WAITOC</i> • AHA representatives: Bradley Woods: <i>CEO/ Executive Director AHA</i> Victoria Jackson: <i>Gvnt Relations Manager AHA</i>
12.10 am	Q &A and general discussion	All: convened by Peter Long
12.25 am	Close and actions	Peter Long
12.30 am	Lunch	All

9 RCAWA ANNUAL REPORT 2017/2018

Date of Report:	31 January 2019
Report Author:	EO – Paul Rosair
Disclosure of Interest:	Nil
Attachment(s):	RCAWA 2017/2018 Annual Report

Purpose

To present the Annual Report to members in a format that is suitable for publication.

Background

At the meeting on 13 December 2018, the RCAWA 2017/2018 Annual Report was presented to the members and was duly noted and received. At that point, the information was provided in a simple word document format. In order to present the Annual Report in a manner that reflects the RCAWA style guide, the EO requested funding of up to \$1500 to engage the services of a suitable person to complete the task.

This was endorsed by the Alliance and delegated to Chris Adams and Executive Officer to undertake the work with the following resolution (Meeting 13 December 2018 Item 6): That the annual report be produced in a format where it can be used as a marketing/promotional tool for RCAWA.

Discussion

Redit Research was engaged to edit, add content and produce the formatted version. The final version of the Annual Report is attached.

Link to Strategic Directions

Partnership and collaboration.
Representation

Budget Implications

Maximum \$1500
Actual \$1350 to date

RCAWA Resolution

That the Annual Report be received and endorsed for publication on website and filed with Secretariat.

MOVED: Harold Tracey – Shire President Shire of Broome
SECONDED: Ross McKim - CEO City of Greater-Geraldton

CARRIED



RCAWA
ANNUAL REPORT
2017-2018



**Regional
Capitals
Alliance**

WESTERN AUSTRALIA

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- ✓ Unity
- ✓ Participation
- ✓ Communication

The Regional Capital Alliance of western Australia is home to over 250,000 people; that is half the population of regional Western Australia and the engine room of the nation.

Peter Long RCANA Chair

1. Forward: Peter Long - RCANA Chair

Western Australia's ten regional capitals play a pivotal role in both strengthening the Western Australian economy, and supporting the growth of their region's economy. The Regional Capital Alliance of Western Australia (RCANA) is home to over **250,000 people**; that is half the population of regional WA.

Together, regional capitals represent the most significant concentration of employment in regional Western Australia. The combined value of trade exports from and through Western Australia's regional centres has consistently performed above expectations.

Regional Western Australia is growing and we plan to see it reach its full potential. Trends show that regional capitals have capacity to grow, with a number experiencing very significant growth over the past five years, while the growth in State capital cities has slowed.

We know that regional growth is critical to the future of our whole state. Consequently, the Alliance has been formed to ensure regional centres work together with a common voice to lead sustainable, strategic regional growth.

RCANA members do not reflect the stereotyped rural idea of a regional centre. Rather, each centre offers a unique, vibrant community with well-developed infrastructure, services and opportunities. Harnessing these assets and building the regions of Western Australia is at the core of The Alliance's vision for the State.

We advocate so that government policy and private sector investment match our growth needs in a way that enables our regional communities to prosper.

Each of the regional capitals has high capability and prospects, positioning them as ideal locations in which to grow both the population base and economic diversity of the state.

Leveraging this momentum and building communities that offer a real alternative to the metropolitan area requires a focused and tailored approach.

I believe this Alliance has become a trusted advisor to Government and to the private sector on the issues impacting on, and often unique to, regional areas of Western Australia. Building outcomes that benefit regional communities also provides growth opportunities for all of Western Australia and indeed the entire nation.

I would like to thank Alliance members, Chief Executives, the Executive Officer and all our stakeholders in working towards greater investment in the regional capitals of Western Australia.

**Peter Long,
Chair**



- ✓ Advocacy
- ✓ Partnership
- ✓ Representation

“It is an exciting time for regional Western Australia as it prepares for the next phase in the economic cycle”

Paul Rosair, Executive Officer

2. Overview: Paul Rosair – Executive Officer

Western Australia’s sustained population and economic growth relies on the ongoing existence of strong and resilient regions. Indeed, regional Western Australia continues to contribute significantly to the national economy.

I am pleased to report that RCAWA’s pursuit to secure more investment into the strategic growth of Western Australia’s regional capitals is gaining support and momentum.

Through this Alliance, strong and resilient regions are possible because each regional capital has committed to pool their resources in the pursuit of cross-regional opportunities, or when responding to challenges as they arise.

This Annual Report contains information about RCAWA’s activities and finances as a non-for-profit organisation during the 2017 / 18 financial year.

Specifically, it outlines key strategic priorities and actions undertaken during the 2017/18 year, organised into three key focus areas:

- Advocacy and Policy Influence
- Partnership and Collaboration
- Representation

It is an exciting time ahead for regional Western Australia as it prepares for the next phase in the economic cycle. The combined productivity (currently \$26 Billion and 10% of WAGSP) of WA’s regional capitals, is picking-up speed.

Research shows a correlation between population and economic growth in regional Western Australia. There is a need to build capacity for growth knowing that each region has its own competitive advantage with some regional capitals growing faster than others.

I would like to thank our strategic partners. During 2017/18 the alliance engaged with senior Cabinet Ministers, public servants, business executives all interested in the views and advice of the Alliance.

That is why the alliance is uniquely placed into the future to become a trusted advisor to Government, collaborator with regional communities and to develop entrepreneurships with the private sector. It is best placed to advise on how and when to best match the needs and harness the capacity of regional capitals.

The success of the alliance relies on a diverse network of stakeholders reaching common ground. It has been my pleasure working individually and collectively with the ten Mayors and Presidents of each regional capital and their Chief Executives in the pursuit of sustainable strategic growth for our regional communities.

Paul Rosair
Executive Officer

WHAT WE DO

We lead the sustainable, strategic growth of Western Australia's regional capitals, with a focus on excellence and opportunity creation.

Our Vision:

Vibrant, sustainable regional capitals across Western Australia that are attractive places to live, work, visit and invest.

Our Focus:

Advocacy and Policy Influence

RCAWA provides strategic advice to Government on the social and economic issues impacting on, and often unique to, regional locations. RCAWA advocates for fair consideration of these needs at a State and Federal level – that legislation, policy, planning, strategy and investment matches the growth needs of the regions and builds thriving regional communities.

Partnership and Collaboration

While RCAWA members may have diverse local contexts they also share much common ground. RCAWA members partner and collaborate on opportunities to innovate and develop new ways of working to accelerate the growth of regional communities.

How We Work:

Unity

Acting as a strong cohesive alliance to lead change and implement projects aligned with the RCAWA mission.

Participation

Active engagement at national, state and regional level forums, providing strategic and considered contribution to the development of regional capitals across Australia.

Communication

Effectively communicating the value of RCAWA and its members with key stakeholders.

Strategic Goal: Advocacy and Policy Influence

Highly liveable, sustainable regional capitals offering a real alternative to the metropolitan area.

We Will:

- ✓ Advocate for equitable access to regional services and infrastructure
- ✓ Drive the development of a clear, consistent regional investment strategy based on capability and business prospects
- ✓ Advocate for and enable decentralisation of the workforce across government and industry
- ✓ Campaign for legislation and government policy that supports sustainable regional growth

Strategic Goal: Partnership and Collaboration

Innovative and sustainable networked system of regional capitals that are that are good places to live, work, visit and invest.

We Will:

- ✓ Share best practice in community building, leadership and place making
- ✓ Partner to facilitate decentralisation of the workforce to the regions
- ✓ Highlight investment opportunities across the regions
- ✓ Deliver alliance-wide and niche group projects
- ✓ Foster collaboration and entrepreneurialism to accelerate the growth

Strategic Goal: Representation

Regional capitals are represented by a common voice.

We Will:

- ✓ Collaborate with our members and our regional partners to understand, and communicate about, strategic issues and opportunities
- ✓ Build brand awareness, and the reputation of, RCAWA
- ✓ Exemplify excellence in stakeholder engagement and corporate communications.

2017/18 Strategic Actions

In accordance with the RCAWA Strategic Plan 2017-2022 a range of actions were undertaken during the 2017-18 year, organised into three key focus areas.

1. Advocacy and Policy Influence:

Key Outputs:

- Public policy participation
- Advocating RCAWA's regional Investment Framework
- Input into Government's Regional Service Delivery Model

Highlights:

- ✓ Local Government Act Review Submission
- ✓ Planning reform Green Paper Submission
- ✓ Land Tenure Policy review
- ✓ Regional Growth Fund policy and guidelines
- ✓ Senate Economic References Committee submission
- ✓ Local government professionals benchmarking
- ✓ Regional airfare review submission
- ✓ Public libraries review submission

2. Partnerships and Collaborations:

Key Outputs:

- Regional investment framework developed with stakeholders
- Investment attraction strategy developed with stakeholders
- Synergies/opportunities identified in current regional projects

Highlights:

- ✓ MACWA Awards established and run
- ✓ Regional City Deals and Smart Cities collaborations
- ✓ Workers compensations claims review
- ✓ Growing profile of the RCAWA brand
- ✓ Regional Investment Framework delivered to Government
- ✓ Growth Planning paper prepared

3. Representations:

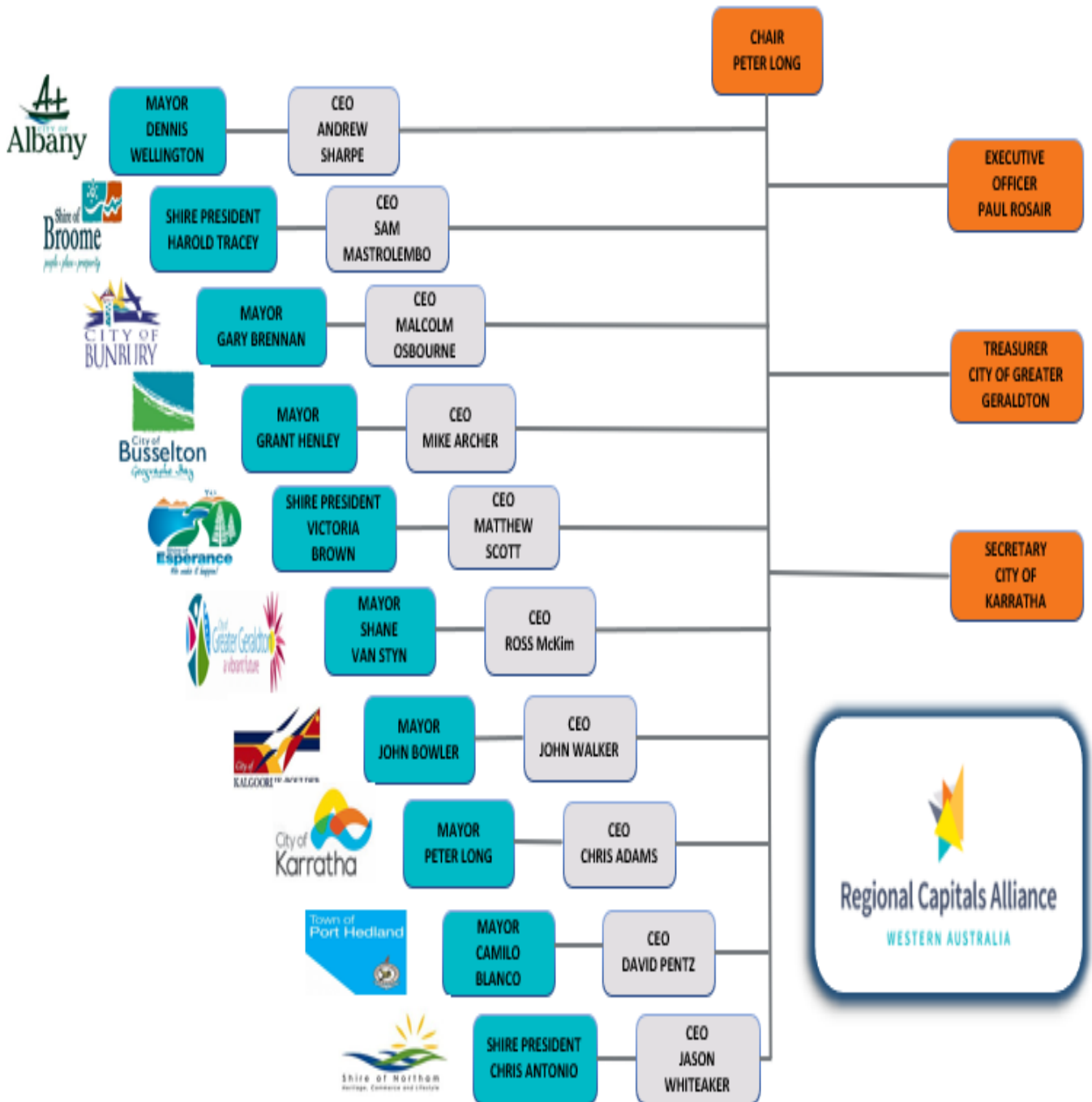
Key Outputs:

- Cost-effective Board governance
- Regular CEO's group conferences
- Publicly available RCAWA reports and minutes

Highlights:

- ✓ RCAWA meetings, communications and reporting schedule
- ✓ Ministerial attendance at RCAWA meetings
- ✓ Election of new office bearers
- ✓ Meetings with senior Cabinet Ministers
- ✓ Meetings with senior Public Servants
- ✓ Strategic Plan implementation
- ✓ Communications Plan activated
- ✓ Presentation to Segra (Sustainable Economic Growth in Regional Australia)

RCAWA BOARD STRUCTURE



RCAWA MEMBERSHIP

CITY OF ALBANY

As the oldest permanently settled town in WA, the City of Albany is a picturesque community featuring heritage buildings enhanced by a dramatic coastline and surrounding pockets of natural beauty. Tourism is a key industry, with cruise ships regularly boosting the already strong tourist visitation numbers. Other key drivers include agriculture, timber production, fishing and aquaculture, with the Port also providing an essential export facility.



SHIRE OF BROOME

The iconic tourist town of Broome is a dynamic and exciting community that is projected to experience high permanent population growth over the next ten years. In addition to tourism, Broome's economy is centred on servicing the pastoral, horticultural, aquaculture and the minerals and energy sectors. As a thriving services hub, Broome blends commercial and economic activity whilst retaining its natural beauty where the wilderness meets the ocean.



CITY OF BUNBURY

As the key commercial and administrative hub of the South West region, Bunbury offers a well-serviced community in an attractive beach side setting. With key industries including mining, manufacturing, agriculture, timber production, retail and services, and tourism, Bunbury has a diverse economy.

Its port is one of Australia's largest regional facilities, exporting significant quantities of bulk commodities.



CITY OF BUSSELTON

As one of the fastest growing towns in Western Australia, Busselton's population is expected to double by 2026. This modern beach side community has a strong tourism sector, including cruise ship visitation, along with a range of significant industries such as construction, agriculture, education and services, and manufacturing.



SHIRE OF ESPERANCE

Esperance offers the advantage of a compact regional centre, combined with the natural beauty of its pristine coastline. The area's key industry activity centres in agriculture, manufacturing, fishing, and tourism, while it also plays a pivotal support role to the nearby mining area of the goldfields as the main export port for the region.



CITY OF GREATER GERALDTON

Servicing the Midwest region, Geraldton's natural coastal assets are an iconic feature of the city. With industries including mining, fishing, manufacturing, agricultural, construction, retail and tourism, the City has a diverse economy. The Port of Geraldton is the major seaport for the region, significant as both an export and import point as well as welcoming cruise ships.



CITY OF KALGOORLIE-BOULDER

With a rich heritage as a gold-rush town, Kalgoorlie-Boulder is Australia's largest outback city. The local economy continues to be based on mining, with the region being a significant contributor to Western Australia's \$30 billion mining industry, in 2015-16 the total value of mineral production in the region totalling nearly \$9 billion.



CITY OF KARRATHA

Karratha is a 'City of the North' and is the largest contributor to the national economy of all local governments in Western Australia, and the sixth largest contributor in Australia. Known best as a major service and extraction hub, Karratha also offers modern, first-class community facilities and a vibrant and exciting lifestyle.



SHIRE OF NORTHAM

As the regional hub of the Avon Valley and Central Wheatbelt, Northam offers the charm of a historic rural community with modern services, just a short distance from the metro area. Nestled alongside the Avon River, this traditionally agricultural focused hub is rapidly diversifying into industries such as retail, health, education and tourism, including recreational aviation.



TOWN OF PORT HEDLAND

Port Hedland is a global economic hub, with an ancient heartbeat, rich cultural heritage and dramatic natural beauty. Located on Kariyarra country it is known as the Gateway to the Pilbara. A vibrant community, it is the second largest town in the area, and is home to the world's largest bulk tonnage export port, an international airport and major industry leaders.



RCAWA FINANCIALS

BALANCE SHEET

AS OF JUNE 30, 2018

ASSETS

Current Assets

Chequing/Saving

WARCA Cheque Account

100.54

WARCA Saving Account

29,572.15

Total Chequing/Savings

29,672.69**Total Current Assets****29,672.69****LIABILITIES**

Current Liabilities

Other current Liabilities

Accrued Charges

7,159.09

Tax Payable

-2,300.45

Total Other Current Liabilities

4,858.64**Total Current Liabilities****4,858.64****NET ASSETS****24,814.05****EQUITY**

Opening Bal Equity

136,570.00

Retained Earnings

-101,968.85

Net income

-9,787.10**Total Equity****\$ 24,814.05**

RCAWA FINANCIALS

PROFIT AND LOSS

JULY 2017 THROUGH JUNE 2018

ORDINARY EXPENSES

Income	
Interest Received	107.43
Memberships 2017/2018	<u>85,000.00</u>
Total Income	<u>85,107.43</u>
GROSS PROFIT	<u>85,107.43</u>
Expense	
Accounting fees	400.00
Executive Support	80,532.88
General expenses	220.00
Interest Paid	66.05
Meetings and Functions	1,585.82
Miscellaneous/sundry	220.23
Supplies	
Marketing	<u>11,869.55</u>
Total Supplies	<u>11,869.55</u>
Total Expenses	<u>94,894.53</u>
Net Ordinary Income	<u>-9,787.10</u>
NET INCOME	<u>\$-9,787.10</u>



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AUDIT REPORT WESTERN AUSTRALIAN REGIONAL CAPITALS ALLIANCE

SCOPE

I have audited the accompanying 30th June 2018 financial statements for the Western Australian Regional Capitals Alliance. The City of Greater Geraldton is responsible for the preparation and presentation of the statements and the information contained therein. I have conducted an independent audit of the financial statements in order to express an opinion to the Members of the Western Australian Regional Capitals Alliance so as to comply with the association's constitution.

These Statements have been prepared for the purpose of fulfilling the Western Australian Regional Capitals Alliance reporting requirements under the terms of the constitution. I disclaim any assumption of responsibility for any reliance on this report or on the statements to which it relates to any person other than the Members of the Western Australian Regional Capitals Alliance, or for any other purpose other than that for which it is prepared.

My audit has been conducted in accordance with the Australian Auditing Standards to provide a reasonable level of assurance as to whether the statement is free of material misstatement. My procedures included examination on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion as to whether in all material respects, the financial report is presented fairly in accordance with the conditions of the constitution.

AUDIT OPINION

In my opinion, the attached financial statements are to the best of my knowledge and belief, true and fair, and are in agreement with proper records and accounts of the Western Australian Regional Capitals Australia.



Jim Dillon, CPA
Dated at Geraldton this 10th day of September 2018

RCAWA OUTLOOK

During the 2017/18 financial year period the combined productivity of WA's regional capitals strengthened and pick up speed. The success of the alliance during this period relied on a diverse network of stakeholders reaching common ground.

The Alliance engaged with senior Cabinet Ministers, public servants and business executives, all interested in the views of the Alliance in its pursuit of greater investment in the regional capitals of Western Australia.

Notwithstanding some short-term volatility in the global economy, it is an exciting time ahead for regional Western Australia as it prepares for the next phase in the economic cycle.

In this context there is an on-going need to build capacity for growth knowing that each region has its own competitive advantage with some regional capitals growing faster than others.

In 2018/19 the Alliance is uniquely place as a trusted advisor to Government, a collaborator within regional communities and developer of local entrepreneurships with the private sector. It is best placed to advise on how and when to harness the capacity of Western Australia's regional capitals.

10 RCAWA - FEDERAL ELECTION PITCH

Date of Report:	31 January 2019
Report Author:	EO – Paul Rosair
Disclosure of Interest:	Nil
Attachment(s):	Info-graphic Flyer

Purpose

To present the RCAWA's Info-Graphic flyer to members.

Background

At the next Federal election, it is important that WA's regional capitals are recognised not only as the economic engine room of the nation, but also for many other things of national importance.

Accordingly, the Alliance should be clear about why more Commonwealth investment is needed in the national interest. For example, the combined productivity and potential economic growth of WA's regional capitals, within a global economy that is picking up speed, is an attractive infrastructure-funding proposition because of its national economic importance.

RCAWA's combined collaborative advantage, in relation to a particular strategic issue, is a basis from which to justify why the Commonwealth should invest more in the strategic growth of regional capitals. Members were asked to provide one key fact about the combined collaborative advantage of the Alliance.

Discussion

Members need to review final draft and Federal Election flyer for final endorsement and discuss printing requirements. Note, the flyer can be produced as two A4/A3 flyers or a duplex version. Alternatively, it can be produced as an A4 trifold flyer. The flyer has been produced in RCAWA style guide colours and has also been designed to be updated regularly as both statistics and audiences change. For example, it can be updated to meet changing priorities and focus areas for the next state election.

Members to also note the excellent work of Almetra and Katie from Kalgoorlie whose time was kindly provided by John Walker, at no cost, as a development opportunity for his staff. A great collaborative gesture by the City of Kalgoorlie-Boulder

Link to Strategic Directions

Advocacy and policy influence.
Representation

Budget Implications

Flyer produced within existing budget, however some printing costs may be necessary.

Recommendation

That the Federal Election Pitch flyer be circulated to CEO's for final review before publication and that printing costs (to a maximum of \$300) be endorsed if deemed necessary.

MOVED: Chris Adams - CEO City of Karratha

SECONDED: Victoria Brown – Shire President Shire of Esperance

CARRIED



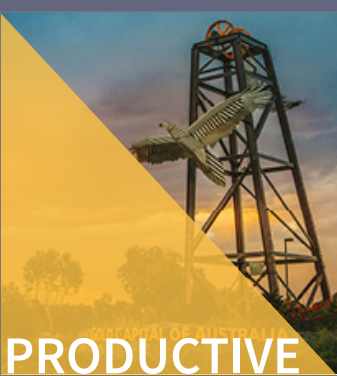
LIVEABLE

Established communities with well developed infrastructure, services and lifestyle opportunities. WA's regional capitals are well established centres and are now home to over 250,000 people; that is half the population of regional WA.



CONNECTED

Although each regional capital has a unique local context they share much in common. WA's regional capitals are connected by global supply chains and are interacting with emerging global economies, each with capacity and prospects to grow.



PRODUCTIVE

Together regional capitals continue to contribute significantly to the national economy. WA's regional capitals have high concentrations of employment with a number experiencing significant growth over the past five years.



OPPORTUNITY

Each regional capital has a high capability to grow its population base and economic diversity. WA's regional capitals collaborate to deliver transformative projects positioning them as ideal locations to focus Government and industry investment.

ADVOCACY COLLABORATION REPRESENTATION

We lead the sustainable strategic growth of Western Australia's regional capitals, with a focus on excellence and opportunity creation.



CONTACT US
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"Western Australia's ten regional capitals are 'home to over 250,000 people; that is half the population of regional Western Australia and the engine room of the nation.' - Chairman, Peter Long Mayor City of Karratha

OUR MEMBERS



Images courtesy of our members and Freepik.com



AGENDA FOR GROWTH

Regional Capitals in the National Interest

RED TAPE

1. Reform Local Government for better regional decision making.
2. Streamline land tenure and native title processes.
3. Integrate project approvals. A single integrated land, planning, environment and development system.

EMPLOYMENT

1. Support skilled migration into regional capitals to match skill-based needs.
2. Reform FBT in remote regional Australia to incentivise work and living regionally.
3. Develop a National Settlement Strategy that focuses on regional capitals.

TOURISM

1. Provide more support to promote iconic attractions in regional capitals.
2. Reduce cost of regional airfares.
3. Build better collaboration between regional capitals and Tourism Australia.
4. Build tourism related infrastructure and facilities.

INFRASTRUCTURE

1. Fast track regional capitals funding deals.
2. Adopt the Regional Investment Framework approach.
3. Include regional capitals in National Energy Policy discussions.
4. Establish arts and cultural facilities funding program.

REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA: A BREAKDOWN

POPULATION
250,000

50% of WA's Regional Population



GROSS REGIONAL PRODUCT
\$33BILLION

13% of WA's GSP



PORT PRODUCTION
\$71 BILLION

74% of WA's total exports



EMPLOYMENT
11% of WA's Employment

11% of WA's Employment

\$4 BILLION AGRICULTURE
14% of WA's economy

14% of WA's economy

TOURISM
\$2+ BILLION

18% of WA's Economy



\$365K AVERAGE HOUSE PRICE

Significantly below the national average house price of \$571k



“The combined value of trade exports from and through Western Australia’s regional centres has consistently performed above expectations.”

11 UPDATE – MODERNISING THE WA PLANNING SYSTEM

Date of Report:	31 January 2019
Report Author:	EO – Paul Rosair
Disclosure of Interest:	Nil
Attachment(s):	Position on WA Planning Reforms – Summary Paper

Purpose

To produce a short summary document highlighting the key initiatives that RCAWA members would like to see as part of the Reform Process.

Background

In November 2017 the Hon Rita Saffioti MLA, Minister for Planning, commissioned an independent review of the planning system to identify ways to make it more efficient, open and understandable to everyone. In 2018 the Minister released for comment a Green Paper developed by Even Jones who has since left the program. The Green Paper proposed 5 key focus areas of strategic planning: legibility; transparency; efficiency; and smart growth.

On 27 July 2018, the RCAWA submitted a combined submission to this reform process. In August 2018 the Minister discussed with the Alliance a range of matters including; the Green Paper, simplifying land tenure, regional airfare inquiry, infrastructureWA, and development assessment panels. By the end of 2018 the collation of responses to the Green Paper is expected to be completed by the Government. This assessment of submissions will manifest into a White Paper complete with recommendations for regulatory reform that will be released for public comment before a Bill is drafted and debated in Parliament. During each stage in the reform pathway, RACWA will have an opportunity to participate and reinforce its position.

At the meeting of 15 November 2018, the Alliance asked that the Executive Officer identify key issues contained within the RCAWA submission document and collate a short summary document that highlights the key initiatives that RCAWA members would like to see as part of this reform process. This will be the focus of the White Paper consultation process.

Discussion

As required

Link to Strategic Directions

Advocacy and policy influence.
Partnership and collaboration.

Budget Implications

Nil

Recommendation

Defer consideration of position until the White Paper on Planning Reform is released.

MOVED: Chris Adams - CEO City of Karratha

SECONDED: Malcolm Osborne - CEO City of Bunbury

CARRIED



Regional Capitals Alliance

WESTERN AUSTRALIA

Position on WA Planning Reforms

In the following ways the Alliance supports the Government's proposed reforms to the Western Australian landuse planning and development system:

1. A STRATEGICALLY LED PLANNING SYSTEM

RCAWA supports a strategically-led landuse planning and development system achieved through a combination of new and/or revised administrative procedures that:

- ⦿ Sets State strategic planning objectives and regulates the strategic planning process
- ⦿ Defines sustainability for consistent application across government
- ⦿ Limits complex planning scheme amendments to only those that challenge a strategic objective or direction in a prevailing planning scheme
- ⦿ Ensures planning strategies lead-into planning schemes

2. A LEGIBLE PLANNING SYSTEM

RCAWA supports a legible landuse planning and development system achieved through a combination of new and/or revised administrative procedures that:

- ⦿ Sets a clear '*line of sight*' between State and local planning objectives / directions
- ⦿ Reshapes State Planning Policies for brevity and simplicity
- ⦿ Sets the form and scope but not the content of planning strategies / schemes
- ⦿ Enables Local Government to adopt planning strategies and schemes
- ⦿ Requires the WAPC local planning scheme manual to be reviewed annually
- ⦿ Clearly defines the hierarchy and inter-relationship between structure plans, activity centre plans, local development plans and local planning policies
- ⦿ Streamlines administrative procedures for environmental assessment (s.38 & s.48 EP Act,)
- ⦿ Requires local housing strategies to form part of local planning strategies
- ⦿ Establishes a single online portal for land mapping systems, the e-lodgement of planning applications, and automatic amendments to planning instruments

3. A TRANSPARENT PLANNING SYSTEM

RCAWA supports a transparent landuse planning and development system achieved through a combination of new and/or revised administrative procedures that:

- ⦿ Sets a Community engagement charter which harnesses suite of social media platforms
- ⦿ Updates and consolidates Public notification and engagement regulations
- ⦿ Enables the concurrent preparation of planning strategies and schemes
- ⦿ Require reasons for a decision to be written directly into planning approvals
- ⦿ Advertises WAPC planning decisions including responses to submissions
- ⦿ Administrative fees and charges for DAP's includes the cost of holding meetings
- ⦿ DAP practice notes are updated and DAP meetings are recorded and published

4. AN EFFICIENT PLANNING SYSTEM

RCAWA supports an efficient landuse planning and development system achieved through a combination of new and/or revised administrative procedures that:

- ⦿ Creates a 'single point of assessment' in accordance with the Development Assessment Forum's leading practice model
- ⦿ Delegates authority to local government for subdivisions, structure plans, development plans, and minor scheme amendments
- ⦿ Regulates prelodgement procedures and fees for planning approvals
- ⦿ Sets 'fast-track' planning approval pathways for minor Residential-code variations
- ⦿ Strengthens and streamlines regional planning and development procedures
- ⦿ Establishes a Development Contributions Infrastructure Panel
- ⦿ Requires greater regional membership on WAPC
- ⦿ Establishes a Planning Reform Team within the DPLH
- ⦿ Requires WAPC's Coastal Planning Committee to provide greater guidance to local government on coastal risk hazards

5. PLANNING FOR CONSOLIDATED AND CONNECTED GROWTH

RCAWA supports consolidated and smart growth achieved through a combination of new and/or revised administrative procedures that:

- ⦿ Promotes infill development where there is sufficient infrastructure capacity
- ⦿ Regularly updates Growth Management Policies in response to prevailing conditions
- ⦿ Coordinates and tracks physical and community infrastructure investment in accordance with rezoning and land development approvals
- ⦿ Regularly updates the liveable neighbourhoods policy for subdivisions, including regional variations across the State

12 OTHER BUSINESS

- City Deals: Andrew Sharpe to write letter to the Premier reiterating WA Government support.
- MACWA Awards
- Update on Workers Compensation
- Regional Investment Strategy
- PWC Report

13 ACTION LIST

DATE	ITEM	ACTION	STATUS	PRIORITY
			OS=Outstanding I=In Progress C=Complete OG=ON GOING	1=Urgent 2=high 3=moderate 4=low
13/12/18	6. RCAWA Annual Report	<p>2. Treasurer to seek quotes to provide book-keeping services and appoint an appropriate firm to undertake this task, with the maximum value of the contract being \$2000 pa.</p> <p>2. Annual Report be produced in a format where it can be used as a marketing/promotional tool for RCAWA.</p>	OS	2
13/12/18	8. General Business	RCAWA members provide statistical data/input as requested by the EO to enable the development of a comprehensive, compelling Federal Election flyer.	C	1
15/11/18	6. EO Tri Monthly Report (Aug-October)	A RCAWA letter be written to the Hon. Rick Wilson congratulating him on the successful WA Regional Showcase event held in Canberra.	C	3
15/11/18	7. RCA Annual Report	The EO to finalise the Annual Report 2017/18 with out-of-session consultations, for consideration at the Annual General Meeting.	C	2
15/11/18	8. RCAWA – Federal Election Pitch	EO, in consultation with the Chair and Secretary, proceed to produce an ‘info-graphic’ flyer about RCAWA’s collaborative arrangements.	C	1
15/11/18	9. National Settlement Strategy	Chair to write to the Hon. Allen Tudge Minister for Cities, Urban Infrastructure and Population; the Hon. Shayne Neumann Shadow Minister for immigration and border Protection, and the Planning Institute of WA informing them of the importance of WA’s Regional Capitals and our interest in being actively involved in the discussions regarding the National Settlement Strategy.	I	3
15/11/18	10. Update – Modernising the WA Planning System	The EO to identify key issues contained within the RCAWA submission document and collate a short summary document that highlights the key initiatives that RCAWA members would like to see as part of this reform process.	C	3

15/11/18	11. Workers Compensation Claims Analysis	That the information be noted and the EO to arrange a further meeting immediately prior to the December RCAWA meeting with the LGIS to specifically discuss premiums and claims history for RCAWA members.	OG	3
15/11/18	12. Update MACWA Awards and Proposed Framework	Appoint Melissa Northcott as ambassador of the MACWA Awards. Increase the budget to \$1500 for the 2019 awards.	C	3
15/11/18	15. Other Business: Regional Investment Framework	<ol style="list-style-type: none"> 1. EO and the City of Busselton work on developing a proposed implementation plan for the proposed ‘Future Funding Strategy’ paper. (Being cognisant of RCAWA Regional Investment Framework) 2. LG Professionals -Members signed program on 7/10. EO to follow up discounts. 	OS	3
1/8/18	6. EO Bi monthly Report (June-July 2018)	<ol style="list-style-type: none"> 1. EO to draft a letter for the RCAWA President signature to the Premier and Minister for Planning, Lands and Transport seeking RCAWA representation on the board of the Infrastructure WA. 2. EO to undertake investigations regarding the application and approvals process associated with the State’s “Innovation Fund to Drive Regional Jobs.” 	C	3
1/8/18	7. Federal City Deals Selection	<ol style="list-style-type: none"> 1. Letter to Premier of WA notifying him of the Alliance position and seeking the State’s support to progress the Alliance’s nomination to the next stage. 2. EO to request a meeting with the Premier (with a delegation from RCAWA) to discuss the City Deal proposal. 	C	2
01/08/18	8. LG Professionals-discount for RCAWA Members.	Alliance to decide on acceptance of LG offer by 15/8/18. EO to further this arrangement with the CEO of LG Professionals.	C	3
01/08/18	9. Modernising the WA Planning System	EO to submit a joint response to the Planning Submission Green Paper after circulation to Alliance members out-of-session.	C	2
01/08/18	10. Alternative Energy Strategy	<ol style="list-style-type: none"> 1. EO to progress discussions with stakeholders with the aim of: <ol style="list-style-type: none"> a) developing a MOU between the parties pertaining to alternative energy b) developing a RCAWA policy position/statement regarding renewable energy 	I	2

01/08/18	12.1 Other Business	<ol style="list-style-type: none"> 1. RCAWA write to the Minister for Fire and Emergency Services, Fran Logan, indication RCAWA's strong preference for the proposed new Rural Fire division to be located in a RCAWA location. 2. Seek a meeting with the Minister to discuss this matter. 	C	2
01/08/18	12.2 Workers compensation collaborative Insurance opportunities	RCAWA to forward their 10-year premium payments and claims history data to the EO and/or Secretariat as a pre-cursor to a report to the October RCAWA meeting on this matter.	C	2
14/6/18	6. EO Bi Monthly Report	EO to seek a meeting with the Minister for Regional Development to discuss: <ol style="list-style-type: none"> a) Regional Centres Development Plan b) Innovation fund c) Investment Framework 	C	2
14/6/18	9. Senate Economics References Committee – invitation to submit to an inquiry into indicators of, and impact of, regional inequality in Australia	EO, (on behalf of the Alliance) to follow up with the Senate Economics Reference Committee for an opportunity to attend a hearing	I	1
12/04/18	7. Local GVT Act Review – Update	EO to continue to advocate on behalf of the Alliance regarding the Local Government Act review noting that the four key principles as previously agreed by the group be strongly reiterated: <ol style="list-style-type: none"> 1. IPR forms the framework 2. Consistent and easy to read 3. “general Competence” principle based 4. Local Gov requirements are comparable to State Gov requirements. 	OG	2
12/4/18	9. Regional Investment Framework	<ol style="list-style-type: none"> 1. Letter for submission to the Premier of WA with a copy to the Treasurer and Ministers of Planning, Local Gov and Regional Development 2. EO to pursue follow up meetings to progress advocacy on this matter 3. Copy of letter to be sent to the opposition party spokespeople on Regional Development 	C	2
12/04/18	10. Review of the Heritage of WA Act 1990	<ol style="list-style-type: none"> 1. EO continue to liaise with the Assistant Director General, Heritage Services on the framing of the new regulations under the Act. 	C	3

		2. EO to provide a brief submission from the Alliance to the Heritage Services division, reflecting the concerns of the alliance, to influence the framing of regulations under the Act.		
12/04/18	11. Review of Public Libraries System	1. four remaining councils send in responses. 2. EO to modify the submissions as necessary to reflect additional comments 3. EO to send submissions to the review team.	C	3
12/04/18	12 Senate Economics References Committee – invitation to submit to an inquiry into indicators of, and impact of, regional inequality in Australia	EO to work with member CEO’s and RCA to develop and submit a response to the Senate Inquiry into the Indicators of, and impact of, regional inequality in Australia.	C	2
12/04/18	13. Service Priority Review – Update	A workshop to be run at the meeting in Kalgoorlie re: a) Best practice eggs of gov service delivery b) Specific initiatives that should/could be implemented in RCAWA locations re State Gov services	C	3
12/04/18	16. Other Business - Alternative Energy Strategy	Information on current status of renewable energy initiative within the various RCAWA member localities be periodically updated/reviewed with the aim of updating and sharing on best-practice examples. EO to invite Energy Proponents working on the Albany project to present to the RCAWA members at the Kalgoorlie meeting.	I	2
12/4/18	16 Other Business	EO to devise a process whereby RCAWA members can “pitch” to other members re why they should be selected as the first WA location for a City Deal with the aim of RCAWA nomination which location it supports and advocating on that basis.	C	3
08/02/18	10. Review of the Heritage of WA Act 1990	EO continue to liaise with the Assistant Director General, Heritage Services to identify opportunities to reflect Alliance member concerns in the drafting of regulations and procedures. EO to prepare a paper for RCAWA on the Heritage Act Review.	C	3
08/02/18	11. Review of Public Libraries System	Alliance to consider the submission of a joint response to the survey on the Public Library Strategy	C	3

08/2/18	13. Service Priority Review – Update	EO to continue to liaise with the review custodians to look for opportunities for the Alliance to influence implementation.	C	2
08/02/18	14. Regional Investment Framework	Covering letter (to be signed by the Chair) is sent to Premier of WA with a copy to the Treasurer and Ministers of Planning and Regional Development briefly explaining the framework and linkages to the 2017 State Budget.	C	2
08/02/18	15	EO to write to relevant State Ministers seeking their support for WA regional cities to be engaged/involved in the Federal Gov City Deal Programme	C	3
06/12/17	7 Local GVT Act Review – Update	1. EO provides information to the Department of Local Gov, Sports and Cultural Industries and continues to liaise and advocate with relevant gov and industry bodies throughout the legislative drafting process.	OG	3
		2. EO to undertake a “cross checking” exercise to ensure that the RCAWA’s submission to WALGA/DLGC appropriately addresses all issues that are canvassed in the recently release DLGC discussion paper.	C	2
06/12/17	Review of the Heritage of WA Act 1990	EO to prepare a paper for RCAWA on the Heritage Act Review.	C	3
06/12/17	7. EO Quarterly report (Sept-Nov 2017)	1. RCAWA to send letter to Duncan Ord thanking him for attending meeting	C	3
		2. EO to prepare a paper on options for benchmarking/best practice review amongst the RCAWA members.	C	3
06/12/17	9. Regional Investment Framework	RCAWA members to provide feedback to EO on Regional Investment Framework asap EO to provide final report to Feb meeting.	C	2
06/12/17	10. Service Priority Review – Update	EO to continue to liaise with Service Priority review Officials and panel to influence the implementation of the government’s final report, ensuring opportunities for the Alliance are considered.	C	2
01/8/17	6. EO Bi-Monthly Update	1. Write to Minister MacTiernan regarding engagement with WARCA and Innovation Hubs 2. Prepare a template questionnaire regarding what each WARCA member is doing in way of Innovation Hubs	C	3
15/6/17	8. WARCA Rules of Association.	WARCA to apply to the Dept for Commerce to become an incorporated association.	C	3

15/6/17	10. WARCA Website and Communications Strategy	NAJA to create a high-level Communications Plan as part of the EO role	C	3
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14 CLOSURE & DATE OF NEXT MEETING

The meeting closed at 1.25pm.