



Regional Capitals Alliance

WESTERN AUSTRALIA

Regional Capitals Alliance Western Australian
Meeting

Minutes 3 OCTOBER 2023

2pm – 4:30pm

Zoom Meeting

<https://us02web.zoom.us/j/86819730417?pwd=dFRVc0ZqS1EyTGUxd3VvRnUwdmIMdz09>

Meeting ID: 868 1973 0417
Passcode: 280631

Contents

1 OFFICIAL OPENING	3
2 DECLARATIONS OF INTEREST	4
3 CONFIRMATION OF MINUTES AND BUSINESS ARISING FROM MINUTES OF PREVIOUS MEETINGS	4
4 CORRESPONDENCE	7
5 TREASURER'S REPORT	12
6 EXECUTIVE OFFICER BI-MONTHLY REPORT (August 2023 – September 2023).....	15
7 STATE AND FEDERAL GOVERNMENT ELECTION STRATEGY	19
8 ANNOUNCEMENT OF AGM	26
9 MACWA	28
10 AROUND-THE-GROUNDS.....	30
11 OTHER BUSINESS	31

1 OFFICIAL OPENING

MEETING OPENED AT:

RECORD OF ATTENDANCE

Attendees:

Attendee	Position	Method
Dennis Wellington	Mayor City of Albany (Chair)	Zoom
Andrew Sharpe	CEO City of Albany (Secretary)	Zoom
Sam Mastrolembo	CEO Shire of Broome	Zoom
Jaysen de San Miguel	Mayor City of Bunbury	Zoom
Malcolm Osborne	CEO City of Bunbury (Treasurer)	Zoom
Grant Henley	Mayor City of Busselton	Zoom
Tony Nottle	CEO City of Busselton	Zoom
Ian Mickel	Shire President of Esperance	Zoom
Shane Burge	CEO Shire of Esperance	Zoom
Andrew Brien	CEO City of Kalgoorlie-Boulder	Zoom
Peter Long	Mayor City of Karratha	Zoom
Virginia Miltrup	CEO City of Karratha	Zoom
Chris Antonio	Shire President of Northam	Zoom
Peter Carter	Mayor Town of Port Hedland	Zoom
Carl Askew	CEO Town of Port Hedland	Zoom
Paul Rosair	Executive Officer, RCAWA	Zoom
Jane Lewis	Executive Assistant, RCAWA	Zoom

Visitors:

Attendee	Position	Method

Apologies:

Name	Position
John Bowler	Mayor City of Kalgoorlie-Boulder
Desiree Male	Shire President of Broome
Jason Whiteaker	CEO Shire of Northam
Shane Van Styn	Mayor City of Greater Geraldton
Ross McKim	CEO City of Greater Geraldton

2 DECLARATIONS OF INTEREST

Nil

3 CONFIRMATION OF MINUTES AND BUSINESS ARISING FROM MINUTES OF PREVIOUS MEETINGS

Attachment: 1. Outstanding Business Arising Items and Actions Sheet
 2. Watching Brief Table

Link to Strategic Directions:		Budget Implications	
Partnership and collaboration		Nil	
Resolution(s)		Action(s)	
That the Minutes of the Regional Capitals Alliance Western Australian Meeting held on 24 th August 2023, be confirmed as a true and correct record of proceedings.		See Attachment 1 – Outstanding Business Arising Items and Actions	
Moved:	Peter Carter	Responsible:	See Attachment
Seconded:	Chris Antonio	Due date:	As appropriate

Attachment 1: Outstanding Business Arising Items and Actions Sheet

Actionable				
Date	Item and Resolution / Action	Status	Priority:	Comments *= will be archived
ADMINISTRATION				
23/06/23	Item 4 – Correspondence <ul style="list-style-type: none"> Letter to Premier Cook requesting a meeting at Parliament House, to be signed by all members and a copy to be forwarded by each member to their local Member of Parliament. 	Complete	High	*Sent to Premier’s Office 25/09/23 Forwarded on to members for them to send to their local MP.
23/06/23	Item 3 – Treasurer’s Report May 23 <ul style="list-style-type: none"> Mal Osborne and Executive Officer coordinate approval status for payments with the CBA for Malcolm Osborne, Tony Nottle, Andrew Sharpe and Virginia Miltrup 	In progress	High	Email sent 25/09/23 to follow up. Tony and Andrew are now approved to authorise payments. Virginia Miltrup to follow up.
24/08/23	Item 5: Treasurers Report <ul style="list-style-type: none"> Executive Officer to inform RCAWA Book keeper of adopted budget for 2023/24. 	Complete	High	Email sent
REGIONAL PERFORMING ARTS AND ENTERTAINMENT CENTRES REVIEW				
24/08/23	Item 8 - Performing Arts and Entertainment Centres Review <ul style="list-style-type: none"> That the Draft MOU and Governance wording be accepted, and that these documents be formatted and branded ready for signing at, or before the next meeting. 	In progress	Medium	In progress
RCAWA HOUSING SOLUTIONS AND ACTION PLAN				
24/08/23	Item 9 RCAWA Housing Solutions and Action Plan <ul style="list-style-type: none"> The Executive Officer to continue to work with Elysian Consulting on an hourly basis in progressing the scope of works as tabled for feedback and approval by the Alliance. 	In Progress	High	In Progress

Actionable				
Date	Item and Resolution / Action	Status	Priority:	Comments * = will be archived
BUSINESS SERVICE REVIEWS				
24/08/23	<p>Item 9 Service Delivery Reviews</p> <ul style="list-style-type: none"> That a draft template be circulated to the RCAWA member's representatives and CEOs for comment and endorsement out of session. Agreed that Executive Officer and Consultant will progress the use of this template for 1 agreed key business service area, which will then follow with 2 others. Executive Officer contact DLGSC to understand status of Business Review regulations 	In Progress	High	In Progress

Attachment 2: Watching Brief Table

Watching brief				
Date	Item and Resolution / Action	Status	Priority:	Comments * = will be archived
LOCAL GOVERNMENT REFORM				
20/10/22	Follow up on reform status	On Going	Medium	<p>Darelle Merritt attended 20/10/22 meeting.</p> <p>Erin Gauntlett provided update at 24/08/23 government forum.</p> <p>Members requested a delegate from DLGSC be invited to the December meeting.</p>
24/08/23	Aboriginal Cultural Heritage	On Going	Low	Anthony Kannis spoke at Government Forum 24/08/23 – waiting reforms

4 CORRESPONDENCE

Date of Report: 3 October 2023
Report Author: Executive Officer – Paul Rosair
Disclosure of Interest: Nil
Attachment(s) 3. **Correspondence Out:** Premier Cook meeting request
 4. **Correspondence Out:** Minister Templeman, forum action

Note, there has been numerous email correspondence between the Executive Officer, Executive Assistant and Ministerial offices, departmental staff and industry bodies which do not always form part of this formal correspondence item as they are considered administrative in nature.

Correspondence Out:

Date: 25/9/2023
To: Premier Cook,
Subject: Meeting request

Date: 25/9/2023
To: Minister Templeman
Subject: Forum action

Link to Strategic Directions:		Budget Implications	
Advocacy and policy Influence Partnership and collaboration Representation		Nil	
Resolution(s)		Action(s)	
Nil		Nil	
Moved:	Peter Carter	Responsible:	-
Seconded:	Andre Sharpe	Due date:	-

Attachment 3: Correspondence Out: Premier Cook



Enquiries: Paul Rosair:
Executive Officer RCAWA
0419930467

Hon Roger Cook BA GradDipBus MBA MLA

Premier; Minister for State and Industry Development, Jobs and Trade; Public Sector Management;
Federal-State Relations
13th Floor, Dumas House
2 Havelock Street
WEST PERTH WA 6005
wa-government@dpc.wa.gov.au

25thth September 2023

Dear Premier,

RE: Request for meeting

The RCAWA is a peak body comprising 10 regional Cities and Shires and representing over half of the State's regional population. Its members advocate for strategic planning for growth and investment in regional Western Australian capitals.

Each of the capitals is considered to have high capability and business prospects, positioning them as ideal locations in which to focus the attention of government and industry to grow both the population base and economy of the state. The members believe that as a collaborative group they provide a unified voice for strategic commonalities on social and economic issues and a consistent regional investment framework and strategy that supports sustainable regional growth.

The RCAWA members are very interested in meeting with you to hear about matters pertaining to the regions and to inform you of the collaborative work they have been undertaking regarding housing and the performing arts and entertainment centres, amongst other things. They are also keen to work to work with the State Government in the planning or facilitation of any initiatives that impact on the regions and as such, they would like to look at any opportunities whereby they can work in a more formal fashion, either through a reference group, or as part of an implementation team.

In order to progress with the matters above, we would like to request a meeting between yourself and an RCAWA delegation at Parliament House at a day and time of your choosing.



If you are amenable to this, please could you, could you please have your appointment secretary contact Paul Rosair, the Executive Officer for RCAWA or Jane Lewis, Executive Assistant to arrange a suitable time. Contact details are:



Paul: PH 0419930467, email: paul@rcja.com.au.

Jane: PH 0419322779, email: jane@reditresearch.com.au

Please find attached the RCAWA 2021/22 Annual Report which outlines our vision and role and highlights current projects.

Yours faithfully



City of Albany

Dennis Wellington
Mayor

Andrew Sharpe
CEO



Shire of Broome

Desilee Male
President

Sam Mastrolemba
CEO



City of Bunbury

Jaysen De San Miguel
Mayor

Mai Osborne
CEO



City of Busselton

Grant Henley
Mayor

Tony Nottle
CEO



Shire of Esperance

Ian Mickel
Mayor

Shane Burge
CEO

City of Greater Geraldton

Shane Van Styn
Mayor

Ross McKim
CEO



City of Kalgoorlie Boulder




John Bowler
Mayor

Andrew Brien
CEO



City of Karratha

Peter Long
Mayor

Virginia Milltrup
CEO



Shire of Northam

Chris Antonio
President

Jason Whiteaker
CEO

Town of Port Hedland

Peter Carter
Mayor

Carl Askew
CEO

Attachment 4: Correspondence Out: Minister Templeman



Enquiries: Paul Rosair:
Executive Officer RCAWA
0419930467

To: Hon David Templeman
Minister for Culture and the Arts

Date: 25 September 2023

Dear Minister

Re: Regional Arts and Entertainment Centres Review

Thank you for the opportunity to present on the Regional Arts and Entertainment Centres Review commissioned by the Regional Capitals Alliance of Western Australia (RCAWA).

As discussed at our recent meeting the review report has been endorsed by our members and recommendations refined through a prioritisation undertaken by a RCAWA steering group in consultation with key stakeholders.

The response to the report has been very positive with all stakeholders including producers, presenters and funding partners seeing an opportunity to improve outcomes for regional communities from coordinated and pragmatic reforms to the current operations of the centres and support programs. The RCAWA has created a forum to bring eleven venues together as a consortium and has the capacity to engage other venues such as Mandurah, Margaret River and Merredin in strategies that benefit all regions.

In recognition that the touring ecology of the Performing arts is complex, involving many independent not for profit and for-profit businesses, community organisations and State, Local and Federal authorities and agencies, the review made the following recommendation seeking your leadership in convening a forum of key stakeholders to promote the exchange of ideas for short- and longer-term improvements.

RCAWA request the Minister for Culture and the Arts convene a WA Regional Performing Arts touring forum led by DLGSC and inclusive of DIPRD, Lotterywest, the Australia Council, Circuitwest, PAC Australia, commercial and subsidised touring arts organisations. The forum to address the future direction of touring support programs, funding and access and equity in touring to regional and remote WA.

Whilst this recommendation focuses on touring the RCAWA RAEC review steering committee proposes the forum looks at three themes all of which are critical to touring but also to the operations of the venues as regional creative arts centres for their local communities.



Theme one: Skills and workforce development

Regional venues and touring companies are critically dependent on a skilled workforce being available locally. In their absence touring costs escalate dramatically with travel and accommodation costs and allowances for touring technical staff. This workforce needs to be inclusive of part time and casual Labor leading to a requirement for the delivery of skill sets customised to workers who work in related industries. We understand that ACT WA is engaged in looking at this issue for their own venues.

Theme two: Touring programs and presentation

The best of Western Australian performing arts productions is not consistently reaching Regional WA. Much of this production is created by small to medium companies with few resources to organise and staff tours and with no capacity to take risk on venue rental. Equally the smaller regional venues have few presenting resources to buy in shows and build local production capacity. Federal touring support also disadvantages the State limiting the touring of WA created shows and tours within WA.

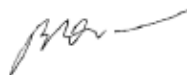
Theme three: Access to industry standard equipment

In 2014 the WA Government provided support for equipment upgrades of some regional venues under a matching funding scheme. A decade later the venues are in need of further upgrades to ensure they are technically capable, within contemporary OHS standards, of hosting touring productions. In the absence of technically capable venues touring producers need to tour their own equipment at great cost and inefficiency. We acknowledge Lotterywest has in the past assisted with such a program.

The RCAWA welcomes your interest in chairing the proposed forum and would be pleased to work with DLGSC on the facilitation of the event and the identification of attendees. As mentioned earlier RCAWA would be supportive of the inclusion of Mandurah and other non RCAWA members regional venues in the forum.

We recognise these forums take time to arrange to be effective so will be pleased to work towards a future date at your convenience.

Yours Sincerely



Paul Rosair

5 TREASURER'S REPORT

Date of Report: 3 October 2023
Author: Treasurer, CEO City of Bunbury
Disclosure of Interest: Nil
Attachments:

5. RCAWA August Profit and Loss Statement
6. RCAWA August Balance Sheet
7. RCAWA August Accounts Payable

Purpose:

To inform the Alliance members of the RCAWA financial situation and to table the last available financial reports.

Discussion:

As required

Link to Strategic Directions:		Budget Implications	
Partnership and collaboration		Nil	
Resolution(s)		Action(s)	
<ul style="list-style-type: none"> • That the members receive and note the Treasurer's Report for the period August 2023 and and the accompanying financial documents. 		Nil	
Moved:	Malcolm Osborne	Responsible:	
Seconded:	Peter Long	Due date:	As appropriate

Attachment 5: RCAWA August 2023 Profit and Loss Statement

WA Regional Capitals Alliance Inc			
Profit & Loss Budget vs. Actual			
July through August 2023			
	<u>Jul - Aug 23</u>	<u>Budget</u>	<u>\$ Over Budget</u>
Income			
Interest Received	108.31	50.00	58.31
Membership Fee 2023/24	150,000.00	150,000.00	0.00
Sponsorship	0.00	1,500.00	-1,500.00
Surplus Carried Forward	0.00	98,945.00	-98,945.00
Total Income	<u>150,108.31</u>	<u>250,495.00</u>	<u>-100,386.69</u>
Expense			
Accountancy Fees	227.50	1,100.00	-872.50
Audit Fees	0.00	1,100.00	-1,100.00
Bank Charges	23.38	150.00	-126.62
Contingency	0.00	7,579.00	-7,579.00
Executive Support	18,181.82	110,000.00	-91,818.18
MACWA	0.00	2,600.00	-2,600.00
Meetings and Functions	627.82	2,200.00	-1,572.18
Projects	577.52	118,700.00	-118,122.48
Rent	541.66	3,566.00	-3,024.34
Travelling Expenses	0.00	3,000.00	-3,000.00
Website	0.00	500.00	-500.00
Total Expense	<u>20,179.70</u>	<u>250,495.00</u>	<u>-230,315.30</u>
Net Income	<u><u>129,928.61</u></u>	<u><u>0.00</u></u>	<u><u>129,928.61</u></u>

Attachment 6: August Balance Sheet

WA Regional Capitals Alliance Inc	
Balance Sheet	
As of August 31, 2023	
	<u>Aug 31, 23</u>
ASSETS	
Current Assets	
Chequing/Savings	
WARCA Cheque Account	28,875.43
WARCA Savings Account	48,089.18
Total Chequing/Savings	<u>76,964.61</u>
Accounts Receivable	
Trade Receivables	165,000.00
Total Accounts Receivable	<u>165,000.00</u>
Total Current Assets	<u>241,964.61</u>
TOTAL ASSETS	<u>241,964.61</u>
LIABILITIES	
Current Liabilities	
Accounts Payable	
Trade Creditors	107.25
Total Accounts Payable	<u>107.25</u>
Other Current Liabilities	
Tax Payable	12,984.11
Total Other Current Liabilities	<u>12,984.11</u>
Total Current Liabilities	<u>13,091.36</u>
TOTAL LIABILITIES	<u>13,091.36</u>
NET ASSETS	<u>228,873.25</u>
EQUITY	
Opening Bal Equity	136,570.00
Retained Earnings	-37,625.31
Net Income	129,928.56
TOTAL EQUITY	<u>228,873.25</u>

Attachment 7: June Accounts Payable

WA Regional Capitals Alliance Inc						
A/P Ageing Summary						
As of August 31, 2023						
	<u>Current</u>	<u>1 - 30</u>	<u>31 - 60</u>	<u>61 - 90</u>	<u>> 90</u>	<u>TOTAL</u>
Pam Weston's Bookkeeping	107.25	0.00	0.00	0.00	0.00	107.25
TOTAL	<u>107.25</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>107.25</u>

6 EXECUTIVE OFFICER BI-MONTHLY REPORT (AUGUST 2023 – SEPTEMBER 2023)

Date of Report: 3 October 2023
Report Author: Executive Officer – Paul Rosair
Disclosure of Interest: Nil
Attachment(s): 8. Executive Officer Bi-Monthly Report – August – September 2023

Purpose:

To update RCAWA on the Executive Officer services provided for the period August 2023 – September 2023 inclusive.

Background:

The attached report provides information about the services provided, activities undertaken and time allocation over the past two months.

Discussion:

As required.

Link to Strategic Directions:	Budget Implications
Advocacy and policy Influence Partnership and collaboration Representation	As per 2023/24 approved RCAWA budget.
Resolution/s	Action(s)
For information only	As per Outstanding Actions

Attachment 8: Executive Officer Bi-Monthly Report – August 2023 – September 2023

Overview

Following the extension of the Executive Officer’s contract, and the subsequent review of agenda formatting, a decision has been made to streamline this report in order to avoid information duplication: 1. All project work / activity to be listed and referenced to the appropriate Item number; 2. Stakeholders to be listed; 3. Time allocation to be tabled.

1. Project Work / Activity

Project / Activity	Status	Item
Performing Arts and Entertainment Centres Review	In Progress,	Other Business
Housing Solutions and Action Plan	In Progress, Report Supplied by Greg Cash	Other Business
Service Delivery Reviews	In Progress. Report supplied by Bronte McMillan	Other Business
Benchmarking	In Progress	Other Business
MACWA	In Progress	Item 9
RCAWA August Meeting and Government Forum	Prepared for August 2023, RCAWA Bi-Monthly meeting	-

2. Stakeholder Engagement

Stakeholders	Date	Purpose
Project work with Greg Cash, Duncan Ord and Bronte Mac Millan	Throughout August and September	Project work and updates
Richard Aspinall, Regional Manager, Greater Western Australia Department of the Prime Minister and Cabinet	2/8/2023	RCAWA matters
Boyd Brown, Telstra Regional Manager	2/8/2023	RCAWA telecommunications opportunities
Claire Briggs, Marketing Manager, ALYKA	4/8/2023	MACWA Sponsorship
Stacey Hutt, Executive Officer Inner City Alliance of Councils	7/8/2023	August meeting arrangements
Hon. Don Punch, Minister for Regional Development; Disability Services; Fisheries; Seniors and Ageing; Volunteering	17/8/2023	Regional Performing Arts and Entertainment Centres Report – review of recommendations
Alina Hobson, WALGA George Cherian, Department of Communities Melissa Northcott, MACWA ambassador Mustafa Yildiz, DLGSC	17/8/2023	MACWA organisation meeting
Hon. David Templeman, Minister for Culture and the Arts; Sport and Recreation; International Education; Heritage	23/8/2023	Regional Performing Arts and Entertainment Centres Report – review of recommendations
Numerous Minister's offices, State Government executives and Director Generals, LGIS, WALGA	Throughout August	Government Forum invitations and briefings.

3. Time Allocation

Historic Contract: May 2018 – April 2022

Name	Billed Hrs.	Actual Hrs.
Paul Rosair	1,600	1,630
Jane Lewis	660	660.25

Current Contract: May 2022 – April 2024

	Paul Rosair		Jane Lewis		Support	
	Contract	Actual	Contract	Actual	Contract	Actual
May 22	35	40	30	23	12	1
June 22	35	34.5	30	31.5	12	30
July 22	35	32	30	51.5	12	2
Aug 22	35	55	30	33.5	12	2
Sept 22	35	12.5	30	22.5	12	2
Oct 22	35	48.5	30	56	12	15
Nov 22	35	19	30	20	12	6
Dec 22	25	29.5	15	18.5	10	32.5
Jan 23	25	23	15	17	10	45
Feb 23	35	28	30	29	12	10
Mar 23	35	20	30	21	12	0
Apr 23	35	37.5	30	35.5	12	0
May 23	35	20.5	30	18	12	0
June 23	35	38	30	58	12	0
July 23	35	37	30	34.5	12	0
Aug 23	35	45	30	72	12	9.5
Sept 23	35	22	30	10	12	3
Oct 23	35		30		12	
Nov 23	35		30		12	
Dec 23	25		15		10	
Jan 24	25		15		10	
Feb 24	35		30		12	
Mar 24	35		30		12	
Apr 24	35		30		12	
TOTALS	575	542	480	551.5	200	158
Overall	Contract 1,255 Actual: 1,251.50					

7 STATE AND FEDERAL GOVERNMENT ELECTION STRATEGY

Date of Report: 3rd October 2023
Report Author: Paul Rosair, Executive Officer
Disclosure of Interest: Nil
Attachment(s) 9. Regional Investment Framework Flyer
 10. Mainsheet Investment Strategy Report

Purpose:

To provide an opportunity for members to discuss a pre-election strategy in advance of the WA State Government and Federal Government Elections.

Background:

The RCAWA Action Plan includes the following:

<p>Election Strategy</p>	<ul style="list-style-type: none"> • Prepare State and Federal Election Strategies 	<ul style="list-style-type: none"> • Members and Executive Team • Graphic design (if required) 	<p>State Election March 2025</p> <p>Federal election September 2025</p> <p>Budget implications: TBD</p>
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The next WA State Government election is scheduled for the 8th of March 2025 and the next the next Federal election is likely to be held during or before 2025. As a pre-election year, 2024 provides the opportunity to put forward policy and funding proposals to shape pre-election commitments by political parties and candidates.

For the previous election, RCAWA engaged Mainsheet Capital to produce a Regional Capitals Investment Framework (July 2020) and Eclipse Design to produce a 4-page flyer (see attachment 9) which was sent to all Ministers leading up to the election, and then to all new Ministers post-election.

The scope of works for Mainsheet Capital was “support in developing a submission to the WA State Government and an accompanying summary document that provides the rationale for a new funding framework that positions the RCAWA councils to plan for strategic growth and investment.”

Regional Capitals were seeking a compelling case for additional investment in RCAWA localities. The project initially identified the goal to identify a list of the Regional Capital member projects that could be funded. Identifying alternative models for funding the agreed projects was to be considered.

While preparing this paper, Mainsheet's consultation with State Government and Regional Capital stakeholders identified the following changes in scope and approach that they felt were key to the success of a proposal to State Government:

- A more strategic and outcomes focused approach to the Investment Framework was needed, rather than assessing RCAWA localities' forward capital works programs or proposed projects.
- A State and regional outcomes centric premise, rather than just a Regional Capitals investment benefit, was critical to the success of any proposal to State Government.
- Consideration and incorporation of the effects of COVID-19 short and long-term response on this Investment Framework.
- Consideration and incorporation of the Infrastructure WA, A Stronger Tomorrow, State Infrastructure Strategy Discussion Paper and approach.

Although members took on board the recommendations from Mainsheet, (and so did not list the RCAWA's capital works programs or proposed projects), the members felt that they should request a capital works fund -: a commitment of \$3.6b over a 10-year period to be accessible by Alliance members, based on demonstrating a clear alignment with State and Federal Policy Priorities and Benefits to surrounding Local Government communities and providing a cogent business case".



Discussion:

In order to progress the election strategy for next year the following actions need to occur:

- Members to agree on the philosophy of the election strategy and whether it should be:
 - an investment prospectus with key projects from each Capital
 - an update on the previous flyer – calling for a Regional Capitals fund
 - something different
- Members to decide if they would like the work carried out in-house or as a separate project
- Development of an advocacy and engagement plan

Link to Strategic Directions:		Budget Implications	
Advocacy and Policy Influence Partnership and collaboration		TBD	
Resolution(s)		Action(s)	
Executive Officer to present an election strategy framework at the December meeting		Executive officer to work with members to: <ul style="list-style-type: none"> • update the investment framework • develop an investment prospectus of each capitals highest project priorities (maximum of 3 per capital). To be delivered by April 2024. • Prepare a communications plan for delivery of the investment framework and prospectus 	
Moved:	Andrew Sharpe	Responsible:	Members and Executive Officer
Seconded:	Chris Antonio	Due date:	As appropriate

Attachment 9: Regional Investment Framework

**Advocacy
Collaboration
Representation**

We lead the sustainable strategic growth of Western Australia's regional capitals, with a focus on excellence and opportunity creation.



Regional Capitals Alliance
WESTERN AUSTRALIA

**PORT PRODUCTION
\$71 BILLION**

74% of WA's total exports





**GROSS REGIONAL PRODUCT
\$33 BILLION**

13% of WA's GSP



“Western Australia’s ten regional capitals are home to over 250,000 people; that is half the population of regional Western Australia and the engine room of the nation.”

EMPLOYMENT

11% of WA's employment



\$365K AVERAGE HOUSE PRICE

Significantly below the national average house price of \$571k



\$4 BILLION AGRICULTURE

14% of WA's economy



**TOURISM
\$2+ BILLION**

18% of WA's economy







Investment Framework

To seek a bipartisan commitment from State and/or Federal Governments, over a ten year period, beyond election cycles, so as to leverage the \$3.6b forward capital works programs of Alliance members.

- ▶ This commitment could be accessed by Alliance members, based on demonstrating a clear alignment with State and Federal Policy, Priorities, and Benefits to surrounding Local Government communities and providing a cogent business case.

Regional Capital Investment Framework Principles

- Deliver outcomes for WA and Australia
- Planned & strategic economic development
- Outcomes focused across People, Place, Business and Economy
- Provide regional leadership
- Collaborative approach
- Use our connections with industry and government
- Opportunities are business driven
- Active use of non-financial levers



Why now?

The current global economic headwinds of COVID-19 pandemic, potential trade wars and the uncertainty of China's position in the world requires a Western Australian paradigm shift.

Many layers of government and private enterprise, since COVID-19, have presented the requirement for Australia to quickly move from a 'harvest' mindset to an economy that is more reliant on secondary processing of our abundant natural resources.

It is the time to facilitate and fast track economic development opportunities through faster pre-feasibility studies, opportunity approvals and development beyond the current WA Government Recovery Plan.

Those actions need to clear a path for investment and create an appropriate regulatory environment for public and private capital to navigate the complexities and challenges of approvals, which will then give comfort to investors.



RCAWA Proposed Approach

Facilitate, coordinate and connect with businesses of all sizes and community groups to identify key projects for the Regional Capital and region.

Identify all relevant stakeholders for each project.

Workshop 'best-path' options with other Regional Capitals to use experience of RCAWA.

Consult locally with community, regional local governments, business and relevant State and Federal Government authorities to develop project rationale and 'why'.

Develop clear Regional Capitals economic development and social plan linked to the region.

Ensure projects are attractive for all funding options available from State Government, Federal Government, business and investment groups.

Identify non-financial levers that will accelerate achievement of the vision and projects.

Support and/or prepare strategic comprehensive and coherent business cases for each project with stakeholders.



Regional Capitals Project Opportunities

880 TOTAL REGIONAL CAPITALS PROJECTS
including ~10 aggregated projects

\$3.6B TOTAL VALUE
\$4M AV. VALUE OF PROJECTS

36 AGGREGATED PROJECTS PER REGIONAL CAPITAL

Megaprojects and Large Projects

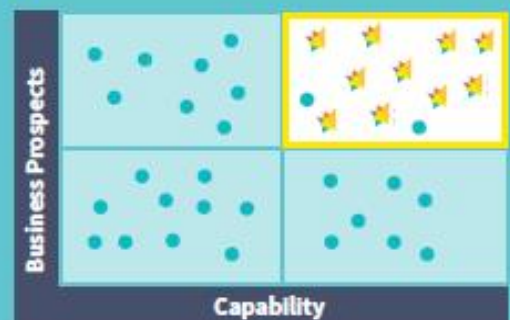
\$50M+ PROJECT VALUE **15** PROJECTS

\$5M+ PROJECT VALUE **88** PROJECTS

Economic & Fundamental Infrastructure Projects

TRANSPORT \$1.25B	TECHNOLOGY \$150M
ENERGY \$25M	HEALTH \$125M

A DELIVERY MODEL FOR INVESTMENT CAPABILITY / BUSINESS PROSPECTS MATRIX



○ Other Regional LG's ● RCAWA Alliance Members

Advocacy Collaboration Representation

We lead the sustainable strategic growth of Western Australia's regional capitals, with a focus on excellence and opportunity creation.



● **Established communities with well developed infrastructure, services and lifestyle opportunities.**

WA's regional capitals are well established centres and are now home to over 250,000 people; that is half the population of regional WA.



● **Although each regional capital has a unique local context they share much in common.**

WA's regional capitals are connected by global supply chains and are interacting with emerging global economies, each with capacity and prospects to grow.



● **Together regional capitals continue to contribute significantly to the national economy.**

WA's regional capitals have high concentrations of employment with a number experiencing significant growth over the past five years.



● **Each regional capital has a high capability to grow its population base and economic diversity.**

WA's regional capitals collaborate to deliver transformative projects positioning them as ideal locations to focus Government and industry investment.

Agenda for Growth



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The full report can be downloaded from:
waregionalcapitals.com.au



8 ANNOUNCEMENT OF AGM

Date of Report: 3rd October 2023
Report Author: Secretariat
Disclosure of Interest: Nil

Purpose:

To advise the members of the RCAWA AGM in accordance with Alliance Rules

Background:

In accordance with the RCAWA Alliance Rules, please be advised that the RCAWA AGM will be held on Friday 15th December at 9pm via Zoom.

Alliance Rules

- (1) At least 42 days before an annual general meeting, the secretary must send written notice to all the members —
 - (a) calling for nominations for election to the committee; and
 - (b) stating the date by which nominations must be received by the secretary to comply with subrule (2).
- (2) A member who wishes to be considered for election to the committee at the annual general meeting must nominate for election by sending written notice of the nomination to the secretary at least 28 days before the annual general meeting.
- (3) The written notice must include a statement by another member in support of the nomination.
- (4) A member may nominate for one specified position of office holder of the Association or to be an ordinary committee member.
- (5) A member whose nomination does not comply with this rule is not eligible for election to the committee unless the member is nominated under rule 33(2) or 34(2)(b).

Election of office holders

- (1) At the annual general meeting, a separate election must be held for each position of office holder of the Association.
- (2) If there is no nomination for a position, the chairperson of the meeting may call for nominations from the ordinary members at the meeting.
- (3) If only one member has nominated for a position, the chairperson of the meeting must declare the Member elected to the position.
- (4) If more than one member has nominated for a position, the ordinary members at the meeting must vote in accordance with procedures that have been determined by the committee to decide who is to be elected to the position.
- (5) Each ordinary member present at the meeting may vote for one member who has nominated for the position.
- (6) A member who has nominated for the position may vote for himself or herself.
- (7) On the member's election, the new chairperson of the Association may take over as the chairperson of the meeting.

Discussion:

As the Chair is a 2-year position and Dennis Wellington is now resigning, this position will be available. Likewise, the positions of Vice President, Secretary and Treasurer are also open for nominations. Currently the positions are held by Jaysen de San Miguel, Andrew Sharpe and Mal Osborne respectively. Generally, the secretary has been from the same Capital as the Chair, but this is not mandatory.

Nominations for these positions will need to be advised by 16th November 2023. It would be advisable to discuss this at the meeting to enable the election process to proceed efficiently on the 15th December.

Ordinary members are considered to be each of the Regional Capitals, with the representatives of each of these Cities, Shires and Towns being the Mayor/President and the Chief Executive Officer from each, giving a total of 20 representatives.

Link to Strategic Directions:		Budget Implications	
Advocacy and Policy Influence Partnership and collaboration		TBD	
Resolution(s)		Action(s)	
Executive Officer to formally request nominations for RCAWA positions		Executive officer to send an email to members requesting nominations for the positions of Chair, Deputy Chair, Secretariat and Treasurer Nominations to be received by 16 Novemeber 2023	
Moved:	Peter Long	Responsible:	Members and Executive Officer
Seconded:	Jaysen San De Miguel	Due date:	As appropriate

9 MACWA

Date of Report: 3rd October 2023
Report Author: Jane Lewis, Executive Assistant
Disclosure of Interest: Nil

Purpose:

To advise the members about the opening of the Most Accessible Community WA Awards (MACWA) and to encourage nominations.

Background:

At the August 2016 WALGA AGM, the City of Bunbury recommended that WALGA:

1. Develop assessment criteria to formally recognise the contribution that Western Australian Local Governments are taking to promote and improve accessibility within their jurisdictions.
2. Conduct an annual awards process coinciding with Local Government Week to recognise Local Governments nominated for work undertaken in no. 1 above based on metropolitan, regional, and remote categories.
3. Nominate the winning Local Government from each category for the National Awards for Local Government – Disability Access and Inclusion Awards conducted by the Department of Infrastructure and Regional Development.

This item was carried and State Council resolved that the item be forwarded to the Planning and Community Development Policy Team for consideration. By August 2017, RCAWA had been asked to take carriage of this Award.

The RCAWA Executive Assistant has been working with the Department of Communities, The Department of Local Government, Sport, Culture and Industry and WALGA since January this year – with the aim to get buy in for the promotion of the awards and ultimately to increase nominations from the sector. During this time Minister Punch has been briefed and has requested updates on the process.

The awards were launched at the August meeting during the Government forum, and have been advertised by the WALGA communications team (and announced at the WALGA AGM), the Department of Communities, and direct contact by ambassador, Melissa Northcott. RCAWA executive have not directly emailed Local Governments as in previous years, as this did not appear to generate nominations and was time consuming.

Discussion

The Award nomination period closes on the 13th October. There have been 4 nominations to date, but it is anticipated that other LGs will put forward their nominations closer to the close-off date. A meeting with the judges has been set for the 16th October, and they will then have three weeks to score the entries, before a calibration meeting and final decision on winners will be held.

It has been decided to hold the award ceremony on the 13th December at 1pm at WALGA, after the December meeting of the LG Access and Inclusion Group. Minister Punch will be in attendance to present the awards, and winners will be notified beforehand so that they have the option to attend in person or via Teams

Link to Strategic Directions:	Budget Implications
Advocacy and policy Influence Partnership and collaboration Representation	Nil
Resolution(s)	Action(s)
For information only	Executive Assistant to continue with Award process.

10 AROUND-THE-GROUNDS

Date of Report: 3rd October 2023
Report Author: Executive Officer, Paul Rosair
Disclosure of Interest: Nil
Attachment(s) Nil

Purpose:

For Alliance members to share information that may have an impact on other regional capitals either in the form of a collaborative opportunity, a win or a warning.

Background:

At the 18th February 2021, Alliance members showed an interest in incorporating an around-the-grounds item into future meetings. A Recommendation was passed at the April meeting that the format of the around-the-grounds item will be 2-3 minutes per capital per meeting for a maximum total of 30 minutes. If members wish to pursue a topic in more detail, they can pursue it out of session or raise it as an agenda item for the next meeting.

Discussion:

As required.

Link to Strategic Directions:	Budget Implications
Partnership and collaboration	Nil
Resolution(s)	Action(s)
For information only	Nil

11 OTHER BUSINESS

ITEM	INFORMATION	ACTIONS REQUIRED
Benchmarking	Verbal update by Executive Officer	Members to ensure information is collated for input
2024 Meetings	The Executive Team are in the process of deciding on dates and locations for next year's meetings. Members to consider if they would like a government forum such as the one held in August 2023; if they would like a regional meeting (and where will that be) and if there are any major events that should be avoided.	Executive team to use feedback to inform the RCAWA calendar of meetings for 2024
Regional Performing Arts and Entertainment Centres Review	Verbal update by Executive Officer	Awaiting response from Minister Templeman regarding a forum
Service Delivery Project	Verbal update by Executive Officer	BMAC Consulting to produce template
Housing Strategy	Verbal update by Executive Officer	Elysian to continue with agreed project scope
Partnership and precincts funding		Executive Officer to research

AGREED 2023 MEETING DATES	LOCATION	NOTES
Friday 8 December 9-9.30 am	Zoom	CEO Ring Around
15 December 9-12 am	Zoom	RCAWA AGM and meeting

MEETING CLOSED: 3:36 PM