



Regional Capitals Alliance

WESTERN AUSTRALIA

**Regional Capitals Alliance Western Australian
Meeting**

**Minutes
5th August 2021**

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Agenda

1 OFFICIAL OPENING

Meeting opened at: 2.00 p.m.

2 RECORD OF ATTENDANCE

Attendees:

Dennis Wellington	Mayor City of Albany (Chair)	
Andrew Sharpe	CEO City of Albany	
Gary Brennan	Mayor City of Bunbury	Zoom
Malcolm Osborne	CEO City of Bunbury	
Mike Archer	CEO City of Busselton	
Ian Mickel	Shire President of Esperance	
Shane Burge	CEO Shire of Esperance	
Shane Van Styn	Mayor City of Greater-Geraldton	Zoom
John Bowler	Mayor City of Kalgoorlie-Boulder	
John Walker	CEO City of Kalgoorlie-Boulder	
Peter Long	Mayor City of Karratha	
Chris Adams	CEO City of Karratha	
Chris Antonio	Shire President of Northam	
Jason Whiteaker	CEO Shire of Northam	Zoom
Peter Carter	Mayor Town of Port Hedland	Zoom
Carl Askew	CEO Town of Port Hedland	Zoom
Paul Rosair	Executive Officer, RCAWA	
Jane Lewis	Executive Assistant, RCAWA	

Guests:

Michelle Reynolds	CEO City of Perth	
Greg Cash	Housing Project	Zoom
Brian Sharp	Benchmarking Officer	
Nic Sloan	CEO WALGA	Zoom
Tracey Roberts	Chair WALGA	Zoom
Mike Rowe	Director General, Department of Communities	
James Watt	Director Corporate Services Broome	Zoom
Kelly Hick	Deputy Mayor, City of Busselton	

Apologies:

Ross McKim	CEO City of Greater Geraldton
Grant Henley	Mayor City of Busselton
Sam Mastrolembro	CEO Shire of Broome
Harold Tracey	Shire President of Broome

3 DECLARATIONS OF INTEREST

Nil

4 CONFIRMATION OF MINUTES AND BUSINESS ARISING FROM MINUTES OF PREVIOUS MEETINGS

Attachment: 1. Outstanding Business Arising Items and Actions Sheet

Resolution :

That the Minutes of the Western Australian Regional Capitals Alliance Meeting held on Thursday, 17th June 2020, be confirmed as a true and correct record of proceedings.

Moved: Chris Adams

Second: Peter Long

5 CORRESPONDENCE

Date of Report:	5th August 2021
Report Author:	Executive Officer – Paul Rosair
Disclosure of Interest:	Nil
Attachment(s)	2. Correspondence Out – Duncan Ord: Thankyou 3. Greg Cash: Signed Housing Solutions and Action Plan Contract 4. Hon Tjorn Sibma MLC Member for North Metropolitan Region: Defending regional representation in the Legislative Council

Note, there has been numerous email correspondence between the Executive Officer, Executive Assistant and Ministerial offices, departmental staff and industry bodies which do not form part of this formal correspondence item as they are considered administrative in nature.

Correspondence Out:

Date: 27/7/2021

To: Duncan Ord, Director General, Department of Local Government, Sports and Cultural Industries

Title: Thank you and best wishes

Correspondence In:

Date: 6/7/2021

From: Greg Cash:

Title: Signed Housing Solutions and Action Plan Contract

Date: 21/7/2021

From: Hon Tjorn Sibma MLC Member for North Metropolitan .Region

Title: Defending regional representation in the Legislative Council

Resolution :

- **That the correspondence be received.**

Moved: Andrew Sharpe

Second: Chris Antonio

6 TREASURER’S REPORT JUNE 2021

Date of Report:	5th August 2021
Author	Mayor – City of Greater Geraldton
Disclosure of Interests:	Nil
Attachments:	5. RCAWA 2020/2021 Profit and Loss Budget vs. Actual
	6. RCAWA June Profit and Loss Statement
	7. RCAWA July Balance Sheet
	8. RCAWA July Profit and Loss Statement

Purpose:

To inform the Alliance members of the RCAWA financial situation.

Discussion:

As required

Resolution :

- **That the members receive and note the Treasurer’s Report for the periods ending 30th June and 31st July 2021 and the accompanying financial documents.**

Moved: Shane Van Styn

Second: Andrew Sharpe

Attachment 5: RCAWA 2020/2021 June Profit and Loss Budget vs. Actual

WA Regional Capitals Alliance Inc
Profit & Loss Budget vs. Actual
 July 2020 through June 2021

	<u>Jul 20 - Jun 21</u>	<u>Budget</u>	<u>\$ Over Budget</u>
Income			
Interest Received	15.42	100.00	-84.58
Membership Fee 2020/21	150,000.00	150,000.00	0.00
Total Income	<u>150,015.42</u>	<u>150,100.00</u>	<u>-84.58</u>
Expense			
Accountancy Fees	927.50	1,100.00	-172.50
Administration Costs	18,150.05	18,000.00	150.05
Audit Fees	1,300.00	500.00	800.00
Bank Charges	144.03	200.00	-55.97
Donations	0.00	1,500.00	-1,500.00
Executive Support	77,272.70	86,350.00	-9,077.30
Meetings and Functions	2,726.89	2,000.00	726.89
Projects	38,396.72	31,450.00	6,946.72
Rent	6,448.95	6,500.00	-51.05
Travelling Expenses	1,957.84	2,500.00	-542.16
Total Expense	<u>147,324.68</u>	<u>150,100.00</u>	<u>-2,775.32</u>
Net Income	<u><u>2,690.74</u></u>	<u><u>0.00</u></u>	<u><u>2,690.74</u></u>

Attachment 6: RCAWA June 2021 Balance Sheet

6:36 AM
13/07/21
Accrual Basis

WA Regional Capitals Alliance Inc
Balance Sheet
As of June 30, 2021

	<u>Jun 30, 21</u>
ASSETS	
Current Assets	
Chequing/Savings	
WARCA Cheque Account	34,657.36
WARCA Savings Account	47,573.16
Total Chequing/Savings	<u>82,230.52</u>
Accounts Receivable	
Trade Receivables	1,292.00
Total Accounts Receivable	<u>1,292.00</u>
Total Current Assets	<u>83,522.52</u>
TOTAL ASSETS	<u>83,522.52</u>
LIABILITIES	
Current Liabilities	
Accounts Payable	
Trade Creditors	11,968.76
Total Accounts Payable	<u>11,968.76</u>
Other Current Liabilities	
Provision for Audit Fees	900.00
Tax Payable	-3,935.61
Total Other Current Liabilities	<u>-3,035.61</u>
Total Current Liabilities	<u>8,933.15</u>
TOTAL LIABILITIES	<u>8,933.15</u>
NET ASSETS	<u>74,589.37</u>
EQUITY	
Opening Bal Equity	136,570.00
Retained Earnings	-64,671.37
Net Income	2,690.74
TOTAL EQUITY	<u>74,589.37</u>

Attachment 7: RCAWA 2020/2021 Accounts Receivable

WA Regional Capitals Alliance Inc
A/R Ageing Summary
 As of June 30, 2021

	<u>Current</u>	<u>1 - 30</u>	<u>31 - 60</u>	<u>61 - 90</u>	<u>> 90</u>	<u>TOTAL</u>
Andrew Sharpe	76.00	0.00	0.00	0.00	0.00	76.00
Carl Askew	76.00	0.00	0.00	0.00	0.00	76.00
Dennis Wellington	152.00	0.00	0.00	0.00	0.00	152.00
Desiree Male	76.00	0.00	0.00	0.00	0.00	76.00
Grant Henley	76.00	0.00	0.00	0.00	0.00	76.00
John Bowler	76.00	0.00	0.00	0.00	0.00	76.00
John Walker	76.00	0.00	0.00	0.00	0.00	76.00
Mike Archer	152.00	0.00	0.00	0.00	0.00	152.00
Neil Thompson	152.00	0.00	0.00	0.00	0.00	152.00
Peter Carter	76.00	0.00	0.00	0.00	0.00	76.00
Ryan Hall	76.00	0.00	0.00	0.00	0.00	76.00
Sam Mastrolembo	76.00	0.00	0.00	0.00	0.00	76.00
Shane Van Styn CUS	152.00	0.00	0.00	0.00	0.00	152.00
TOTAL	<u>1,292.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1,292.00</u>

Attachment 8: RCAWA 2020/2021 Accounts Payable

WA Regional Capitals Alliance Inc
A/P Ageing Summary
 As of June 30, 2021

	<u>Current</u>	<u>1 - 30</u>	<u>31 - 60</u>	<u>61 - 90</u>	<u>> 90</u>	<u>TOTAL</u>
Brian Sharp	755.00	0.00	0.00	0.00	0.00	755.00
NAJA Business Consulting Services	11,048.76	0.00	0.00	0.00	0.00	11,048.76
Pam Weston's Bookkeeping	165.00	0.00	0.00	0.00	0.00	165.00
TOTAL	<u>11,968.76</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>11,968.76</u>

Attachment 9: RCAWA 2021/2022 Budget

**WA Regional Capitals Alliance Inc
Profit & Loss Budget vs. Actual
July 2021**

	Jul 21	Budget	\$ Over Budget
Income			
Interest Received	0.00	50.00	-50.00
Membership Fee 2021/22	0.00	150,000.00	-150,000.00
Total Income	0.00	150,050.00	-150,050.00
Expense			
Accountancy Fees	0.00	1,100.00	-1,100.00
Administration Costs	0.00	18,000.00	-18,000.00
Audit Fees	0.00	900.00	-900.00
Bank Charges	10.00	200.00	-190.00
Donations	0.00	1,500.00	-1,500.00
Executive Support	0.00	86,350.00	-86,350.00
Meetings and Functions	0.00	2,000.00	-2,000.00
Projects	0.00	33,500.00	-33,500.00
Rent	246.21	3,250.00	-3,003.79
Travelling Expenses	0.00	3,250.00	-3,250.00
Total Expense	256.21	150,050.00	-149,793.79
Net Income	-256.21	0.00	-256.21

Attachment 10: RCAWA Financial Report for the year ended 30th June 2021



**REGIONAL CAPITALS ALLIANCE
WESTERN AUSTRALIA INCORPORATED**

ABN 67 979 701 579

FINANCIAL REPORT

For the year ended 30 June 2021

REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA INCORPORATED

COMMITTEE'S REPORT

The committee members submit the financial report of Regional Capitals Alliance Western Australia Incorporated for the financial year ended 30 June 2021.

Committee Members

The names of the committee members in office at the end of the year are:

Chairperson Mayor Dennis Wellington - City of Albany
 Andrew Sharpe - CEO City of Albany
 Harold Tracey – Shire President of Broome
 Sam Mastrolembro – CEO Shire of Broome
 Gary Brennon – Mayor City of Bunbury
 Malcolm Osborne – CEO City of Bunbury
 Grant Henley – Mayor City of Busselton
 Mike Archer – CEO City of Busselton
 Ian Mickel – Shire President of Esperance
 Shane Burge – CEO Shire of Esperance
 Shane Van Styn - Mayor City of Greater Geraldton
 Ross McKim – CEO City of Greater Geraldton
 John Bowler – Mayor City of Kalgoorlie-Boulder
 John Walker – CEO City of Kalgoorlie-Boulder
 Peter Long – Mayor City of Karratha
 Chris Adams – CEO City of Karratha
 Chris Antonio – Shire President Shire of Northam
 Jason Whiteaker – CEO Shire of Northam
 Peter Carter – Mayor Town of Port Hedland
 Carl Askew – CEO Town of Port Hedland

Significant Changes

No change in the nature of these activities occurred during the financial year.

Operating Result

The net profit for the year amounted to \$2,689.

Signed in accordance with a resolution of the members of the committee:

Signature  _____

Name: Shane Van Styn

Dated this 4th day of August 2021

REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA INCORPORATED

PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 30 JUNE 2021

	Note	2021	2020 \$
INCOME			
Interest Income		15	62
Memberships		150,000	150,000
		<u>150,015</u>	<u>150,062</u>
LESS EXPENDITURE			
Accountancy Fees		928	798
Administration Costs		18,150	-
Audit Fees		1,300	500
Bank Fees		144	135
Donations		-	1,520
Executive Support		77,273	89,984
Meetings and functions		2,727	1,268
Projects		38,397	32,194
Rent		6,449	-
Travelling expenses		1,958	698
		<u>147,326</u>	<u>127,097</u>
NET OPERATING PROFIT (LOSS)		2,689	22,965

Liability limited by a scheme approved under Professional Standards Legislation

REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA INCORPORATED

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2021

	Note	2021	2020 \$
ASSETS			
BANK			
Regional Capitals Alliance Western Australia Inc		34,657	41,296
Regional Capitals Alliance Saver		47,573	47,558
TOTAL Bank		<u>82,230</u>	<u>88,854</u>
CURRENT ASSETS			
Trade Receivables		1,292	
TOTAL CURRENT ASSETS		<u>1,292</u>	
TOTAL ASSETS		<u>83,522</u>	<u>88,854</u>
LIABILITIES			
CURRENT LIABILITIES			
Accounts Payable		11,969	9,328
Provision for audit fees		900	500
Provision for Mainsheet			12,000
Tax Payable		-3,935	-4,873
TOTAL CURRENT LIABILITIES		<u>8,934</u>	<u>16,955</u>
TOTAL LIABILITIES		<u>8,934</u>	<u>16,955</u>
NET ASSETS		<u>74,588</u>	<u>71,899</u>
EQUITY			
Opening Bal Equity		136,570	136,570
Retained Earnings		-64,671	-87,636
Net income		2,689	22,965
TOTAL EQUITY		<u>74,588</u>	<u>71,899</u>

Liability limited by a scheme approved under Professional Standards Legislation

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

1. Summary of Significant Accounting Policies

This special purpose financial report has been prepared for distribution to the members to fulfil the Committee of Management's financial reporting requirements of the *Associations Incorporation Act 2015*. The accounting policies used in the preparation of this report, as described below, are consistent with the financial reporting requirements of the Group's constitution, and are, in the opinion of the Committee of Management, appropriate to meet the needs of members.

- (a) The financial report has been prepared on a cash basis of accounting, including the historical cost convention and the going concern assumption.
- (b) The requirements of Accounting Standards and other professional reporting requirements do not have mandatory applicability to Regional Capitals Alliance Western Australia Inc. because it is not a "reporting entity". The Committee of Management has, however, prepared the financial report in accordance with all the measurement but not disclosure requirements of Accounting Standards and other professional reporting requirements.

2. Events after the reporting date

COVID-19 was declared a Pandemic by the World Health Organisation on 11 March 2020. The situation has been and continues to evolve very quickly. Significant economic damage has been seen globally and locally in Australia. The final financial impact of this Pandemic is unknown but maybe significant to the operation of the Organisation.

REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA INCORPORATED

STATEMENT BY MEMBERS OF THE COMMITTEE

The committee has determined that the association is not a reporting entity and that this special purpose financial report is prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In accordance with a resolution of the committee of Regional Capitals Alliance Western Australia Inc. the members of the committee declare that the financial statements as set out:

1. present a true and fair view of the financial position of Regional Capitals Alliance Western Australia Inc. as at 30 June 2021 and its performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financial statements and the requirements of the *Associations Incorporation Act 2015*; and
2. at the date of this statement there are reasonable grounds to believe that Regional Capitals Alliance Western Australia Inc. will be able to pay its debts as and when they fall due.

This statement is signed for and on behalf of the committee by:

Position on
Committee _____ **Treasurer** _____

Signature _____  _____

Name: _____ **Shane Van Styn** _____

Dated this _____ **4th** _____ **day of** _____ **August** _____ **2021**

REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA INCORPORATED

AUDITOR'S INDEPENDENCE DECLARATION

TO THE BOARD OF REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA

I declare that to the best of my knowledge and belief, during the year ended 30 June 2021, there have been no contraventions of:

- i. The auditor independence requirements as set out in section 80 of the *Associations Incorporation Act (WA) 2015* in relation to the audit; and
- ii. Any applicable code of professional conduct in relation to the audit.



**JIM DILLON – CPA AUSTRALIA 699724
DIRECTOR
MIDWEST FINANCIAL**

Geraldton WA

Dated this 2nd day of August 2021



Accountants and Business Advisors

A.B.N.: 16 112 842 994

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66 Chapman Road, Geraldton WA 6530

Phone: 08 9964 4700

reception@midwestfinancial.com.au

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF REGIONAL CAPITALS ALLIANCE WESTERN AUSTRALIA INCORPORATED

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Regional Capitals Alliance Western Australia Incorporated, which comprises the statement of financial position as at 30 June 2021 and the income statement, statement of changes in equity, statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the declaration by those charged with governance.

In our opinion, the accompanying financial report has been prepared in accordance with the *Associations Incorporation Act (WA) 2015* including:

- i. Giving a true and fair view, in all material aspects, of the financial position of Access to Leisure and Sport Inc as at 30 June 2021, and of its financial performance for the year then ended; and
- ii. Complying with the accounting policies described in Note 1 and the *Associations Incorporation Act (WA) 2015*.

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of Regional Capitals Alliance Western Australia Incorporated in accordance with the *Associations Incorporation Act (WA) 2015* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter-Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Access to Leisure and Sport Inc to meet the requirements of the *Associations Incorporation Act (WA) 2015*. As a result, then financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.



Tax agent
73404395



Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the *Associations Incorporation Act (WA) 2015* and the need of the members. Management's responsibility also includes such internal control as determined necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management are responsible for assessing Access to Leisure and Sport Inc's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intend to liquidate Regional Capitals Alliance Western Australia or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Access to Leisure and Sport Inc 's financial reporting process.

Auditor's Responsibility for the Audit Review of the Financial Report


Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's review report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit review in order to design audit review procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.

- Conclude on the appropriateness of the use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



JIM DILLON
DIRECTOR
MIDWEST FINANCIAL
CPA AUSTRALIA: 699724

66 Chapman Road, Geraldton WA

Dated this 2nd day of August 2021

7 EXECUTIVE OFFICER BI-MONTHLY REPORT (June - July 2021)

Date of Report:	5th August 2021
Report Author:	Executive Officer – Paul Rosair
Disclosure of Interest:	Nil
Attachment(s):	11. Executive Officer Bi-Monthly Report – Jun-July 2021

Purpose:

To update RCAWA on the Executive Officer services provided for the period June 2021 to July 2021 inclusive.

Background:

The attached report provides information about the services provided, activities undertaken and time allocation over the past two months.

Discussion:

As required.

Link to Strategic Directions:

Advocacy and policy Influence
Partnership and collaboration
Representation

Budget Implications:

As per 2020/21 approved RCAWA budget.

Resolution :

- **That the information be received**

Moved: Peter Long

Second: Ian Mickel

Attachment 11: Executive Officer Bi-Monthly Report – June/July 2021

EXECUTIVE OFFICER RCAWA
Bi-Monthly Report


Regional Capitals Alliance
WESTERN AUSTRALIA

Prepared for RCAWA
June – July 2021

1. OVERVIEW

Over the past two months the Executive Officer (EO) has had meetings with Alliance members (one-on-one and as a group), key government, industry, business, community and political stakeholders. On behalf of the group, the EO has been working on the following:

RCAWA Housing solutions and action plan:

At the April 2020 Alliance meeting discussion was held regarding housing shortages in regional Western Australia in both the social and private housing sectors. It was resolved to develop situational analysis of all alliance members with the view to developing a housings solution and action plan.

Following this the Chair, Secretary, Executive Officer, CEO Bunbury and Mayor of Port Hedland met with Minister Carey on 9 June 2021. An agenda item was tabled at the June meeting in Broome. The situational analysis was both tabled with the Minister and at the Broome meeting in June.

As a result of the Minister's positive engagement and as resolved at the June meeting, the EO drafted a scope of works to undertake the development of a housing issues and solutions plan. Subsequently, Greg Cash was engaged to assist the EO with this work. The EO has met on a number of times with Greg, refining the scope, guiding Greg and reviewing his work. An update on progress of this activity has been tabled at the August meeting.

The EO subsequently met with Mike Rowe, Director General Department of Communities on the 26th July and discussed how best to engage with the Department in the development of the Action Plan. Mike, suggested we work with Martin Brydon (formerly Department of Finance), who has taken on the role of Executive Director Housing as the best officer to work with.

IWA Strategic Investment Plan:

February – March 2021: The EO and Research Officer worked with IWA to ensure key Alliance projects were prioritised during the next phase of IWA's work. A template was developed for Alliance members to record and rank key Infrastructure projects to develop a consolidated, prioritised and agreed list for the Alliance to submit to IWA in developing their State-wide Investment Strategy. An Agenda item was tabled and discussed at the 15 April 2021 meeting.

The EO, on behalf of the Alliance made a submission to IWA on June 4, 2021, listing 22 projects for consideration as part of the strategy. IWA recently released the draft State infrastructure Strategy for discussion and to receive submissions.

The EO is reviewing the draft and a paper is being tabled at the August meeting to determine the Alliance's stance on whether or not a submission should be made and if so what level of effort should be deployed in doing so.

RCAWA Benchmarking Framework:

The Executive Officer continues to work with the research officer to oversee the enhancement of the Benchmark framework and peer reviewed the updated Corporate Benchmarking Report for the 2019-2020 financial year including 2021 budget data.

Following the tabling of the report in February 2021 we have continued to enhance the benchmarking framework with feedback from the group. This has included measuring State and Federal Government services such as Health, Education, Housing, Policing and Social Services. Displaying results by residents in addition to ratepayers is also being incorporated. An Agenda item was tabled at the June meeting to discuss this matter. A paper is being tabled at the August meeting.

RCAWA Research Project:

An Agenda item to discuss this matter was tabled on the 15th of April 2021 meeting which sought guidance from members.

February - March 2021: The Executive Officer and Research Officer, investigated research topics to support the Alliance's objectives, projects and its focus for future activities. The initial areas for this work included:

- Researching State and Federal services, such as Health, Education, Housing, Policing and Social Services (This will be included in benchmarking model)
- Regional Capitals vs. Metropolitan Councils – Is there a level playing field
- Are Regional Capitals demonstrably capable
- Justification of Regional Capitals unique prospects
- Impacts and opportunities from the COVID-19 pandemic
- Review of UWA's Census Data program work

Local Government Reform Agenda and Review of Local Government Act 1995:

The Executive Officer reviewed the 65 Reform Recommendations made by the David Michael review panel and endeavoured to develop a consolidated position on behalf of the Alliance about its stance, if any. An Agenda item was tabled to discuss this matter on the 15th of April 2021 meeting. It was decided that Local Government "Renovation" would be better terminology to describe the Alliance's stance on Local Government Reform.

Subsequently, a delegation of Alliance members met with the Minister on June 9, 2021, so as to ascertain his position on reforming the sector before deciding a pathway forward, if any. The Alliance needs to discuss what more action it wants the EO to take in relation to this matter, meanwhile the EO has reached out to the new Acting CEO of DLGSCI seeking a meeting to provide an overview and update of the Alliance and its activities.

MACWA Awards:

An Agenda item was tabled to update members will be tabled at the August 2021 meeting. It was decided to extend the closing dates for submissions till August 16, 2021. WALGA is again hosting the awards and promoting them also.

Reviews and Submissions

Consideration as to whether the Alliance will be made at the August meeting as to whether the Alliance makes a submission to the 2021 Regional Telecommunications Review, currently being undertaken by the Minister for Regionalisation, Regional Communications and Regional Education on behalf of the Federal Government. The EO has contacted Sue Middleton WA panel member to discuss the review scope and purpose further.

EO continues to also monitor progress after the Alliance made submissions for the following.

- A) Streamlining WA – State Government initiative, B) Service Priority Review – C) Public Library System - D) Review of Heritage Act 1990 - E) Local Government Act - F) Planning Reform - G) Productivity Commission Report – watching brief and liaison with appropriate stakeholders as required - H) EPBC Act Review - Completed I) Aboriginal Heritage Act – J) Regional Airline Airfares Review – K) Infrastructure Western Australia (IWA) discussion paper submission. L) Ministerial Executive Council Electoral Reform Submission.

Research Officer’s Work Program:

The Executive Officer has been working with the Research Officer, to allocate his unallocated hours against a list of priority tasks. An outline of the draft work program is tabled below.

Brian Sharp
Regional Capitals Alliance
Work Plan to September 2021

		Legend						
		Any Time		Specific Time				
		March	April	May	June	July	August	September
1 Benchmarking	Prepare 2021 Templates	Any Time	Any Time	Any Time	Any Time	Any Time	Any Time	Specific Time
2 Projects	Infrastructure WA template	Specific Time	Specific Time	Specific Time				
3 State Federal Services by LG		Any Time	Specific Time		Specific Time	Specific Time		
4 Housing Solutions & Action Plan			Specific Time	Specific Time	Specific Time	Specific Time		
5 Research	Metro vs Regional Capability						Specific Time	Specific Time

Actions and Business Arising:

Continuous updating of all Actions and Business Arising from RCAWA.

Stakeholder Engagement: Regular meetings with relevant stakeholders as per Section 3.

2 DETAILS OF BI-MONTHLY ACTIONS

KEY OBJECTIVES		OVERVIEW OF BI-MONTHLY ACTIONS
ADVOCACY & POLICY INFLUENCE	Preparation of Submissions and Delegations	Has worked on: <ul style="list-style-type: none"> • 2021 Telecommunications review issues paper • MEC Electoral Reform Submission • IWA Submission • Investment Framework and Implementation Strategy • Infrastructure WA – Briefing Sessions on IF • Planning Reform • Local Government Act Review
	Advocacy on Key Issues	Upcoming meetings: Working on priority stakeholders set at the Strategic Planning Session Aug 2020 and Reviewed Feb 2021
ADVOCACY & POLICY INFLUENCE	Development of Policy Position Papers	<p>Developing a Housing Issues Solutions and Action Plan on behalf of the Alliance.</p> <p>Working with Alliance members to develop a position on Local Government Structural Reform. The matter was discussed and debated at the February 2021 Strategic Workshop and again in April 2021. In light of meeting with the Minister it has yet to be decided what further action, if any, the EO will undertake in regards to this issue.</p> <p>Reviewing the Infrastructure WA draft State Infrastructure plan to determine what, if any submission the Alliance may want to develop. Previously submitted the RCAWA Investment Framework to IWA and distribution to numerous external stakeholders and subsequently developed and submitted a consolidated projects list for IWA consideration.</p>
PARTNERSHIP & COLLABORATION	Insurance Services/Workers Compensation	Assisted with the completion of negotiations with WALGA and LGIS. CEO Albany leading discussions. Meeting was held with LGIS CEO, WALGA CEO and LGIS Board Chair on February 18 th meeting.
	Investment Framework	The IF document continues to be distributed to external stakeholders.
	COVID-19	The EO maintaining a watching brief and liaises with Jodi Cant as necessary and will raise issues and opportunities as they arise. Scheduled to meet with Ms Cant, in her new role on 11 August 2021.
	Communications Support	EO, Secretary and EA continuing to implement actions contained within the Communications Plan.
	Strategic Planning Workshop	Standing item at August meeting with last workshop session held on Friday 18 th February 2021 at the City of Perth. It should be noted that 21/22 is the final year of the current strategic plan

KEY OBJECTIVES	OVERVIEW OF BI-MONTHLY ACTIONS
RCAWA Meetings and Reporting	<ul style="list-style-type: none"> • Agenda Preparation meeting with Secretariate 4th June 2021 • CEO Ring Around Friday 11th June 2021 • RCAWA Meeting Broome 16th - 18th June 2021 • Secretariate and EO/EA meeting 21st July 2021 • CEO Ring Around Friday 26th July 2021

3 STAKEHOLDER ENGAGEMENT

STAKEHOLDERS	DATE	KEY MEETING OUTCOMES
Brian Sharp: <i>Research Officer RCAWA</i>	June / July 2021	Regularly supervised and discussed work program
Minister Don Punch: <i>Minister for Disability Services; Fisheries; Innovation and ICT; Seniors and Aging</i>	3 rd June 2021	Provided overview/ update of RCAWA and scheduled meeting with him on 9 th August 2021
Dennis Wellington: <i>Mayor CoA and Chair RCAWA</i>	June / July 2021	Regularly discussed potential RCAWA matters and seek strategic guidance in developing work plans
Neil Thomson: <i>MLC Mining and Pastoral – Shadow Minister Planning Lands and Heritage</i>	8 th June 2021	Provided overview/ update of RCAWA items and Invited Neil to the June 2021 Broome dinner function
Dennis Wellington, Andrew Sharpe and Mal Osborne	9 th June 2021	Meeting to discuss key matters and approach to meeting with Minister Carey.
Minister John Carey: <i>Minister for Housing; Local Government</i>	9 th June 2021	Delegation of Alliance members (Dennis Wellington, Mal Osborne, Andrew Sharpe, Peter Carter and EO Met with Minister. Provided overview of RCAWA and outlined its issues and strategies in relation to Housing and Local Government renovation.
Chris Mitchell: <i>Kimberley Regional Group (KRG) Chair</i>	11 th June 2021	Provided overview and discussed RCAWA agenda and Chris presenting an item explaining the KRG purpose and activities.
Deb Goostrey: <i>Kimberley Regional Group (KRG) Executive Officer</i>	11 th June 2021	Provided overview and discussed RCAWA agenda and Deb presenting an item explaining the KRG purpose and activities

STAKEHOLDERS	DATE	KEY MEETING OUTCOMES
Mike Archer: <i>CEO Busselton</i>	11 th June 2021	Discussed RCAWA matters in Busselton
Kym Francesconi: <i>Senior Manager, WA Partnerships and Industry Tourism WA</i>	14 th June 2021	Kym provided update on Tourism WA initiatives and in particular funding that has been provided to RTOs to undertake strategic development activities.
Julie Waylen: <i>CEO NDS WA</i>	14 th June 2021	Provided overview on the RCAWA in relation to the Disability sector and briefed Julie on MACWA in her Judging role.
Anne Finlay: <i>CEO Mid-West Development Commission</i>	14 th June 2021	Met on unrelated matter – briefed her on RCAWA activities
RCAWA Meeting: <i>Broome</i>	16 th – 18 th June 2021	Regular Bi-Monthly meeting held in Broome
Neil Thomson: <i>MLC Mining and Pastoral – Shadow Minister Planning Lands and Heritage</i> Deb Goostrey: <i>Kimberley Regional Group (KRG) Executive Officer</i>	19 th June 2021	Provided overview/ update of RCAWA items as they relate to Kimberley and Mining and Pastoral and discussed Upper House Electoral reform
Greg Cash: <i>Elysian Consulting</i>	19 th June 2021	Briefed Greg about potential engagement by RCAWA to undertake the development of a Housing Solutions and Action Plan
Duncan Ord: <i>Former DG DLGSCI</i>	23 rd June 2021	Requested Duncan provide acting DG Lanie Chopping an intro on RCAWA and arrange a meeting
Harold Tracey: <i>President, Broome Shire</i> Greg Cash: <i>Elysian Consulting</i>	25 th June 2021	Met to define the scope of works for the Housing solutions and action plan
Lynette Livesey:	25 th June 2021	Discussed RCAWA attendance at Showcase WA at Parliament House in August
Hon Amber-Jade Sanderson MLA <i>Minister for Environment; Climate Action; Commerce</i>	25 th June 2021	Met on unrelated matter. Provided overview/ update of RCAWA agenda and priorities and invited Amber-Jade to future meeting.
Andrew Sharp: <i>CEO, City of Albany</i> Greg Cash: <i>Elysian Consulting</i>	2 nd July 2021	Reviewed contract and scope of works for the Housing solutions and action plan

STAKEHOLDERS	DATE	KEY MEETING OUTCOMES
Greg Cash: <i>Elysian Consulting</i>	5 th July 2021	Workshopped the Housing Solutions and Action plan engagement and briefed Greg on background, issues and priorities .
John Walker: <i>CEO City of Kalgoorlie Boulder</i>	6 th July 2021	Discussed RCAWA attendance at Showcase and sharing COKB booth
James Pearson: <i>CEO City of Joondalup</i>	7 th July 2021	Met on unrelated matter. James expressed interest in hosting a future RCAWA meeting
Greg Cash: <i>Elysian Consulting</i>	22 nd July 2021	Workshopped the Housing Solutions and Action plan engagement and briefed Greg on background, issues and priorities .
Liz Ritchie: <i>CEO Regional Australia Institute</i>	23 rd July 2021	Following on from the Broome meeting discussed the “Move to More” campaign and a sponsorship proposal for RCAWA for the upcoming convention in Regional WA (Bunbury)
Nick Sloan: <i>CEO Walga</i>	27 th July 2021	Discussed Nick and Tracey’s attendance at upcoming RCAWA meeting and key points for discussion
Alex Wiese: <i>Executive Director City of Kalgoorlie Boulder</i>	30 th July 2021	Discussed upcoming SEGRA convention being held in Kalgoorlie and potential role RCAWA may play and holding a meeting to coincide with the conference

4 TIME ALLOCATION SUMMARY

Time allocation summary: Executive Officer

CONTRACT YEAR	BUDGETED TOTAL ANNUAL CONTRACT HRS	TOTAL BILLED HRS AND TOTAL ACTUAL HRS	YTD TOTAL BILLED HRS AND YTD TOTAL ACTUAL HRS
May 2018-April 2019 (Inc.) Completed	400 hrs	Total billed hours for April 2019 35 hrs. (35.5 hrs. actual)	400 hrs billed (408.5 hrs actual)
May 2019-April 2020 (Inc.) Completed	400 hrs	Total billed hours for April 2020 35 hrs. (48 hrs. actual)	400 hrs billed (433 hrs actual)
May 2020-April 2021 (Inc.) Completed	400 hrs	Total billed hours for April 2021 35 hrs. (41.5 hrs. actual)	400 hrs billed (389.5 hrs actual)
May 2021-April 2021 In Progress	400 hrs	Total billed hours for June and July 70 hrs (76.5 hrs actual)	105 hrs billed (110.5 hrs actual)

Time allocation summary: Executive Assistant

CONTRACT YEAR	BUDGETED TOTAL ANNUAL CONTRACT HRS	TOTAL BILLED HRS AND TOTAL ACTUAL HRS	YTD TOTAL BILLED HRS AND YTD TOTAL ACTUAL HRS
May 2020-April 2021 (Inc.) Completed	330 hrs	Total billed hours for April 2021 30 hrs. (23.5 hrs actual)	330 hrs billed (316.25 hrs actual)
June 2021-July 2021 In Progress	330 hrs	Total billed hours for June and July 2021 60 hrs (77 hrs actual)	90 hrs billed (108.5 hrs actual)

Time allocation summary: Benchmarking Contract

CONTRACT YEAR	BUDGETED TOTAL ANNUAL CONTRACT HRS	TOTAL BILLED HRS AND TOTAL ACTUAL HRS	YTD TOTAL BILLED HRS AND YTD TOTAL ACTUAL HRS
Oct 2020-Sept 2021 In Progress	150 hrs	Total billed hours for June 2021 – July 2021 11.25 hrs. (11.25 hrs. actual)	107.75 hrs billed (107.75 hrs actual)

8 FORMAL PRESENTATIONS

Date of Report:	5th August 2021
Report Author:	Executive Officer, Paul Rosair
Disclosure of Interest:	Nil
Attachment(s)	Nil

Purpose:

The Alliance to receive presentations from:

Background:

Leading up to this meeting, Alliance members were canvassed about issues pertinent to the portfolios of the presenters: a consolidated list is provided in the discussion and has been forwarded to the relevant presenters as appropriate.

Discussion:

Thursday 17th June 2021

2.30 – 2.45 Presentation:

- **Greg Cash: Housing Action Plan (Zoom)**

2.45 – 3.05 Presentation:

- Brian Sharp: Benchmarking Presentation

4.00 – 4.30 Presentation:

- Tracey Roberts, Chair, WALGA and Nic Sloan, CEO WALGA (Zoom)

4.30 – 5.00 Presentation:

- Mike Rowe, Director General Department of Communities

Resolution :

Nil

9 RCA UPDATE

Date of Report: 5th August 2021
Report Author: Grant Henley, Mayor City of Busselton
Disclosure of Interest: Nil
Attachment(s)

Purpose:

To provide an overview of items and issues from RCA which pertain to RCAWA business and to canvass Alliance members as to matters which they believe warranted to raise with RCA.

Discussion:

The Mayor, Grant Henley – City of Busselton, WA Board Representative and Rachel Sweeney, RCA executive Officer are both on annual leave. The RCA’s last meeting was in May 2021, which was tabled at the RCAWA June meeting.

Link to Strategic Directions:

Partnership and collaboration
Representation

Budget Implications:

Nil

Resolution :

Nil

10 RCAWA BENCHMARKING FRAMEWORK AND RESEARCH OFFICER'S WORK PROGRAM

Date of Report:	5 August 2021
Report Author:	Executive Officer and Research Officer
Disclosure of Interest:	Nil
Attachment(s)	Nil

Purpose:

To update the Alliance on the Benchmarking Framework that has been developed, in order to provide meaningful information that can be used to inform and improve the performance of all participants.

Background:

Brian Sharp was engaged as Research Officer until September 2021 to:

- Update benchmarking indicators to include the 2019-2020 financial year - complete;
- Look for opportunities to value add to the model and align it with members' needs;
- Provide regular updates and reports to Alliance members bi-monthly meetings;
- Analyse the data and provide key insights into the results;
- Focus on opportunities to improve service delivery based on learnings from others.
- At the February 2021 meeting it was agreed that the Research Officer, in consultation with the Executive Officer, would undertake research activities being:
 - Identify state and federal government services provided within each member area;
 - Metro vs regional local government – where is the level playing field;
 - Statistical research on the Capitals' capability/prospectivity justification;
 - Covid19 – impacts and opportunities;
 - Amalgamation case studies and models;
 - UWA ABS census data program.
- At the April 2021 meeting it was agreed the Executive Officer (EO) works with the Research Officer and CEOs to develop a housing action plan focussing on solutions and highlighting successful case studies and investment models that could be adopted by Local and State Government;
- At the June 2021 meeting it was agreed that Brian Sharp would focus specifically on the Benchmarking Project using the February 2021 report as a basis for the new report for the period ending 30 June 2021 and incorporating additional indicators associated with state and federal government services. The EO would engage Greg Cash to assist in developing the Housing Action and Solution Plan.

Discussion

The EO and Research Officer are now ready to begin the RCAWA Corporate Benchmarking Report for the year ending 30 June 2021. Below is a timetable outlining the process which

targets tabling the report at the December 2021 Alliance meeting. The financial indicators will include data from the 2021-2022 Adopted Budgets for each member.

Brian Sharp
Regional Capitals Alliance
2021 Benchmarking Report Timeline

Legend
 Any Time
 Specific Time

	August	September	October	November	December	January	February
1 Existing Benchmarks							
Prepare Templates and Master File							
Distribute Templates							
Councils Collect Data							
Collate and Analyse Data							
Complete Report							
Table Report							
Follow Up Work - TBD							
2 Additional Benchmarks							
Agree New Benchmarks							
Identify Data Sources							
Collect Data - Councils or Research Officer							
Analyse Data and Complete Report							
Table Report							
Follow Up Work - TBD							

The report will consist of two parts:

- 1) Internal Benchmarking Report as completed for the 2019 and 2020 financial years;
- 2) Additional indicators, as agreed by members, specifically associated with state and federal government services.

The following table contains an initial list of additional indicators which could be included. This has previously been discussed with members in general terms. The table is not exhaustive and may also contain indicators for which data is not actually available. It is listed here to seek guidance on which specific areas which members would like to concentrate on.

An initial search earlier in 2021 shows whether a data source has been identified. Collecting the data for specific indicators may be completed by the Research Officer or may require the assistance of each member. This will only be known once the data source for each indicator is identified. All measures can be done on a per resident or per ratepayer basis.

Questions:

- Which areas do members wish to focus on?
- Are there any other indicators members would like to include?
- Do any members collect already data for any of these indicators?
- Are any members aware of a data source for any of these indicators?

Sector	Measure	Data Status
Health	Number of Hospital Beds	Available
	Number of Doctors	
	Number of Nurses	
	NDIS??	
	Private vs public	
	Specific health issues e.g. Mental Health	
Police	Number of Officers	
	Crime rates	Available by police area only
	Community police - e.g. visiting schools	
Community	Support services??	
	Housing - types available?	
	Theatres	
	Galleries	
	Museums	
	Performing Arts	
Schools	Students per teacher	
	Number of Students	Available
	Capacity of schools	
	Primary vs Secondary	
	Pre-school availability	
Tertiary Education Other	Access to tertiary education	
	Number of Government Offices	
	Number of Government Employees	
	Registration services e.g. vehicle	
Federal Health Health	Projects?	
	Centrelink services	
	Medicare	
	Covid Vaccination Centres?	

Link to strategic Direction:

Partnership and collaboration

Resolution :

- **The report be received.**
- **Members agree with the timetable for the 2021 Benchmarking Report.**
- **Executive Officer and Research Officer to canvas Members to provide feedback on the list of potential new benchmarking indicators.**

Moved: Chris Adams

Second: Peter Long

11. AROUND-THE-GROUNDS

Date of Report:	5th August 2021
Report Author:	Executive Officer, Paul Rosair
Disclosure of Interest:	Nil
Attachment(s)	Nil

Purpose:

For Alliance members to share information that may have an impact on other regional capitals either in the form of a collaborative opportunity, a win or a warning.

Background:

At the 18th February 2021, Alliance members showed an interest in incorporating an around-the-grounds item into future meetings. A resolution was passed at the April meeting that the format of the around-the-grounds item will be 2-3 minutes per capital per meeting for a maximum total of 30 minutes. If members wish to pursue a topic in more detail, they can pursue it out of session or raise it as an agenda item for the next meeting.

Discussion:

As required.

Link to strategic Direction:

Partnership and collaboration

Resolution :

Nil

12 IWA STATE INFRASTRUCTURE STRATEGY

Date of Report:	5th August 2021
Report Author:	Executive Officer
Disclosure of Interest:	Nil
Attachment(s)	Nil

Purpose:

To update the Alliance on the Infrastructure WA (IWA) submission process of projects for possible inclusion in the Stage Government’s 20-year State Infrastructure Strategy.

Background:

IWA released a draft of the inaugural “*Foundations for a Stronger Tomorrow*”¹ and a snapshot document² on Wednesday 19th July 2021. RCAWA’s involvement with this project to date has been:

- The Alliance made a submission to the IWA original discussion paper
- Many Alliance members have attended numerous road shows conducted by IWA over the past 12 months
- Workshop – EO attended with
 - Philip Helberg: CEO, IWA
 - Lance Glare: Deputy CEO, IWA
 - Ryan Vicia: Senior Policy, IWA
 - Brett Sabien: Director, DPIRD
 - Andrew Ward: Regional Development Council
- Submission: The Alliance responded to IWA’s request to provide a list of strategic infrastructure projects from each of the Capitals – sent to Lance Glare on 1st June 2021.

Discussion

IWA are now seeking feedback on the draft Infrastructure Strategy; with public consultation closing on 15th September 2021. Workshops and engagement sessions are being conducted in each region and there is an on-line survey, direct email address or postal address as feedback vehicle options.

The Strategy makes 88 recommendations (supported by 265 sub-recommendations) across the sectors of energy; water; waste; transport; social and affordable housing; health, education and training; arts, culture, sport and recreation; and justice and public safety. Many recommendations focus on non-build initiatives that improve fundamental elements of the infrastructure system, such as policy, planning and legislative frameworks, with a

¹ <https://www.infrastructure.wa.gov.au/state-infrastructure-strategy>

² https://www.infrastructure.wa.gov.au/sites/default/files/2021-07/Draft%20SIS%20Summary%20Snapshot%202021%20Web_0.pdf

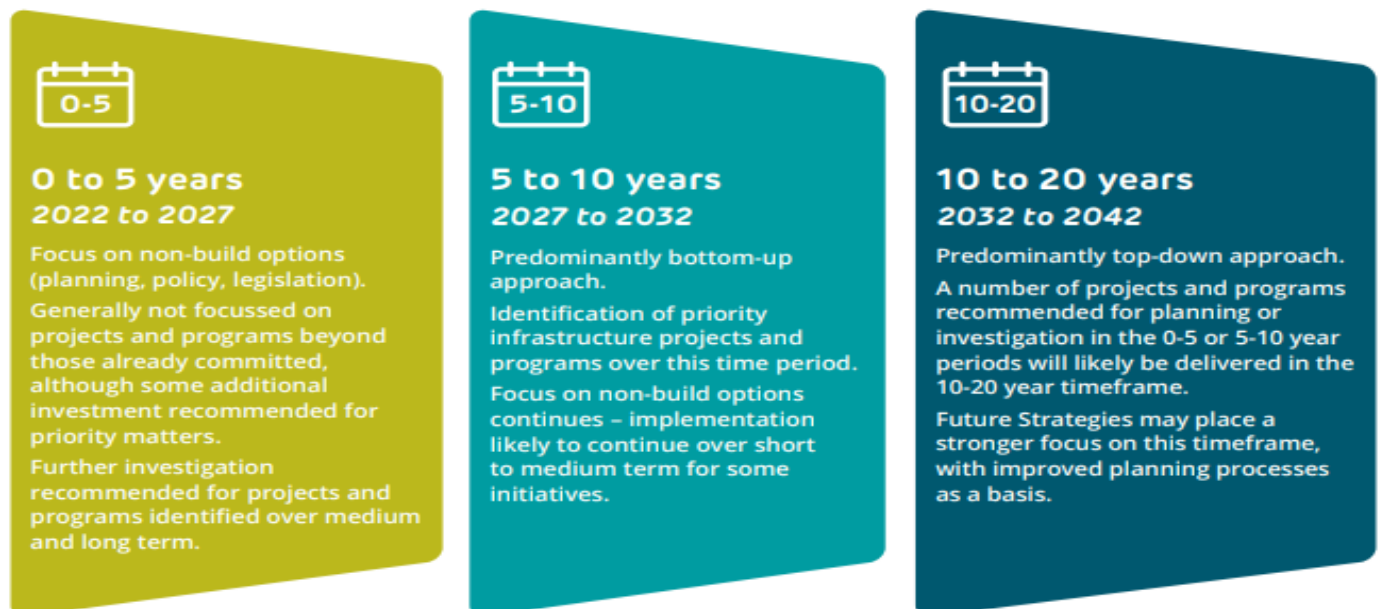
selection of major new investment proposals outlined in both the economic and social infrastructure sectors.

Six main findings underpin many of the recommendations:

- Managing demand for infrastructure through prevention, early intervention and pricing
- Improving the quality and consistency of strategic infrastructure planning and processes
- Addressing climate change
- Implementing data sharing and other tools to support infrastructure planning and investment decision making
- Optimising the existing infrastructure asset base
- Identifying major infrastructure projects and programs

*“While many of the Strategy’s recommendations focus on non-build improvements to address fundamental elements of the infrastructure system, most sectors also include **significant scale projects** or programs recommended for further planning, investigation, investment or business case development. Recommendations include planning and business case development for a flagship **Western Australian Aboriginal Cultural Centre, light rail/bus rapid transit, investigations for long-term major projects such as Stock Road river tunnel crossing, Bunbury Fast Rail, and Perth metropolitan orbital rail route, as well as progressing further planning for a new Broome Regional Prison.**”*

Strategy timeframes



The section on Regional Development:



Regional development

The long-term success of WA relies on generating strong and inclusive growth across the State's regions. The regions are highly reliant on each other and working together to leverage collective strengths will best-position the State to realise this Strategy's vision. Considerable flow-on opportunity will come from strengthening the regional development approach to unlock economic potential and achieve a step change in outcomes over the next 20 years.

During the last resources investment boom (2007 to 2013), the State Government focussed on activating major mining, oil and gas projects and invested significantly in the liveability of regional communities. The focus for the next 20 years will ideally be on diversifying and growing regional economies and communities. As many of WA's comparative advantages are located in the regions, they have a vital role to play in driving the State's next phase of growth. Action and investment must be well coordinated to focus collective efforts on this complex task, otherwise WA will fail to fully realise the opportunity to unlock growth and achieve positive long-term regional outcomes.

WA is Australia's largest state and comprises ten regions – **Kimberley, Pilbara, Gascoyne, Mid West, Wheatbelt, Peel, South West, Great Southern, Goldfields-Esperance and Perth.** The nine regions outside of Perth are home to 25 per cent of WA's population, generate approximately 40 per cent of the State's Gross State Product, and are an integral part of WA's rich cultural identity.⁷¹

IWA recognises various initiatives that have been taken in recent years to foster greater collaboration between the regions and to better align regional development aspirations with the State's wider development objectives. The recommendations in this chapter seek to build on this work to ensure stronger outcomes for the regions and the State into the future.

WA's ten regions are highly diverse, with a range of social, environmental and economic strengths, as well as inequalities such as life expectancy, unemployment, and digital accessibility. Figure 21 identifies WA's ten regions. The regions are highly interdependent, with social and economic linkages spanning regional boundaries and global markets.

Perth is WA's most developed region, and is the largest population, economic, and transport hub. It relies on other regions to sustain the city and generate wealth for the State. Other regions rely on Perth to provide a high level of economic and population services to sustain regional communities and industries. Global megatrends will continue to shape WA's diverse pattern of development, impacting on regions differently and creating new opportunities to grow industries and close gaps in regional outcomes.

In WA, regional development is focussed on the nine regions outside of Perth to drive regional social and economic outcomes, reduce disparity between regions and enhance overall State performance. To position regions for growth, infrastructure investment should build on key regional strengths and support long-term outcomes for the regions and the State. It should enhance regional productivity by strengthening and developing industries to generate sustainable growth and employment. It should also address gaps in social services, which are critical to regional communities' wellbeing and liveability, and their ability to attract and retain people.

Regional communities, businesses and all tiers of government have respective and important roles to play. IWA's regional consultation shows that communities and businesses are mindful of global change and the opportunities it presents. Changes in international markets and shifts in global power bases will influence regional economies and a collaborative approach to embrace change, diversify economies and build thriving communities is required.

Government regional development roles in Western Australia

The Regional Development Portfolio is responsible for leading regional development, and comprises:

- Department of Primary Industries and Regional Development: lead regional development policy role and provides support to the Regional Development Commissions;
- Regional Development Commissions: established under the *Regional Development Commissions Act 1993*, the nine Commissions are the lead agencies responsible for promoting and coordinating the social and economic development of WA's nine regional areas outside of Perth;
- Regional Development Council: established under the *Regional Development Commissions Act 1993*, the Council consists of the chairs of the nine Commissions and is the key advisory body to the Government on regional development issues; and
- WA Regional Development Trust: independent statutory advisory body established under the *Royalties for Regions Act 2009*, that provides advice to the Minister for Regional Development on the operations of the Royalties for Regions Fund and any other matters referred to it by the Minister.

This is in addition to those State agencies with overarching responsibilities (for matters including economic development and planning) and others with state-wide responsibilities (such as health, education, water and power).

The nine regional areas include 109 local governments, which provide community leadership and strategic direction, and deliver a range of services and infrastructure to enhance local prosperity and wellbeing. WA has nine Regional Development Australia committees (including Perth), which are federally-funded entities responsible for providing advice on regional development priorities to the Federal Government.

Building on Western Australia's regional strengths

The same global changes driving the need to build a more diverse and resilient economy are also creating new strategic opportunities for which WA, and many of its regions, are well placed.

The six strategic opportunities identified in this Strategy align with *Diversify WA*, the State Government's economic development framework. However, as *Diversify WA* provides limited direction on which industry sectors each region should support, this Strategy has gone a step further by identifying the relative strengths of each region to determine which are best placed to realise the strategic economic opportunities and the significant infrastructure required to support this.

It should be noted that Table 2 is not intended to be a comprehensive list, and only identifies the top two to three strengths and infrastructure directions for each region. Regions not showing a particular strength or infrastructure direction in Table 2 should not necessarily be construed as not having any of those strengths or attributes. In addition, the strengths shown in Table 2 are predominantly based on historical data, and do not necessarily capture potential future strengths to which a particular region may aspire.

Figure 21: Western Australian regional boundaries and key statistics⁷²

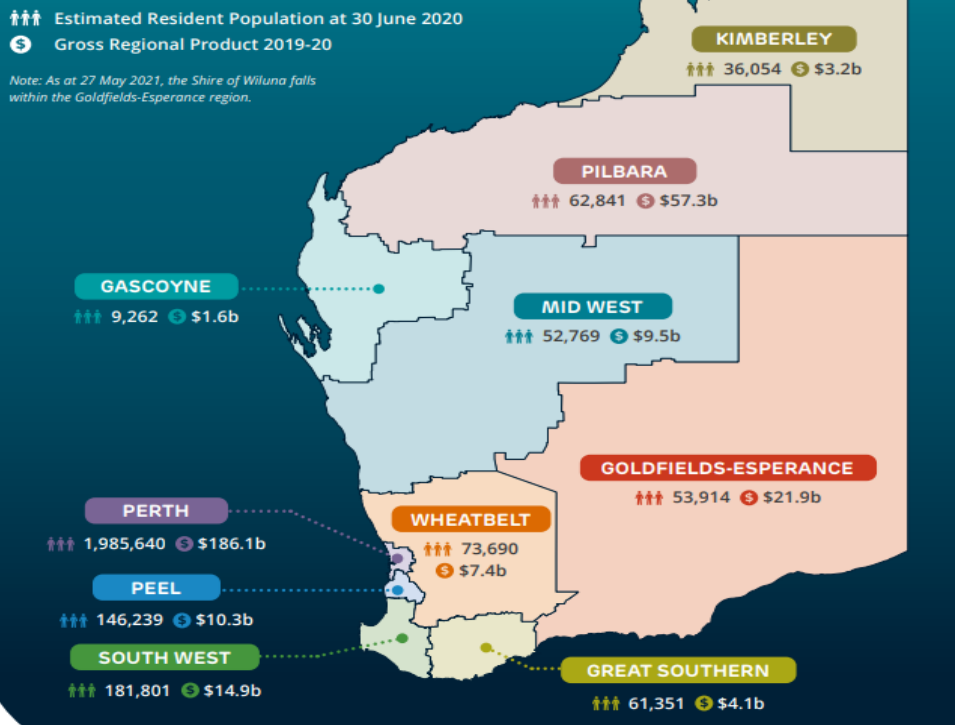


Table 2: Top 2-3 strengths and infrastructure directions for each region

Region	Strengths	Infrastructure directions
KIMBERLEY	<ul style="list-style-type: none"> Tourism, agriculture and food, and resources. Significant Aboriginal population, culture and heritage. Natural environment (including a World Heritage area). 	<ul style="list-style-type: none"> Support interstate and international tourism, and the Kimberley (including Broome) as a world-class tourism precinct. Support agriculture and food, including realising the potential of the Ord River Irrigation Area. Support and advance Aboriginal enterprise, and improve the liveability of remote Aboriginal communities and town-based reserves.
PILBARA	<ul style="list-style-type: none"> Globally-significant resources sector and largest regional economy. Solar resource. Significant Aboriginal population, culture and heritage. 	<ul style="list-style-type: none"> Support resources value-adding, productivity and innovation. Support renewable energy and hydrogen industry. Support and advance Aboriginal enterprise, and improve the liveability of remote Aboriginal communities and town-based reserves.
GASCOYNE	<ul style="list-style-type: none"> Agriculture and food, and tourism (including World Heritage areas). Solar and wind resources. Significant Aboriginal population, culture and heritage. 	<ul style="list-style-type: none"> Support interstate and international tourism, and the Ningaloo Coast (including Exmouth) as a world-class tourism precinct. Support renewable energy and hydrogen industry. Support and advance Aboriginal enterprise, and improve the liveability of remote Aboriginal communities and town-based reserves.
MID WEST	<ul style="list-style-type: none"> Agriculture and food, and resources. Solar and wind resources. Globally significant space science infrastructure – Murchison Radio-astronomy Observatory and radio quiet zone to support Square Kilometre Array. 	<ul style="list-style-type: none"> Support agriculture and food. Support renewable energy and hydrogen industry. Support and capitalise on space science infrastructure.
WHEATBELT	<ul style="list-style-type: none"> Agriculture and food. Integrated road and rail freight network. Proximity to Perth. 	<ul style="list-style-type: none"> Support agriculture and food, value-adding and supply chain efficiency. Plan and adapt service delivery and infrastructure to accommodate population change and structural readjustment.
PEEL	<ul style="list-style-type: none"> Resources and value-adding, and agriculture and food. Liveability and proximity to Perth – fastest growing regional population and largest regional centre (Mandurah). Road, rail and port access, and available commercial and industrial land. 	<ul style="list-style-type: none"> Support resources value-adding, and agriculture and food. Support innovation and advanced manufacturing. Support population growth and address gaps in social services and infrastructure, including health, education, training and housing.
SOUTH WEST	<ul style="list-style-type: none"> Agriculture and food, tourism, resources and tertiary institutions. Liveability, and largest regional population, workforce, and business sector. Natural environment, State forests and water resources. 	<ul style="list-style-type: none"> Support interstate and international tourism, and the South West as a world-class tourism precinct. Support agriculture and food, value-adding, and innovation and advanced manufacturing. Support population growth, Greater Bunbury as a major population centre, and Bunbury Fast Rail investigations and planning.
GREAT SOUTHERN	<ul style="list-style-type: none"> Agriculture and food. Liveability. Road, rail and port access. 	<ul style="list-style-type: none"> Support agriculture and food, value-adding and supply chain efficiency. Address gaps in social services and infrastructure, including health, education, training and housing.
GOLDFIELDS-ESPERANCE	<ul style="list-style-type: none"> Resources, and agriculture and food. Road, rail and port access. Significant Aboriginal population, culture and heritage. 	<ul style="list-style-type: none"> Support resources value-adding and supply chain efficiency. Plan and adapt service delivery and infrastructure to accommodate population change and structural readjustment. Support and advance Aboriginal enterprise, and improve the liveability of remote Aboriginal communities and town-based reserves.

Key points as they relate to the regions are:

- Recognition of poor-quality mobile network coverage, limited choice of providers, and higher cost broadband services of variable quality across regional and remote areas; Recommendation 1d. *“providing multi-year State Government funding and leveraging Federal Government co-investment opportunities for initiatives that have been prioritised in the state-wide plan for digital connectivity. **Initial focus should be on improvements and upgrades in regional and remote areas** across a diverse range of proven emerging technology types such as 5G and low earth orbit satellites. Investment should be aimed at enhancing economic and social benefits and/or supporting critical services, such as emergency, health, education and transport”.*
- Recognition of the persistence of socio-economic inequalities between Aboriginal and non-Aboriginal people; recommendations include:
 - *Prepare Aboriginal engagement strategies for projects and programs with a capital cost of \$100 million or more, to support place-based and community-led approaches;*
 - *Adopt Aboriginal employment targets and strengthen procurement targets;*
 - *Take action to build the capacity and capability of Aboriginal businesses;*
 - *Review approaches to the delivery of Aboriginal-led housing design and management.*
- Acknowledgement that the impacts of climate change will be felt strongly in regional areas. Key recommendations include:
 - *Develop up-to-date climate change information and modelling that covers all of the State’s regions (not just priority regions).;*
 - *Embed the net zero emissions by 2050 aspiration as a de facto target for all State agencies' and Government Trading Enterprises', infrastructure-related assets, activities and infrastructure to achieve net zero carbon emissions;*
 - *Accelerate preparation of sectoral emissions reduction strategies*
 - *Develop climate change adaptation plans to effectively manage risks to existing infrastructure*
 - *Subject projects and programs with a capital cost of \$100 million or more, to more rigorous sustainability assessments*
 - *Develop carbon farming and sequestration markets, which would also create new regional business and employment opportunities*
 - *Implement whole of government coordination methods for climate change action, including central department or governance mechanisms that encourage a consistent, integrated approach across all sectors and regions.*
- Recognition that the energy system is becoming more decentralised and renewable energy technology will play a greater role as WA transitions to meet zero emissions by 2050. Recommendations:
 - *Update the Whole of System Plan to address a range of additional factors, including carbon emissions reduction targets;*

- *Prepare a North West Interconnected System Energy Futures Report to provide a long-term view on energy generation, demand and network infrastructure requirements;*
- *Realise the potential of energy storage and standalone power systems, particularly for geographically-isolated communities currently on the edge of the grid, or reliant on expensive diesel standalone systems;*
- *Plan for enabling infrastructure to grow and support the hydrogen industry*
- Recognition of the challenges that water to the regions poses and that the State will need to reform water regulation and planning to develop regionally-appropriate responses to these challenges, and invest in infrastructure and programs that ensure security of drinking water and maximise availability of non-potable water for other uses. Key recommendations include:
 - *Modernise legislative, regulatory and planning frameworks for water resources and water services;*
 - *Develop a state-wide, 20-year+ State water strategy, as well as regional water plans aligned to the State water strategy;*
 - *Review and reform self-supply arrangements for strategic groundwater resources;*
 - *Develop an investment prioritisation framework to support investment in water infrastructure projects for the agricultural industry*
- Identification that waste management in the regions has the potential to improve. Key strategies include:
 - *Undertake state-wide waste infrastructure planning to identify the type and location of waste facilities required across regional WA;*
 - *Expedite waste legislative and regulatory reform, including review of the Waste Levy and its rate and application state-wide.*
- Recognition of the need for efficient logistics networks to support supply chains serving domestic and international markets, and for safe connectivity between regional industries and communities. Key recommendations:
 - *Enable direct shipping into northern WA to improve market access and reduce costs;*
 - *Undertake targeted investment in the freight network across the Wheatbelt, Great Southern, Goldfields–Esperance and Mid West regions, to maintain global competitiveness of agriculture exports;*
 - *Implement programs to improve road safety treatments and maintain regional roads;*
 - *Investigate long-term projects such as upgrading the Brand and North West Coastal highways;*
 - *Update transport and freight route strategic planning to address long-term State and regional needs, including development of:*
 - *– a 20-year regional transport plan focussed on enhancing freight supply chains for existing and emerging industries;*

- *and – a 20-year Perth and Peel transport plan. • Investigate the long-term feasibility of Bunbury Fast Rail.*
- Acknowledgement of the importance of social services and infrastructure, including health, education and training, and justice and public safety, and how they are critical to the liveability of regional communities, their capacity to attract and retain people, and build a future-ready workforce. Infrastructure is required to enable gaps in services to be addressed and the provision of integrated, accessible and efficient services tailored to local needs. Key recommendations:
 - *Social and affordable housing:*
 - *Prepare regional housing plans to enable strategic, targeted housing outcomes for each region, and a consistent evidence base for future investment priorities;*
 - *Develop a sustained social and affordable housing investment program to respond to diverse housing circumstance, informed by regional housing plans;*
 - *Review regional officer housing assets across the public sector, including the Government Regional Officers' Housing program as staff housing needs are often not being met.*
 - *Health:*
 - *Expedite implementation of the Sustainable Health Review to increase provision of regional community-based and primary care health services;*
 - *Expand mental health services and facilities;*
 - *Expand application of digital technologies to deliver virtual services to regional areas, such as telehealth and remote monitoring.*
 - *Education and training;*
 - *Improve school infrastructure planning for areas of growth by reviewing data formats and assumptions, and implementing new modelling technologies;*
 - *Ensure individual school planning and delivery methods plan for and use transportable buildings as a temporary solution only, and not where growth is expected to continue;*
 - *Implement collocation and shared use of schools with childcare, health and community support services to provide better access to services, particularly in disadvantaged regional areas;*
 - *Plan for future skills and training and fund relevant TAFE training equipment and software, and expand industry co-contributions where relevant.*

- *Justice and public safety*
 - *Implement policies and programs that support early intervention and prevent reoffending to reduce unsustainable growth rates of imprisonment and recidivism for all groups, and Aboriginal people in particular, given their over representation in the justice system. • Invest in shared facilities and precincts to increase the provision of complementary and preventative services and community development initiatives;*
 - *Progress business cases for the replacement of Broome Prison and the future phases of the Government Radio Network.*

Regional Hubs

The State’s strategy acknowledges the importance of the Regional Capitals (see page 98 of the Strategy), however tempers this with the warning that some regions, impacted by changing climate or new technologies that improve productivity but involve fewer local jobs, may experience population decline. It refers to the settlement hierarchy, and that the last update was in 2012 in the height of the last resources boom; and notes that given the changing economic outlook, it potentially does not reflect the strategic roles key regional cities and towns will need to play to support WA’s next phase of growth.

“IWA will align its advice on infrastructure investment with the strategic importance of a regional centre to support strong industry and employment growth”

Regional Development Strategic Framework:

“It is currently not possible to identify a detailed account of Government capital or recurrent investment in regional areas because the State Budget often does not identify how much of each line item in the Budget is allocated to the regions. To provide greater transparency, and to be able to measure the impact of government regional investment, better data on service delivery activity and capital investment program spend through the regions is required so that future decisions are better informed. Regional infrastructure is funded from a range of different sources, RfR being just one of those. For example, one of regional WA’s largest public infrastructure projects – the \$852 million Bunbury Outer Ring Road – is funded almost exclusively from non-RfR sources.

While the various approaches taken in recent years to achieve greater collaboration between the regions and to better align regional development aspirations with the State’s wider development objectives are welcomed, this Strategy recommends this now be taken a step further through the development and implementation of a regional development strategic framework. The framework would signal Government’s objectives and priorities for regional development, while retaining a level of flexibility necessary to enable industry to present new and innovative proposals to government.

Importantly, the framework should not present a centralised control or top-down approach, but would need to be developed in close collaboration with industry, regional stakeholders and relevant State agencies to build trust and provide confidence in its robustness to inform government investment decisions. It should be periodically updated to ensure it remains contemporary.

Similar initiatives in other jurisdictions could provide potential models, such as South Australia's Regional Development Strategy and A 20-Year Economic Vision for Regional NSW. A regional development strategic framework will provide a basis for integrated whole of government action and investment in the regions, not just that of the Regional Development Portfolio. IWA has undertaken some initial work through its own regional analysis but a more comprehensive framework that builds on this work will be required to better align infrastructure and regional development priorities in the future.

The framework should target complex and strategic regional challenges and opportunities, provide a consolidated set of regional and cross-regional priorities, and identify how regional communities, government and business can collaborate to drive a step change in regional outcomes. The framework should incorporate the following elements:

- a short, strategic document that includes an integrated set of regional development objectives, outcomes and priorities at both State and region scales, that aligns with integrated regional land use plans (refer to the Planning and coordination chapter) and is robust, consistent, and evidenced based;*
- regularly updated implementation plan setting out activities where stakeholders need to work together to achieve objectives, priorities and outcomes;*
- a performance framework, which embeds specific, measurable, outcomes-based key performance indicators for regional WA, and a process for regular monitoring, evaluation and publicly reporting*
- a portfolio management approach that links the strategic document, proposals and funding sources, and embeds a formalised proposal development, evaluation, prioritisation and approvals process and framework, that includes principles to guide how proposals are evaluated and prioritised under the framework;*
- tools that enable proposals from within or across multiple regions to be appraised and compared on a like-for-like basis to determine which proposals would make the greatest regional impact;*

- a governance structure to drive development and implementation of the regional strategic development framework, with oversight including government representatives from outside the Regional Development Portfolio, such as the Departments of Treasury and Jobs, Tourism, Science and Innovation; and*
- an ongoing capability building program to improve the knowledge and skills of the Regional Development Portfolio and other regional development stakeholders in economic and social development, and strategic planning and business development.*

To facilitate collective action, the framework should address the following regional development matters and align, where relevant, to sectoral strategies and plans, to provide whole of government strategic direction and priorities on:

- regional role and development approaches supporting economic diversification and growth;*
- managing the long-term development and growth of regional centres; and*

- *promoting regional migration and population attraction and retention.*

Given anticipated long-term change, it is recommended that regional economic scenario modelling be completed, and updated population projections be prepared to inform the regional development strategic framework and long-term planning of services and infrastructure, and where new service models are required, to respond to long-term structural change.

This links to the following recommendations:

Recommendation 17

Develop and implement a regional development strategic framework that identifies State and regional priorities to guide effective whole of government action and investment. The framework should:

- align to other government strategic documents, such as this Strategy and *Diversify WA*, and be developed in collaboration with government, business and regional stakeholders; ●
- be reflected in State agency and Government Trading Enterprise Strategic Asset Plans and business cases, as a requirement of updated Strategic Asset Management Framework Strategic Asset Plan and Business Case guidelines; ●
- prioritise regional centres based on their strategic importance to the State's economic and population growth. Prioritisation should take into account drivers of the State's economic growth and the settlement hierarchy should be updated accordingly; and ●
- align to integrated regional land use plans, informed by the regional development strategic framework. These should include a baseline assessment of each region's infrastructure, and identify infrastructure and staging required to support the region's development and growth underpinned by a credible evidence base. ●

Recommendation 18

Improve transparency on regional investment by reporting in the State Budget all government regional expenditures (recurrent and capital) and its geographic distribution. ●

Recommendation 19

Develop and implement a regional service and infrastructure framework to support more integrated, localised and efficient services and infrastructure across WA's diverse regional centres, including:

- state-level settings to facilitate cross-sectoral planning and coordination of services and infrastructure aligned to WA's settlement network and hierarchy (for example, based on a hub and spoke network model, if appropriate), including health, education, justice, policing, housing and emergency services; ●
- regional centre-level settings to facilitate place-based approaches, and co-design and collocation of services and infrastructure (for example, using a hub and spoke model), including health, education, justice, policing, housing and emergency services. Local government should play a role in facilitating collaboration in their regional centre, and potential models should be piloted in a remote Aboriginal community, small town and regional centre; and ●
- a social services and infrastructure needs assessment to understand how long-term social and economic change will affect needs, and identify gaps in or between services provided in regional centres, that should be addressed. ●

Housing: Regarding regional housing plans, the Strategy outlines a need to establish regional baselines, and the development of plans with landholders, service providers and local stakeholders to enable funding to be apportioned in line with prioritised demand.

Its recommendation (68) to improve planning for social and affordable housing is:

- preparing and publishing individual housing plans for each of WA's ten regions, including the Perth metropolitan area, to drive better housing outcomes and targeted activity across the State; and*
- conducting an initial regional plan pilot to resolve housing data coordination and management challenges, define requirements, establish methods of stakeholder input, and integration into decision-making structures*

Going forward, the RCAWA will need to

- a) decide what, if any, feedback should be regarding the draft Strategy;
- b) decide what, if any, action should be taken to ensure input into the Regional Development Strategic Framework
- c) decide if the RCAWA needs to reconsider their approach to deliver a cross-region Housing Action Plan when the State's approach may be more towards individual housing plans for each of the regions.

Link to strategic Direction:
Partnership and collaboration

Resolution :

- **Executive Officer to provide a brief response to Infrastructure WA's draft of the inaugural "*Foundations for a Stronger Tomorrow*"**

Moved: Andrew Sharpe

Second: Ian Mickel

13 RCAWA HOUSING SOLUTIONS AND ACTION PLAN

Date of Report:	5th August 2021
Report Author:	Greg Cash, Elysian Consulting, Paul Rosair, Executive Officer
Disclosure of Interest:	Nil
Attachment(s)	Nil

Purpose:

To update the Alliance on progress on the development of a Housing Solutions and Action Plan, as discussed at the June meeting.

Background:

At the April 2021 Alliance meeting discussion was held in regard to housing shortages in regional Western Australia in both the social and private housing sectors. It was resolved to develop a situational analysis of all Alliance members with the view to preparing a housing action plan. A summary of the situational analysis was presented to the Minister for Housing on Wednesday 9 June 2021.

At the June 2021 Alliance meeting it was agreed to engage a consultant to assist with the development of a Housing Action Plan. Elysian Consulting was subsequently engaged to undertake this work.

The EO subsequently met with Mike Rowe, Director General Department of Communities on the 26th July and discussed how best to engage with the Department in the development of the action plan. Mike, suggested we work with Martin Brydon (formerly Department of Finance), who has taken on the role of Executive Director Housing as the best officer to work with.

Discussion:

Elysian Consulting is currently undertaking analysis and review of relevant housing market information, previous RCAWA documents and State and Federal Government reports to identify key regional housing market challenges, constraints, and opportunities. Engagement with the Executive Officer of the Alliance, a selection of Alliance Mayors and/or CEO/Senior Staff and State Government agencies to gather regional perspectives and concerns is also underway. Development of the Action Plan will occur following this initial analysis.

It is intended that the Plan include:

1. Context and Issues Summary

Providing background and context to the housing demand and supply challenges across regional WA, this will both build the case for action and provide insights into the nature of solutions required. The types of issues being explored will be:

Geographic and regional themes - recognising both the diversity and commonality of challenges facing housing markets across regional Western Australia.

Consequences and impacts – highlighting the impact of lack of housing availability in regional markets on:

- Housing Demand
 - Market based
 - Keyworker/Affordable housing
 - Social Housing
 - Homelessness
- Community
 - Homeownership rates
 - Household formation
 - Liveability and living costs
- Economic activity
 - Labour availability, skills retention, and attraction
 - Population growth
 - Economic development
 - Productivity and business costs

Drivers and Causes – identifying some of the key challenges, constraints, and barriers to housing supply in regional WA this will set the scene for some of the required actions and solutions. It will consider:

- Local regional dynamics
- Demand factors
- Market issues
- Local Building capacity
- Land availability
- Construction costs and requirements
- Finance availability
- Government considerations
 - Fed/State Policies, Priorities, decisions, initiatives
 - Government development opportunities including Development WA projects and investment parameters
 - Regional development
- Macro market forces
- Availability of finance
- Industry policies

Benefits and Opportunities – highlighting the opportunities and benefits from improved efficiency in regional housing markets including:

- More sustainable regional communities
- Increased home ownership and economic independence for Aboriginal people
- Population Growth
- Regional and economic development;
- Increased productivity;
- Increased regional investment
- Job creation

2. Target objectives and outcomes for RCAWA members

The Plan will identify target objectives and outcomes for Alliance members to improve the efficiency and functionality of Regional Housing markets. These target objectives and outcomes may be Statewide or regionally focused.

In addition, the Plan will seek to establish common ground between Alliance members and the State Government by identifying a number of target objectives, outcomes or priorities that will support a sustainable and collaborative focus by Government on enhancing regional housing market efficiency.

For example, this could include objectives around:

- Data collection, reporting and monitoring of housing market data and metrics to benchmark, track and understand regional housing market dynamics;
- Regional Housing Policies
- Accountability and Leadership within Government

3. Action Plan

The action plan will identify and initiatives available to RCAWA members and the State Government (including Development WA) to influence local housing market supply and efficiency. This will include identification of options across the following categories:-

- Levers available only to the State Government,
- Available only to Local Government
- Working better together
- Advocating or influencing others

Resolution :

- **That the Action Plan be developed as outlined above with the inclusion of FBT**

Moved: Chris Adams

Seconded: Chris Antonio

14 LGIS UPDATE

Date of Report:	5th August 2021
Report Author:	Andrew Sharpe, Secretariat RCAWA, CEO City of Albany
Disclosure of Interest:	Nil
Attachment(s)	Attachment 12 Correspondence LGIS/RCAWA

Purpose:

To update the members on an initial outcome of the meeting between the RCAWA delegation of Andrew Sharpe; CEO City of Albany, Chris Adams; CEO city of Karratha, John Walker; CEO city of Kalgoorlie Boulder, WALGA and LGIS representatives.

Background:

Over the last few years, the RCAWA members have had numerous meetings with Jonathon Seth, CEO LGIS, Lynne Craigie; former President WALGA, Tracey Roberts; President WALGA and Nic Sloan; CEO WALGA in order to receive clarity regarding insurance options and potential ways to negotiate workers compensation and insurance premiums.

In February 2021, an RCAWA delegation attended a meeting with Peter Forbes; COO LGIS, Nic Sloan and Tracey Roberts, who subsequently attended the February RCAWA meeting. It was agreed that open dialogue should be maintained and that the members should remain informed of any Scheme updates

Discussion:

On 17th May 2021, Craig Hansom; LGIS contract Manager WALGA, emailed Andrew, Chris and John with a request for information, which resulted in a collation of information from RCAWA members and a subsequent paper being endorsed by the LGIS Finance and Audit committee on 16th July 2021. (See attachment)

Resolution :

Nil

15 RCAWA STRATEGIC PLANNING

Date of Report:	5th August 2021
Report Author:	Executive Officer, Paul Rosair
Disclosure of Interest:	Nil
Attachment(s)	Nil

Purpose:

Alliance to continue implementing items from the RCAWA Strategic Planning Workshop.

Background:

In 2017 a high-level Strategic Plan was developed to guide the Alliance actions from 2017/18 -2021/22. It outlined the vision, focus and priorities and explained “what we do” and “how we work”. This Strategic Plan has been circulated to nearly every Minister and Director General in WA, a number of Federal Ministers and Politicians and has been discussed with a myriad of Government Agencies, industry bodies and associations. Following on from this, a Strategic Planning workshop was held on 7th August 2020 in which members made decisions regarding key stakeholders and focus areas going forward. Subsequently, another workshop was held in February 2021 at the City of Perth to refine priorities.

Discussion:

As a result of the workshop, key focus areas and stakeholders were identified. The following Strategic Planning Document has been updated and will be used to assist discussion and delegation of actions at strategic planning meetings.

- It should be recognised that key stakeholders should be aligned with the focus areas chosen by the members and that the list may evolve in line with project priorities.
- Due to the recent election and Cabinet shuffle, the key stakeholder list has also been adjusted to reflect the current person responsible for the identified portfolios of interest. Members are asked to consider if the State Government Stakeholder list reflects the priorities of the Alliance.
- Completed Items and stakeholders that have addressed the members have been removed

FOCUS AREAS	ACTION TAKEN/REQUIRED		NOTES/ KEY STAKEHOLDERS
Research	Housing project underway		Alliance members, EO
Advocacy and communications strategy	Alliance needs to develop a strategic approach to its future engagement with WALGA.		Matter up for discussion on February 19 th . Not resolved
Benchmarking and baselining	Ongoing. Paper last presented 5 th August		Brian Sharp
Federal election strategy	Item under General Business 5 th August		Alliance members, EO
MACWA	Update in General Business 5 th August. Nomination entries extended until 16 th August.		WALGA, Department of Communities, RCAWA
State aviation strategy	No further action at this point.		
STATE GOVERNMENT STAKEHOLDERS	LATEST CONTACT	NOTES	
Mark McGowan; Premier; Treasurer; Minister for Public Sector Management; Federal-State Relations	10 April 2021	Letter sent – congratulations on election and meeting invite.	
Mia Davies; Leader of the Nationals WA Leader of the Opposition	15 Jan 2021	Email sent and phone call received regarding Infrastructure Framework announcement. Letter received. EO met with Josh Nyman twice and has had conversations with Mia Davies.	
Roger Cook; Deputy Premier; Minister for Health; Medical Research; State Development, Jobs and Trade; Science	3 Dec 2020	EO spoke with the Minister and invited him to attend Alliance meeting and he informally accepted. Email with 2021 meeting dates to follow – EO to follow up.	
Donald (Don) Punch Minister for Disability Services; Fisheries; Innovation and ICT; Seniors and Ageing	May 2021	Email sent 31st May 202. The Executive Office has a meeting with Minister Punch on the 9 th August.	
Michael Barnes; Under Treasurer	In progress	EO to contact the Under Treasurer and arrange meeting and RCAWA attendance.	
Paul Papalia; Minister for Police; Road Safety; Defence Industry; Veterans	In progress	EO in regular contact to endeavour to get the Minister to future meeting.	
Dr Antonio (Tony) De Paulo Buti; Minister for Finance; Lands; Sports and Recreation; Citizenship and Multicultural Interests	In progress		
Rita Saffioti; Minister for Transport; Planning; Ports	3 Dec 2020	EO spoke with the Minister and invited her to attend Alliance meeting and she informally accepted. Email with 2021/22 meeting dates to follow.	
INDUSTRY/ASSOC. STAKEHOLDERS	LATEST CONTACT	NOTES	
Chamber of Minerals and Energy	4 Dec 2020	EO met with Warren Pearce, CEO Association of Mining and Exploration Companies (AMEC). EO to follow up future meeting attendance with Paul Everingham, CEO	

Mining companies – Rio, FMG, Hancock Prospecting	14 Dec 2020	Meeting held with Katherine Savage, Government Relations Manager, Hancock Prospecting at Pivot in the Park offices. EO contacted Andrew Forrest to update him on RCAWA matters and subsequently met with the FMG CIO, John Hartman from the Fortescue Tattarang Group.
CBH	In progress	
Airlines – Qantas, Virgin and Rex	In progress	
Brendon Hammond	30 Jan 2021	EO has made contact.
2021 Meeting Dates	Location	Notes
14 th October 9 th December AGM	Zoom Perth	459 Albany Highway, Victoria Park TBA
2021 Meeting Dates	Location	Notes
17 th February 28 th and 29 th April 16 th June 18 th and 19 th August 20 th October 15 th December	Zoom Busselton Zoom Perth Zoom Perth	Regional Meeting and Tour Meeting and Strategic Planning

Link to strategic Direction:

Partnership and collaboration
Advocacy
Representation

Resolution :

Nil

16 OTHER BUSINESS

ITEM	RESPONSIBLE
Local Government Act Review See John Phillimore and Graham Hawkes presentation https://businesslaw.curtin.edu.au/wp-content/uploads/sites/5/2018/07/Electoral-Reform-Curtin-Corner-27-April-2018.pdf	Paul
MACWA	Paul / Jane
Regional Australia Institute: Liz Ritchie/Move to More	Paul
Regional Telecommunications Review (see attachment 13 and Shire of Esperance correspondence with WALGA attachment 14) Consultation period July 6 th -September 30 th 2021	Paul
Federal Government – Observed increased funding and possible implications	John Walker
Farewell John Walker	Dennis

Discussion:

As required

Resolution :Nil

Actions:

- Chair to send letter of appreciation to John Walker for his active role as an RCAWA member
- Busselton template to be used to gather RCAWA members Federal funding data

MEETING CLOSED: 5.15 P.M.